FINANCIALTIMES

World News Rafsanjani withdraws call to kill

Westerners

No.30,840

Ali Rafsanjani has backtracked on his recent suggestion that Palestinians should pursue a terrorist campaign against Westerners, in a move seen as a withdrawal. Page 18

UK adamant on EMS Lord Young, UK Trade and Industry Secretary, reinforced a growing conviction that Mrs Thatcher is determined to resist pressure to join the European Monetary System:

Tanks meet unrest Soviet tanks were deployed in the capital of the troubled province of Nagorno-Karabakh as the Kremlin faced a resur-gence of unrest. Page 2

Nato N-meeting UK and West German foreign ministers are meeting in a bid to seek a compromise over Nato short-range nuclear weap-

H-bomb inquiry Japan has asked the US for full details of a 1965 incident in which an H-bomb was lost near Okinawa. Page 6

Hungarian changes Hungarian authorities launched sweeping changes aimed at tackling economic

West German cabinet approved a law restricting ethnic German refugees to certain areas to ease housing pressure on some states.

Argentine debate

Argentine presidential candidate Eduardo Angeloz staged a TV debate with an empty lectern, left vacant by Peronist

Egyptian denial Officials denied that Egyptian prisons housed political prisoners and tortured accused crimi-

Peking daily march Peking students marched on China's Communist Party mouthpiece, the People's Daily.

Hindi TV channel A group of UK businessmen

plan to launch a satellite TV channel in Hindi aimed at Asians in Europe. Page 2 .

Bush turns green US President George Bush is to propose an international conference on environmental issues. Page 3

German arrest

Former chairman of a West helped Libya make a suspected chemical weapons plant was arrested. Page 2

Egyptian loan Moscow is to lend Cairo \$120m in an bid to improve ties with Egypt. Page 7

Swedish austerity Austerity measures were announced in Sweden involving a compulsory savings. scheme. Page 2

FSX under attack US officials defended a US-Japanese agreement to develop the FSX fighter aircraft from an attack by the Senate Foreign Relations Committee.

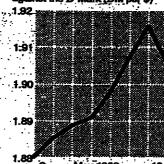
FT to launch

Dutch paper in venture with Elsevier

planning to launch a new financial and business daily newspaper in the Netherlands in a joint venture with Elsev-ier, the Dutch-based international publishers. Page 19 THE DOLLAR eased back against the D-Mark and other currencies in London, Profittaking pushed it back to close

Dollar

against the D-Mark (DM per \$)



2 _ May 1989 10 at DM1.9950 compared with DM1 9155 on Tuesday. In New York, the dollar had eased by lunch to DM1.896 from an opening DM1.90475. Page 38

VIACOM, US television group, has filed anti-trust challenges to the proposed merger of Time and Warner Communications,

INTERNATIONAL Thomson Organisation, Canadian publishing group is poised to pers to form one of the world's largest information companies.

KEPSOL, the Spanish oil conglomerate, is increasing its \$1ba flotation by 10 per cent to meet heavy share demand. Page 19

AR EUROPE, the UK atrine, claims Lufflense, the West Germanical rier, is unfairly refusing to accept its tickets.

MEXICO'S inflation rate during April was 1.5 per cent, the November 1979. Page 3 IRANIAN leader Ayatollah Khomeini has given the go ahead for foreign borrowing to finance major industrial

projects. Page 18 EPSON, Japanese computer manufacturer, said Far Kast companies might take over European companies to avoid EC trade restrictions. Page

SAGA PETROLEUM, Norway's largest independent oil com-pany, posted a increase in net

ASIA SECURITIES International, a Hong Kong property company, reported profits of \$20m. Page 23

POWER Financial Corporation of Canada, is redeploying \$463.5m in US and European expansion. Page 22 TIGER OATS, one of South

Africa's largest food groups, lifted sales and profits by a third. Page 23

BP and Cepsa, Spain's largest private oil refiner, are to form a \$50m joint chamical venture.

NIPPON LIFE, Japan's biggest finsurance group, has taken a 1.3 per cent stake in Kansal-lis Osake Pankki (KOP), Fin-land's leading commercial bank. Page 24

SUNTORY, Japanese drinks group, is acquiring a stake in the Bordeaux wine interests of the French GMF insurance group. Page 23

STEETLEY, UK construction materials group, has purchased an 80 per cent stake in Ari-beria, a Madrid-based construction group. Page 29

ALFIALIA, The Italian state airline, is to be reorganised in a bid to stamp out inefficiency. Page 23

Eusiness Summary | Fiat makes peace with unions after decade of hostility

By John Wyles in Rome

FIAT, Italy's largest private company, made its peace yes-terday with the trade union movement after a decade of mutual hostility as a four-hour general strike brought sections of the economy to a halt.

Those union leaders not addressing strike rallies trium-phantly referred to the Kiat accord as a "turning point" in their relations with the old

Among other things, the agreements provide for regular three-monthly plant-level con-sultations within Fiat's automotive companies, an expansion of union-management joint committees to embrace

THE US and the leading Latin

American states are preparing a co-ordinated diplomatic effort in an effort to persuade Gen-eral Manuel Antonio Norlega

of Panama to step aside as mil-

itary leader.
The moves came amid

In the wake of last Sunday's

By Bruce Clark in Moscow

MR JAMES BAKER, the US

nadze, his Soviet counterpart,

of Washington's willingness in principle to resume the rapid

improvement in Soviet-US ties

that took place under President Ronald Reagan.

Gennady Gerasimov, the Soviet Foreign Ministry

spokesman, that strategic arms

talks would probably resume on June 12 or 19, set the seal on a day of talks in which the

overall tone was described by a

An announcement by Mr

ously hurt.

new issues such as the envi-ronment, and company support for training of factory delegates on such capitalist mat-ters as reading a balance sheet and understanding markets. Last night the company said

it thought the unions' claims for the agreement to be a little "excessive," but it acknowledged that the effect was to strengthen the unions legiti-macy after years in which the company felt safe to ignore them. Since it broke the shop stewards' movement by winning a crucial 10-week strike in 1980, only about 30 per cent of its workforce is unionised.

A partial rapprochement was

achieved last summer with the first company-level pay agree-ment at Fiat Auto for nine

However, relations then turned very sour at the begin-ning of the year amid allega-tions that the company was systematically encouraging workers at its Alfa Romeo subsidiary to tear up their union

The new agreement is the direct result of the management-union discussions which Mr Rino Formica, the Minister of Labour, requested in the midst of that dispute. "We have always said that we want a constructive dialogue with

Sixty hours after polling sta-tions closed, the Government

had still to publish a final

result. Official figures based on returns from the interior of the

country give Mr Carlos Duque,

the unions and this agreement should help us to have one," said a Fiat spokesman last

The agreement is a useful corrective to Fiat's image, which took a severe battering earlier in the year. It offers the prospect of an improvement in communications at plant level which Flat itself has come to

feel is required.

It will offer the unions an opportunity to discuss problems arising from management decisions, but not to negotiate. Fiat is adamant that all collective bargaining must be handled between top management and national union leaders.

called on Gen Noriega to

accept the opposition's victory.

10,000 US troops in Panama

who form the Southern Com-mand, fresh economic sanc-tions, and a withdrawal of US

support of Latin American

states by rallying them under the banner of democracy.

From the Latin American

side, the diplomatic offensive is

being led by Peru and Vene-zuela. The Venezuelan Govern-

US tries to divide Panama

army, Page 3; Editorial com-ment, Page 16

weapons was likely to come

Any stress by the Soviet side

on short-range nuclear arms

would be seen by the US as

highly provocative and fuel suspicions that Mr Shevard-

nadze, who visits Bonn in a

few days' time, was trying to exploit Nato's divisions over

up, there was no indication that it was in fact discussed

Continued on Page 18

dependents and diplomats.

Options under consideration include strengthening the

These were making predictable claims last night about the success of Italy's fourth general strike of the 1980s. Called by the three main union confederations to protest at the Government's imposition of new charges for a generally unsatisfactory health service, the strike disrupted output at many of Italy's largest facto-ries, halted transport services and paralysed public adminis-

According to the unions, 150,000 people flocked to a rally in Florence, 100,000 in Milan,

Taiwanese may use reserves to back Brady

By Peter Riddell, US

TAIWAN may use some of its

Mr David Mulford, US Trea sury Under-Secretary for Inter-national Affairs, told a Senate committee in Washington yesterday that there had been "some discussions with Taiwan, indicating to them that we think this represents an opportunity for them. They've indicated in a very general way some interest in

He argued that Taiwan, with about \$80bn in foreign exchange reserves, had a role to play in correcting world eco-nomic imbalances. There have been lengthy discussions between the US and Taiwan over the impact of its large trade surpluses and alleged manipulation of its currency.

A US Treasury report two weeks ago welcomed changes in Taiwan's exchange rate system but said that so far the appreciation of its currency had been insufficient. Any Taiwanese support for the debt reduction plan would be seen in Washington as a contribution to easing previous ten-

Mr Mulford sought to put fresh impetus behind the debt reduction plan launched two months ago by Mr Nicholas Brady, US Freasury Secretary, in the face of recent criticisms and the absence of progress in key negotiations over Mexico's large debts. Continued on Page 18

tration in many parts of the country. 20,000 in Turin, 45,000 in Bologna and 20,000 in Rome.

Editor, in Washington

large foreign exchange reserves to support the US-in-spired strategy to reduce the borrowings of the most heavily indebted Third World coun-

In his testimony yesterday,

Art market jumps for joy, and Picasso, and plenty of others **By Antony Thorncroft**

THE art market took another of its now regular upward leaps at Sotheby's in New York on Tuesday night when in less than two hours some 60 top quality Impressionist and modern paintings and sculp-tures sold for a record \$204.82m, almost doubling the previous return from an auction.

Sensation followed sensation with numbing predictability. The highlight was the \$47.85m paid for Picasso's 1901 self portrait "Yo Picasso" which shows him sitting in front of an easel boldly staring out at the world. It immediately made his name and in 1912 was bought by the poet Hugo von Hofmannsthal with the money he made from writing the libretto to the opera Der

Rosenkavalier.
Sotheby's had put a \$20m top estimate on the picture, which sold for \$5.8m in 1981; eventually it was knocked down as the most second most expensive work of art sold at auction, exceeded only by Van Gogh's "Irises" bought by Alan Bond for \$53.9m in 1987.
As well as the record price paid for Picasso, two more

modern masters set new highs - Gauguin and Cezanne. The Gauguin, "Mata Mua," dates from his first trip to Tahiti in 1892 and shows two young girls in the foreground while older women dance round a stone figure behind. It sold for \$24.2m, within its estimate.

Good Gauguins rarely appear on the market. It was one of eight paintings sent for sale by Mr Jaime Ortiz Patino of the Bolivian tin family. He had bought it at Sotheby's in 1984 for \$3.85m, sharing the cost with his friend, Baron Thyssen. The buyer yesterday was Baron Thyssen who, as part vendor, will not have to pay the full fee, leaving a nice Altogether Mr Patino will be

\$67.8m richer (before Sotheby's deductions) through selling the paintings, rather making nonsense of his reason for the dispersal – that he could no longer afford to buy top notch impressionist art. His Cezanne, a classic still life, "Pichet et fruits sur une table" went for £6.5m. In all, 44 works topped the

\$1m, illustrating Sotheby's success in promoting art as a good investment

the pro-government candidate, 66 per cent against only 32 per cent for Mr Guillermo Endara, renewed violence in Panama City yesterday in which police using birdshot and tear gas ADOC's candidate. No official results have yet been suspended and may be The Panama crisis represents Mr Bush's first big forexpelled. broke up an opposition demon-stration. Mr Guillermo Endara, the opposition presidential can-One suggestion in the Latin been published for the capital, eign policy challenge. In condiplomatic community is for the US to offer to drop drug where there have been wide-spread reports of voting returns being destroyed or trast to the Reagan Administration, which tried didate, was taken to hospital with a head wound, though friends said he was not seritrafficking indictments against unsuccessfully to remove Gen Noriega last year, Mr Bush appears anxious to win the But independent surveys of polling returns, including one done by the Roman Catholic

US enlists Latin American aid

to remove Noriega from office

Gen Noriega in return for his agreement to leave Panama. Last year, Spain was prepared to accept Gen Noriega and is still willing, a senior Latin American diplomat has said. As part of the pressure on

Soviet-US relations

requested by the Bush Admin-istration was coming to an end.

"I hope the pause is now drawing to a close. The talks began in a promising and constructive spirit, and we hope that they will yield good results." he said

Yesterday's meeting, at the

request of the US side, focused

strongly on regional conflicts. Officials of both countries said

their positions had moved

cinal Latin American states, to

fly to Panama this week to confront Gen Noriega and to try to produce a deal for his removal from power. The Group of

Eight consists of Mexico, Vene-

zuela, Uruguay, Brazil, Argentina, Colombia, and Peru. Pan-

ama, the eighth member, has

rigged elections in Panama, the Latin: Americans have urged the Administration not to the General, the Group of Eight may officially recognise the victory of ADOC, the opporesort to military force but to build a consensus in the region to isolate the Noriega regime: sition alliance, over Colina, the One plan under review is for foreign ministers of the Group of Eight, which links the prinpro-government grouping, a Latin American diplomat said.

By Lionel Barber in Washington and Tim Coone in Panama City

cing concrete steps, although on Tuesday night Mr Bush Baker assurance on US-Soviet ties

church, indicate a landslide victory to Mr Guillermo Endara, with some 75 per cent

The US is waiting for Pan-ama formally to declare the

election results before announ-

MR JAMES BAKER, the US

Mr Gerasimov made clear
Secretary of State, yesterday
reassured Mr Eduard Shevard

Moscow's hopes that the hiatus

Mr Gerasimov made clear
for co-operation over the Midas saying, as the talks began,
that the issue of short-range But Mr Baker reassured the Soviet side that any broaden-ing of the US-Soviet agenda would not be at the expense of arms control, a top priority for

> led to a six-month break in the strategic arms talks. Although Mr Shevardnadze

Moscow. Officials close to President Mikhail Gorbachev, whom Mr Baker meets today, had made plain Soviet impatience over US "dithering" on arms control and other issues, which had

Continued on Page 18 Compromise sought, Page 18

US official as "very good." much closer over Central Avon receives hostile \$2.1bn takeover bid from Amway

results." he said.

By Karen Zagor in New York

AVON PRODUCTS, the world's higgest maker of cosmetics and tolletries made famous by its door-to-door saleswomen, has received a takeover bid of \$39 a share, worth about \$2.1bn from Amway Corporation, a pri-

vately held distributor of domestic products. It was not immediately clear from either company what role Mr Irwin Jacobs, a Minneapolis-based investor, had played in the bid.

It was assumed that he was involved in the offer because Mr Jacobs had earlier joined forces with Amway to form a partnership which bought 10,3 per cent of Avon's common stock. In an SEC filing, Mr Jacobs was described as the

managing partner.

In a letter to the Avon board,
Amway said it would have sufficient financing to complete the offer. The company added that it would have bank loans in place by the time a defini-Shares in Avon rose above the offer price on high volume

trading. The stock closed yesterday at \$39%, up \$3% on the New York Stock Exchange, it was the most active issue on Wall Street.

Most analysts seemed to feel that the Amway offer was fair. They said that Avon was a nat-ural target for Amway. Both companies rely on part-time sales agents and highly moti-vated franchisees. So far Avon's defensive tac-tics have been limited to legal

action. On Monday the company filed a suit against the Jacobs-Amway partnership in the New York State court alleging a violation of the disclosure requirements of the federal securities laws. . Avon has asked the court to

prevent Jacobs-Amway from acquiring additional shares in Avon.

The suit claims that Jacobs and Amway have falled to dis-close the risk involved in the acquisition of Avon and that they have unlawfully concealed their purposes and intentions in acquiring Avon

According the the suit, Amway has legal problems which include "a prosecution for defrauding the Canadian for defrauding the Canadian government that resulted from what the Ontario Supreme Court called a 'web of decep-tion' through which Amway evaded payment of tens of mil-lions of dollars in customs duties."

Amway was recently sued for violating a Federal Trade Comission order to cease and desist from misrepresentations in recruiting new distributors and paid a \$100,000 fine. Avon descibes Mr Jacobs in

the suit as "a well known raider who has not completed an acquisition for many years or any acquisiton for signifi-cantly more than \$500m." The description of Amway is

no more flattering.

The Michigan-based company is referred to as "a controversial purveyor of a pyraacquisition."

midal direct marketing scheme that has never made a major Sri Lanka: First of two articles on the country's ailing economy World Trades US-European Community air

Editorial comment: Bonn and the Daimler

Egypt sees a militant response to the Islamic tendency A dilemma contronting



Egypt is how he should react to Mos-lem extremists who sive and threatening. For the moment, he even of anegons decided that force is the answer

World Guide Commercial Law Commodities

Book review: Sultan of Brunei .. Poland: Abortion a key election issue . Lex: Markets, Profit margins, BAA, Lowndes Queensway, Volkswagen ancial Futures 38 Raw Materials Id 30 Stock Markets Wall Street Financial Futures -Wall Street 39-42 -London Technology Unit Trusts

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STOCK INDICES New York close Dow Jones Ind. Av.

1,711.3 (-0.7) Compenies Opersess Companies World Trade Britain Companies ... Brent 15-day (Argus) \$17.95.(-0.15) (June)

CONTENTS



President Mubarak of are seen as both elu-

war breaks out in Gatt .

deal; Pressure on Panama

Brussels defers decision on Japan car import quotas

By William Dawkins in Brussels

DIVISIONS IN the European Commission have forced it to defer until June 7 a long-awaited decision on whether to make it official policy to demand the end of national quotas on Japanese car

It was to have debated the plan, the main point in a wide-ranging policy paper for the car industry, at its weekly meeting yesterday, but senior officials pulled the plan off the agenda to give more time to

Industry officials in Brussels are pessimistic about the chances of a quick agreement.
The paper is based on controversial proposals unveiled by Mr Martin Bangemann, the Internal Market and Industry Commissioner, to a meeting of Community Industry Ministers in Spain last month.

It calls for national import quotas to be phased out between 1990 and the end of 1992 and recommends that cars should not be subject to spe-cific rules on local content. Bilateral import curbs of

varying degrees of legality are operated by France, Italy, Britain, Spain and Portugal. They represent two-thirds of EC car purchases and 60 per cent of Community car produc-

Mr Bangemann's paper calls for adoption of a full set of mandatory Community technitype-approval for all 12 EC countries.

The document represents a marked change from the previous Commission's willingness to concede that the car industry deserved special protection the run-up to the 1992 single market.

Sir Leon Brittan, the Competition Commissioner, Mr Frans Andriessen, in charge of Exter-nal Affairs, and the Brussels executive's senior industry advisers all support Mr Bange mann's line.

But French and Italian Commission members are urging that a more cautious form of liberalisation, in line with the views of their own countries' car producers, should be

The heart of the debate is over the protectionists' wish to replace national quotas with a temporary EC-wide import restraint accord. Mr Bange-mann and his liberal colleagues argue that a Community car import quota is unnecessary and could contra-vene the General Agreement on Tariffs and Trade.

The German Commissioner is prepared to compromise with some form of temporary monitoring of the flow of Japanese imports into the five countries now protected by quotas. But he is not prepared to apply any restrictions to the cal standards to allow cars for the first time to obtain a single other seven national markets that are now open.

Lufthansa ticket move is unfair, alleges UK airline

By William Dawkins in Brussels

AIR EUROPE, the British airline owned by International Leisure Group, has alleged to the European Commission that Lufthansa, the West German carrier, is unfairly refusing to accept its tickets.

The Brussels authorities

have the power to fine Lufthansa and to force it to recog-nise the British company's tickets if they find that Air Europe's claims are justified. They are expected to take several months to decide.

This is the first time that. any small carrier has called on the Commission's help since an important ruling by the Euro-pean Court of Justice last month, technically outlawing nearly all price fixing accords in the air transport industry. Air Europe alleges that Luf-thansa cancelled a so-called

interline agreement, under which its passengers could such agreements.

exchange tickets for an equivalent journey on Lufthansa.

The British company accuses Lufthansa of acting out of pique, because its own fares were significantly lower than those charged by the West German airline on competing routes. They include the route between Air Europe's base in Gatwick, and Munich.

Lufthansa's move has restricted Air Europe's ability to sell tickets for trips through several destinations that need to make use of a number of airlines. It means such tickets can no longer include any Luf-thansa flights.

While the court judgment had no direct bearing on inter lining accords, big national carriers fear that unbridled price competition could make it harder for them to strike

Former Imhausen head arrested in W Germany

By Haig Simonian in Frankfurt

THE FORMER chief executive of Imhausen-Chemie, the West German company implicated as a leading supplier to the chemicals weapons plant allegedly under construction at Rabta in Libya, was arrested in Bochum yesterday.

The arrest of Mr Jürgen Hip-

penstiel-Imhausen, by mem-bers of the Federal Criminal Office was accompanied by searches of Imhausen's headquarters at Lahr in south Germany and at a subsidary, Gesellschaft für Automation.

Mr Hippenstiel-Imhausen, who resigned from the company at the end of March, has been under investigation since mid-January for breaking West German export laws in connection with the Rabta plant. Earlier this year, large numbers of West German police and criminal investigation officials raided Imhausen-Chemie's headquarters and the offices of subsidiary companies, where

they confiscated documents.

According to Mr Holger Pre-isendanz, head of the state prosecutor's office in Manplaying a "middleman's" role in the construction of the Rabta plant. Further reports suggest that other leading members of the company are also being investigated. Yesterday's raid at Lahr

involved some 20-25 officials from the Federal Criminal Office who looked through further documents. According to reports, the charges against Imhausen-Chemie now include possible tax evasion as well as infringements of export rules.

However, the main suspicion falls on Imhausen-Chemie's role in co-ordinating the Rabta project, for which it is claimed to have delivered essential

parts and plans.
Mr Hippenstiel-Imhausen's arrest is likely to be seen as a welcome sign by the US Gov-ernment of a toughening in West German attitudes to the Rabta affair following the sharp differences between Bonn and Washington at the beginning of the year. Com-mentators in the US accused the West Germans of failing to act sufficiently swiftly in purnheim, Mr Hippenstiehl-Imhau-sen is under suspicion of Libyan chemcials plant.

Sweden squeezes credit in bid to cool down economy

By Robert Taylor in Stockholm

AUSTERITY measures were announced in Sweden vesterday involving a temporary compulsory savings scheme and a credit squeeze designed to cool down the overheated economy. But this amounts to a serious defeat for Mr Kjell-O-lof Feldt, the Finance Minister, who has been forced to drop all his proposals announced three weeks ago in a mini-budget to raise indirect taxes and employers insurance contribu-

Some observers believe it has raised a serious question mark over his future and

Mitsotakis

Pasok link

By Andriana lerodiaconou

THE LEADER of Greece's

Conservative opposition, Mr Constantine Mitsotakis, has ruled out the possibility of a coalition between his New

Democracy party and elements of the ruling Panhellenic

Socialist movement (Pasok)

after next month's general election.

An April nationwide poll

appearing in the Greek press last week showed the Conser-

vatives to be leading with 39 per cent of the vote, Pasok to be running a poor second with 29 per cent, and 15 per cent of

Both the proportion of unde-

cided voters and the system under which the election on

June 18 is to be carried out

leave some doubt as to whether the Conservatives

will achieve a solid majority of

seats in Greece's Parliament.

Securing an absolute major-ity depends not only on the

percentage of votes won by the

first party but also on the magnitude of the lead against the second party. The perfor-

mance of the Communist coali-

tion, which is running third in the polls with 14 per cent, will

These considerations had led

to speculation that New Democracy might seek to pull together a workable majority

of seats by forming a post-elec-tion coalition with moderate elements in Pasok.

But in an interview with

German radio this week, Mr Mitsotakis reportedly ruled

out this option. He was reported as saying that if bal-loting failed to yield a clear-cut result, New Democ-

The Pasok Government's

popularity has been eroded in

the past nine months, mainly

as a result of the financial scandal involving the former

banker and press baron Mr

George Koskotas which has implicated a number of Social-

Other contributing factors have been the the ill health of

Mr Andreas Papandreou, the

70-year-old Prime Minister,

and his much-publicised

extra-marital affair with a

Changes backed

THE HUNGARIAN Parliament

yesterday approved sweeping changes in the Government intended to tackle the coun-

try's serious economic prob-

The changes touch key sec-

tors of the economy. Six minis-ters, four of whom held posts

in Finance, Industry, Planning and Agriculture, were replaced

in what is seen as a serious attempt to introduce a more

coherent package of economic

In addition, Mr Peter Var-

ist officials.

younger woman.

in Hungary

By Judy Dempsey in

thus be crucial.

voters undecided.

rules out

brought into doubt the govern-ment's entire economic strategy. There are particular wor-ries now that Mr Feldt will be unable to carry through his radical tax reform proposals announced last autumn, designed to shift the tax burden in Sweden away from indi-viduals and increasingly onto services and capital.

The compulsory savings scheme to last for the next sixteen months to the end of 1990 covers all Swedes as well as companies and public authorities. It will mean that they will have to pay 4 per cent of their taxes from this September into a blocked savings account. The government believes this will take an estimated SKr17bn (£1.59bn) out of the economy and help dampen down demand. The plan is designed to hit the better off more than those on average or below average earnings. It means, for example, that someone earning SKr10,000 a month (about £950) will have to pay around SKr140 in savings, while a person earning SKr20,000 will pay SKr400 in savings.

SKr400 in savings.

The money raised as savings this year will be repaid in April

1992 and the money raised next year will be repaid in April 1993. The interest paid on the savings will be 6 per cent over the period that the scheme exists to the end of 1990 and themselve the interest will be thereafter the interest will be the same as the discount rate. It will not be taxed.
At the same time the Minis-

try of Finance announced a package of measures to make it more difficult for people to use credit. From 1 June, down payments on a purchase will have to amount to 60 per cent of the total cost of the goods bought,

portion of 40 per cent for most purchases and 50 per cent for cars. It also means that borrowers will be forced to pay at least 60 per cent of the amount owing on their credit cards at the end of each month.

The government would also like to see a much tighter con-

like to see a much tighter con-trol by the banks and finance companies in the provision of companies in the provision of credit to their customers, 50ggesting that the present borrowing by households has turned into a 'social problem'. It proposes the establishment of a debt restructuring institute, under which banks and

finance companies would take responsibility for the problems of household debt. However, leading analysts in However, leading analysis in Stockholm were doubtful yesterday whether the package would do much to cool down the economy. PK Banken's chief economist, Mr Nils Lundgren, thought that the compulsory savings would take only SKr3.4bn out of the economy. Others agreed with him. "What is proposed will not do much to remedy the country's probremedy the country's prob-lems. It is much too little. The economy will stay overheated."

Norwegian films find path to recognition

Karen Fossli in Oslo looks behind the scenes of an industry constrained by costs

NORWAY'S film industry, such as it is, is frustrated by the limitations posed by a domestic population of just 4.2m and government subsidies on which it has become hooked

to survive. It made its first significant international breakthough with the 1987 release of the film Pathfinder (Veiviseren in Norwegian), which was nomi-nated the following year for an Oscar by the American Film Academy for best foreign film. This success, however, by no means presaged a trend.

Before it was released domestically, Pathfinder was sold internationally to the London-based Carolco distribution company which has sold films all over the world.

Pathfinder's sound production was engineered by Britain's Pinewood Studios, but almost everything else about the film is totally ethnic; so much so, that it relied heavily on a cast of Norwegian Lapps, the country's indigenous indians, and was the first Norwegian feature film to be shot in the Lapp language. Norway's film industry is

overseen by the Ministry of Cultural and Scientific Affairs which administers annual government subsidies of about NKr50m (\$7.2m). The money is split between Norsk Film, the state-owned film maker estabstate-owned him maker established in 1932, which gets about NKr20m, with the remainder to be fought over between the 12 largest production companies and myriad smaller ones

The subsidy system was created to enable films to be produced in the Norwegian language as a form of cultural expression inspired by Norwegian life, reality and myths. according to Ms Kirsten Bryhni, a senior executive and producer with the Norwegian Film Institute, the Norwegian film industry serves largely as a monument to the moral conscience of Norway's politicians. Cinema in Norway has a stormy history, because of this moral conscience. The industry dates back to 1907 when the first feature film, The Perils of a Fisherman, was released by Hugo Hermansen. His death in 1908 left Norway with just one other film-maker, Peter Lykke-Seest, who concluded, after his sixth and final film, that "too much risk is involved in Norwegian film production to merit the interest of serious private or corporate investors." That was in 1919, but it is an accurate description of the industry's current state of

After some limited success. Norwegian film-making did not really resume until after World War One, when it staged a

fairly strong recovery.

By 1947, the Government support system for Norwegian films was established. However, film-making suffered in the 1960s when attendences fell

after the advent of television.
Though Norwegian filmmaking today is by no means prolific it has become technically competent. The average cost of a Norwegian film production is between NKr11m and NKr12m, or about one-tenth of what it costs to produce a film in the US. With a Government subsidy

budget of just NKr50m, only about four or five films - or up to 10 in a good year – are produced annually. This, according to Mr Harald Ohrvik, a film producer who recently left Norsk Film to become an inde-

film-makers are not burdened with "star fees" or "star director fees," like in the US. Mr



making films" though what is hoped for is a good showing at international film festivals. This is promoted under an umbrella which markets

"Scandinavian" films. To qualify for government subsidies equivalent to 55 per cent of the gross box-office receipts, each Norwegian film must have a duration of at least 75 minutes and must be produced in the Norwegian language, with Norwegian capital and with a "pre-ponderance" of Norwegian technical personnel.

At the outset, these restric-

tions limit the scope of the audience which Norwegian film-makers could hope to attract, thereby limiting profits. So even if Norwegian film-Norsk Film to become an independent contractor, is far too few and this limits the dynamism of the movement.

Operational costs in Norway, and rests almost solely on the are high, though Norwegian film-maker's innovation and creativity to produce with universal appeal.

cess but which failed to win cess but which failed to win any international acclaim. Released in 1986, it ranks third in gross domestic ticket sales - it gleaned NKr14.1m - though internationally it was simply rated as a "B-film" shot in Norwegian with no star

shot in Norwegian with no star attractions.

However, it marked the start of a trend in Norwegian spy films. A recent release, Kara-chi, produced by Mr Ohrvik, was recently favourably reviewed in Variety, the film-

maker's bible.

Placklypa Grand Prix is
Norway's biggest box office
seller. A children's puppet film, it was produced some 12 years ago - though there have been continuous re-releases – and has earned some NKr40m. Pathfinder, the second high-est gross domestic ticket seller

at NKr17m is a simple story about a young Lapp boy taken prisoner by the northern Rus-sian Tsjude tribe, a fearful group of nomadic "baddies," who force him to bear witness to the brutal slaughter of his family then lead them to their next conquest. The film is filled with suspense and has the added treat of Norway's breathtaking fjord and moun-tain scenery. The fact that it is filmed in the Lapp language adds to its exotic appeal. Pathfinder, however, did not

win the Oscar for which it was nominated, the honour going to the Danish film Babette's Feast, Pathfinder was produced for the Norwegian film company Filmkameratenne by Mr John Jacobsen, a modest, soft-spoken, yet biting cynic who has developed a keen insight into making a profitiable business out of Norwegian film-making.

Babette's Fenst won (the

Oscar) because it was the best film, Mr Jacobsen believes. This was not the case with The key to Pathfinder's suc-Ohrvik confessed that in Nor- Orion's Belt, an action spy film cess, admits Mr Jacobsen, is its way "you don't get rich by which achieved domestic suc- simplicity. "We were criticised

for this, but had we tried to add more depth, it simply would not have worked," he

says.

The film had a budget of \$3m, which is cheap by American standards but expansive by Norwegian standards, and received NKr9m in Govern-ment subsidies. One of Mr Jacobsen's Norwegian adver-saries. Mr Ohrvik, describes Pathfinder as being a cowboy and Indian affair with good guys and bad guys, which could have been filmed anywhere In his opinion this is precisely the key to the film's success - that it has a story line which fits any cultural bill

therefore making it easy for any nationality to relate.

Though the Danish and Swedish film industries have enjoyed more success than their Norwegian cousin, Sweden's is almost solely attri-buted to one man, Ingmar Bergman, while Danish success is newly-found. The Norwegian film industry, has remained domestically land-locked by the structure of the Government support system which, on the face of it, appears quite generous, though it is spread thinly.

Currently there is fierce debate over the subsidy scheme and the efficiency of its administration. There is a split over those who favour it - Mr Jacobsen does - and those, like Ms Bryhni, who would prefer direct payment schemes.
"There is little money avail-

able to us through limited sub-sidies on which we have come to depend. Our production costs are high which means there are limits to what private investors are willing to contribute, because if you have a high degree of private investment in a project you have to be damn sure investment is going to be recouped, some-thing which we can't siways guarantee," admits Mr Ohrvik.

Fighting erupts in Nagorno-Karabakh

Plan to launch Hindi satellite TV channel

STRIKES AND intercommunal fighting have broken out again in the Soviet transcaucasian enclave of Nagorno-Karabakh, despite the imposition there in January of direct rule from

The official Tass news agency said the deployment of police and Interior Ministry troops had been stepped up, and a journalist in Stepanakert, the region's capital, told the Reuters news agency the city was "full of troops and

By Raymond Snoddy

GROUP of British

businessmen is planning to launch a satellite television channel in Hindi aimed at the

more than Im homes across

Western Europe of people of

The man behind Hindisat TV, the company formed to launch the channel, is Mr Has-

mukh Pravinchandra Patel, an engineer, who has been

The status of Nagorno-Kara-bakh, which lies within the Republic of Azerbaijan but is mainly populated by ethnic Armenians, was the principal bone of contention in the Azeri-Armenian fighting which led to at least 91 deaths last

In the most serious recent incident three civilians and four soldiers were injured when intercommunal fighting erupted just outside Stepanakert on Friday. It is believed to have been the worst outbreak

Mr Patel and his business partners believe they can raise:

the £1.5m needed to launch the

service on the Intelsat satellite

this autumn. The channel,

Akashwani, would provide a wide range of programmes from news and soap operas to

concerts and films.
The company estimates

there are approximately 750,000 Asian households in the UK

ary when it was placed under the control of a special Krem-Tass said that industry, con-

struction, transport and public institutions in the region had been hit by an Armenian inspired strike which many local people wanted to see con-tinued indefinitely. Nagorno-Karabakh was paralysed by strikes for most of last.

year as a movement for a reunification with Armenia gathered and force in both Ste-

the West irrespective of their country of origin," Mr Patel

He is already distributing brochures about the planned

subscription service and says the response has been good. Satellites are particularly

appropriate for reaching scat-tered communities and ethnic

minorities would have a strong

of violence region since Janu- panakert and Yerevan, the Armenian capital.
The 14 member Karabakh

committee, which co-ordinated the Nationalist movement in Yerevan, were all detained last December, At least 70,000 people demonstrated in Yerevan earlier this month to demand their release. The latest clashes in Nagor-

no-Karabakh come less than a month after 20 people died in Thilisi, another Transcaucasian trouble spot, on Georgia's Black Sea coast.

already exists in Britain but it

is delivered on video cassettes to cable television networks in areas such as the London bor-

ough of Ealing where there is a

Asian households already own

More than three-quarters of

large Asian community.

EC set for battle over cleaner cars By Tim Dickson in

THE EUROPEAN Commission last night set the stage for at possibly acrimonious battle over car exhaust standards at next month's meeting of environment ministers on June 8. In a move foreshadowed last

month, when the European Parliament voted overwhelm-ingly for a quick change to higher "US-style" emission standards in the Community, the Commission significantly toughened a proposal for "cleaner" cars which already

"cleaner" cars which already has the provisional agreement of member states.

Officials were pointing out last night that the car industry seemed to accept the inevitable, while ministers would hardly wish to court bad publicity on the environment inst hardly wish to court bad publicity on the environment just ahead of the European poll.

The new proposals from the Commission involve a two-step approach so that the obligatory standards agreed last November, namely 30g per test for carbon monoxide and 8g for a combination of nitrogen oxide and hydrocarbons in small cars, would have to be intro-

and hydrocarbons in small cars, would have to be introduced by 1 January 1991 for new models. For old models, the standards to be met by 1 October 1991 would be 36g per test for carbon monoxide and 10 for hydrocarbon and site. 10 for hydrocarbons and nitro-

The second stage would involve obligatory norms of 19g and 5g respectively

FINANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. US subscription rates \$365.00 per annum. Second-class postage: mod at New York: NY and at additional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

m audition, Mr Peter Varkonyl, the Foreign Minister, who helped edge Hungary closer to the West and who opened up relations with South Korea and Israel, has been replaced by Mr Gyula Asian households already own video recorders and most spend an average of £4 a week hiring videos. "A direct channel would be cheaper and provide more variety than the existing entertainment source," claims Mr Patel. incentive to pay extra for tele-vision channels tailored specifinvolved in providing satellite links for international cricket and a further 250,000 in Continental Europe. "Hindi is under-stood by almost all Asians in channel, Indra Dhnush, France's penal Code Napoléon meets its Waterloo at last

HILE THE rival vested interests in Britain tussle over reform of the legal professions, the French are setting about an equally Herculean task: the complete re-writing of the penal code, the so-called Code Napoleon.

The Senate this week started

debating the first folio of the new code, which lays down the general principles of the penal regime. The next three folios. person, against property, and against the state, will follow in measured order. The complete project will probably run to 12 folios, and is unlikely to be complete before the European

Single Market in 1992. In terms of scale, this is a project which stands comparison with President François Mitterrand's massive architec-tural undertakings: the controversial glass pyramids in the Cour Napoléon of the Louvre,

the vast rectangular Arche de la Défense which will be inaugurated at the seven-nation Economic Summit in July, or his plan to build the biggest library in the world (La Très Grande Bibliotheque).

The new law will be the first

comprehensive revision of the Code Napoleon, since the original was drafted in 1810. There may be a moral here: some Anglo-Saxons lament the untidy confusion of British statute and common law. which they compare unfavour-ably with what they imagine to be the Cartesian coherence of French codification. The drawback of coherence is that it is resistant to change: 180 years later, what was once coherent has become, in the words of the Justice Ministry, "archaic, ill-adapted, contradictory and instantial".

incomplete" Various piecemeal reforms were introduced during the 19th century: in 1832, the July Ian Davidson reports from Paris on reform of a legal system which has proved highly resistant to change since it was first drafted in 1810

Monarchy reduced the severity of punishments, and abolished branding and other forms of judicial torture; the new consti-tution of 1848 abolished the death penalty for political offences. After the First World War, however, it was clear that much more was needed, and a completely revised code was put before Parliament in 1934: but it had not been adopted by the time France fell in 1940, and it fell by the wayside. The latest attempt to revise the code has a long history.

going back 15 years, to the revision committee set up under President Giscard d'Esfaing in 1974 Part

taing in 1974. But penal reform

did not really get under way until the Socialists came to power with the election of President Mitterrand in 1981 and the appointment of Mr Robert Badinter as Justice Minister. One of the first acts of the

new Socialist Government in 1981 was the abolition of the death penalty, followed shortly by the abolition of the special Court of State Security and the repeal of some of the punitive legislation passed by the previous Conservative Government A first draft of the revised penal code was tabled in early 1986. But when the Gaullists. returned to power later that year, the draft legislation and the revision committee were put to sleep. Only now, with the re-election of President Mit-terrand and the return of a Socialist Government, has the revision of the Code Napoléon once again become a live proposition. The guiding ethical principle of the new draft is to underscore the value placed by society on the importance of the individual. On the one hand it marks a shift of priority towards the protection of the person, compared with the protection of property; on the other, it sets out to make the punishment fit, not the crime, but the offender.

One general trend in the code is to shift away from rigid prison sentencing policies. The existing code sets minimum and maximum sentences for specific offences, but the revised code only sets maximum prison terms, and it failed to carry it out. Unions extends the range of non-custo will also become valuerable to

munity service. Moreover, as a discouragement to short prison sentences, it requires judges to give reasons for any sentence of less than four months.

One change of potential interest to Paris drivers, most of whom seem to regard a red light as an injunction to accel-erate, is the de-criminalisation of traffic offences. At present a traffic controvention can carry a penalty of a month in prison.

That danger will be removed in the new code; according to the definition of the Justice Minis-try, a crime is an attack on the values of society, whereas a contravention is only a simple lack of discipline in social life The new code does contain more radical innovations, however. in a provision aimed at organised crime, the instigator of a crime can be munished even if the person he instigated will also become vulnerable to

the penal code, whose scope will be broadened to cover per-sonnes morales, in contrast with personnes physiques, and which in practice means asso-

which in practice means associations and unions.

The scale of prison sentences will be enlarged to include a term of 30 years; this is intended to be a lesser alternative to the life sentences (à perpétuité) which judges have invoked excessively since the abolition of the death penalty.

After the Gaullist victory in 1986, Mr Badinter was found a 1986, Mr Badinter was found a new joh as president of the Constitutional Court. His curconstitutional Court. His cur-rent successor at the Justice Ministry, and champion of the reform in the parliamentary debates, is Mr Pierre Arpati-lange, who was chief de cabinet to the Conservative Institute to the Conservative Justice Minister who started the process in 1974. But by common consent, it is Mr Badinter who is the father of the reform. Observer, Page 22

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AMERICAN NEWS

producers stripped of tax breaks

By James Buchan in New York

THE BIG companies that produce oil from the Alaskan Arctic face a sharp increase in their tax bills after the state legislature this week stripped them of important tax exemptions on the state's two biggest

The new measures, which could cost the industry nearly \$200m a year, show a startling deterioration in the companies once formidable political stand-ing in the state since the Valdez oil spill in March.

The industry warned yester-day that the new tax measures, could shut down some highcost oil production and lead to job losses. But oil company executives complain privately that they are powerless amid public derision at Exxon's han-ding of the tanker accident in Prince William Sound in March

and its clean-up attempts. Exxon itself, which is a second-tier company in Alaska, yesterday responded to intense federal government and state pressure to increase the resources it has deployed to clean the sound

The company, which says it has already speni \$95m, said it would increase to 5,000 the numbers employed in the operation. This compares with the 3,400 proposed in its clean-up plan – described by an Alas-kan official as "probably the higgest piece of American mar-itime fiction since Moby Dick." British Petroleum, by far the

largest producer of crude from Alaska's North Slope, said yes-terday it would "take another look at our spending plans for projects up there." BP owns 51 per cent of the giant Prudhoe Bay oil field.

Atlantic Richfield, the West Coast company which operates the Kuparuk field, attacked the new tax measures as "an emotional response" to an acci-

The new law changes the so-called Economic Limit Factor for the two fields. The limit factor, which was enacted in 1981, is designed to maintain marginal production by such measures as reducing tax rates as fields mature. Prudhoe Bay began producing in 1977 and

Alaskan oil | Bush to call for conference on global warming

By Peter Riddell, US Editor in Washington

erence on global warming and related environmental issues. when he meets leaders of other industrialised countries at the seven-nation economic summit in Paris in July.

Mr Bush committed himself

to such a meeting during dis-cussions here with Mr Rund Lubbers, the Dutch Prime Min-ister. It looks likely that the conference, also covering industrial chemicals and acid rain, will not be until next year and will involve a gathering of experts. It has not yet been decided whether heads of gov-

ernment will be invited. The administration is divided on how to tackle the global warming question, and has been accused of dithering and inertia.

Mr Bush has resisted proposals from the State Department and the Environmental Protection Agency for an international convention to deal with the problem. They have argued that the US should take the lead in seeking international action to reduce global warming, in particular to counter the build-up of carbon dioxide in the atmosphere. This would be similar to the process which led to an inter-national protocol to reduce the use of chlorofluorocarbons.

A hipartisan group of sena-tors has urged the president to change the US line at the cur-

PRESIDENT George Bush is to rent intergovernmental discus-propose an international con-sions in Geneva. Senator John Chafee, a prominent Republican on the issue, has written separately to Mr Bush saying the convention proposals could "bolster your reputation as an

> The White House has said the president believes there is insufficient scientific data on which to base rational policy decisions on the issue.

> This reflects the views of the White House science adviser's office, the Energy and Agriculture Departments and the Office of Management and Budget, all of which have argued that more needs to be learnt about the implications of a global convention or treaty for the domestic US economy.
>
> An embarrassing illustration

of these divisions came earlier this week when the Office of Management and Budget altered the written Congressional testimony on the green-house effect of Mr James Hansen, director of the Goddard Institute of Space-Studies, a Government establishment: This weakened his conclusion that enough is known about the phenomenon to justify immediate action.

The White House has defended the editing as an effort to avoid the appearance of policy disagreements but the effect has been the reverse with highly publicised congressional criticism of the decision.

Mexico maintains tight squeeze on inflation rate

since November 1979, AP reports from Mexico City. The Banco de Mexico said

prices were 19.2 per cent higher than in April 1988. The Government froze wages, prices and the peso exchange rate in February last year to try to curb inflation that had reached 159 per cent

Although inflation is now

MEXICO'S inflation rate under control, workers whose during April was 1.5 per cent, wages have lagged behind the lowest monthly figure price rises have gone on strike recently. In the past few weeks, teachers and bus drivers have walked off the job

demanding higher pay.

The Government, after announcing the release of more than 400 political prisoners in February, is preparing to free nearly 1,000 others. Notimex, the government news agency, said another 989 would be freed, but did not say when.

Big insurer stops new California **business**

By Louise Kehoe in San Francisco

AETNA Life and Casualty, a major US insurance group, has stopped writing new property and casualty insurance policies in California in the wake of the state's Supreme Court decision ratifying most aspects of Proposition 103, the "insurance revolt" measure passed by California voters last November.

Aetna is believed to be the only major insurer to limit its business in California since last week's ruling. Other major insurers are continuing to write new policies while awaiting the outcome of appeals to the state insurance commis-sioner for exemption from the 20 per cent rate cuts mandated by Proposition 103.

The company said its action was not intended to challenge Proposition 108 or to put pressure upon the state insurance commissioner. Aetna has filed an appeal to maintain its cur-

Aetna is the ninth largest provider of property and casualty insurance in California with annual premiums of \$600m a year, or 2.5 per cent of the market. The company is a major provider of commercial liability insurance, which is essential to businesses operat-ing in California.

Aetna said yesterday it would maintain its moratorium on new business "until some of the issues that were not resolved by the court are resolved by the California Insurance Department."

In its ruling last week the court said that Proposition 103's 20 per cent rate cuts were constitutional, rejecting an insurance industry challenge. The justices said, however, that the cuts could be imposed only if they allowed insurance companies to earn a "fair return". The ruling left Insurance Commissioner Roxani Gil-lespie with sweeping power to impose or deny the rate cuts.

Aetna said that uncertainties about how the insurance com-missioner would interpret the ruling, what rates were allowed and what factors could be considered in pricing insurance made it impossible for the company to quantify what risks it was assuming.

US seeks to divide Panama army

Bush wants to detach Noriega from his power base, says Tim Coone

ama is unhappy with the blatant attempted fraud of last Sunday's elections, so are the Panamanian Defence

As the strongest institution in Panama and thus the ultimate arbiter of power, the PDF has a key role to play in any resolution of the post-electoral crisis. Their unhappiness stems from the fact that the PDF's commander-in-chief General Manuel Antonio Noriega is

seen as the problem.
Instead of legitimising his position as the real power behind civilian rule in Panama, Sunday's electoral flasco has instead brought international opprobrium crashing down on his head, which in turn reflects upon the PDF. The imminent abandonment of The imminent abandonment of Panama by Latin American leaders is particularly damaging for the image of the PDF.

Thus the position the officer corps adopts in the coming days will be crucial.

Intell the circuity of the 1977.

Until the signing of the 1977 Panama Canal Treaty, the PDF was primarily a para-military police force, responsible for law and order and with only a minor role in national defence. The primary role has been played by the troops of US Southern Command (South-com) based in Panama. However under the treaty, the PDF must in 1999 assume responsi-bility for the defence of the canal when the US withdraws. As long as the PDF can be seen to be capable of fulfilling

that role and of guaranteeing the canal's neutrality, there is little likelihood that there will any serious pressure in the US for a revocation of the Treaty

defending Panama against. Several US Congressmen in the delegation to Panama want action to revoke certain articles of the 1977 Treaty.
As the PDF grows in strength from 16,000 men to POR PANAMA: LA VIDA

1964 - 1989

25 Aniversario de Los Mártires de Enero

¡Ni un paso atrás!

6 inshore patrol vessels, 4 landing craft

No combat aircraft or armed helicopters:

An earlier conflict: Panama is commemorating the 25th anniversary of an incident when students attempted to raise the Panamanian flag over the canal zone. US troops shot dead 23, reviving nationalist fervour.

6,000 (10,200) 3 battalions i

900 (450)

THE PANAMANIAN DEFENCE FORCE (US Southern Command forces in brackets) 7,300 (12,900)

TOTAL: NAVY:

AIR FORCE:

reconnaissance squadron.

Search and Rescue squadron. SOURCE: ESS Noriega's claims that this is the US intention. By creating political instability and polarising the PDF, Gen Noriega is creating the very threat he claims to be

more than 20,000 as it assumes responsibility for canal

are on the horizon for middle-ranking and junior officers. To any rational military offi-

cer in the PDF, including even the most adamant nationalists, the present crisis can only mean a threat to careers, with at worst the possibility of a US invasion, the inevitable defeat and destruction of the PDF, and the death of many of its members. The question facing PDF leaders is whether General Noriega's insistence on

clinging to power is a threat to the entire institution. The secretive nature of the

PDF, and the ability of Gen Noriega to sniff out any whiff of rebellion (he was PDF intelligence chief for 11 years) makes it difficult to assess the possibility of a coup. Diplomats

say a coup is unlikely. External military and diplomatic pressure and conciliatory gestures by the political opposition seem intended to divide the PDF from its commander-in-chief. The past two years of crisis with the US have shown that Gen Noriega is adept at brinkmanship.

If the military bluff is called, Gen Noriega will consolidate himself in power and gain pres-

tige among nationalists.

General Fred Woerner, the head of US Southern Command, who would command any US invasion of Panama, advocates judicious use of mili-tary force, and will be the first to urge caution with his political and military superiors in Washington. However, in a speech to the House Appropria-tions Committee in February 1988 he said: "Democratisation in Latin America secures our southern flank and is the best defence against totalitarian inroads in (the) hemisphere. Dictatorship, civilian or mili-tary, provides fertile ground for Marxist-Leninist revolutionaries by weakening civilian leadership and in many cases, corrupting the very guardian of security - a nation's armed

After this week's events in Panama, if General Woerner has met any leaders of the PDF he has most likely repeated that statement with more than

Empty debate by Argentine poll rivals

By Gary Mead in Buenos Aires

before 1999, despite General

ARGENTINA'S presidential election campaign took a bizarre turn late on Tuesday evening as Mr Eduardo Angeloz, candidate for the governing Radical party, staged a television debate between himself and an empty lectern, left vacant by Mr Carlos Menem of

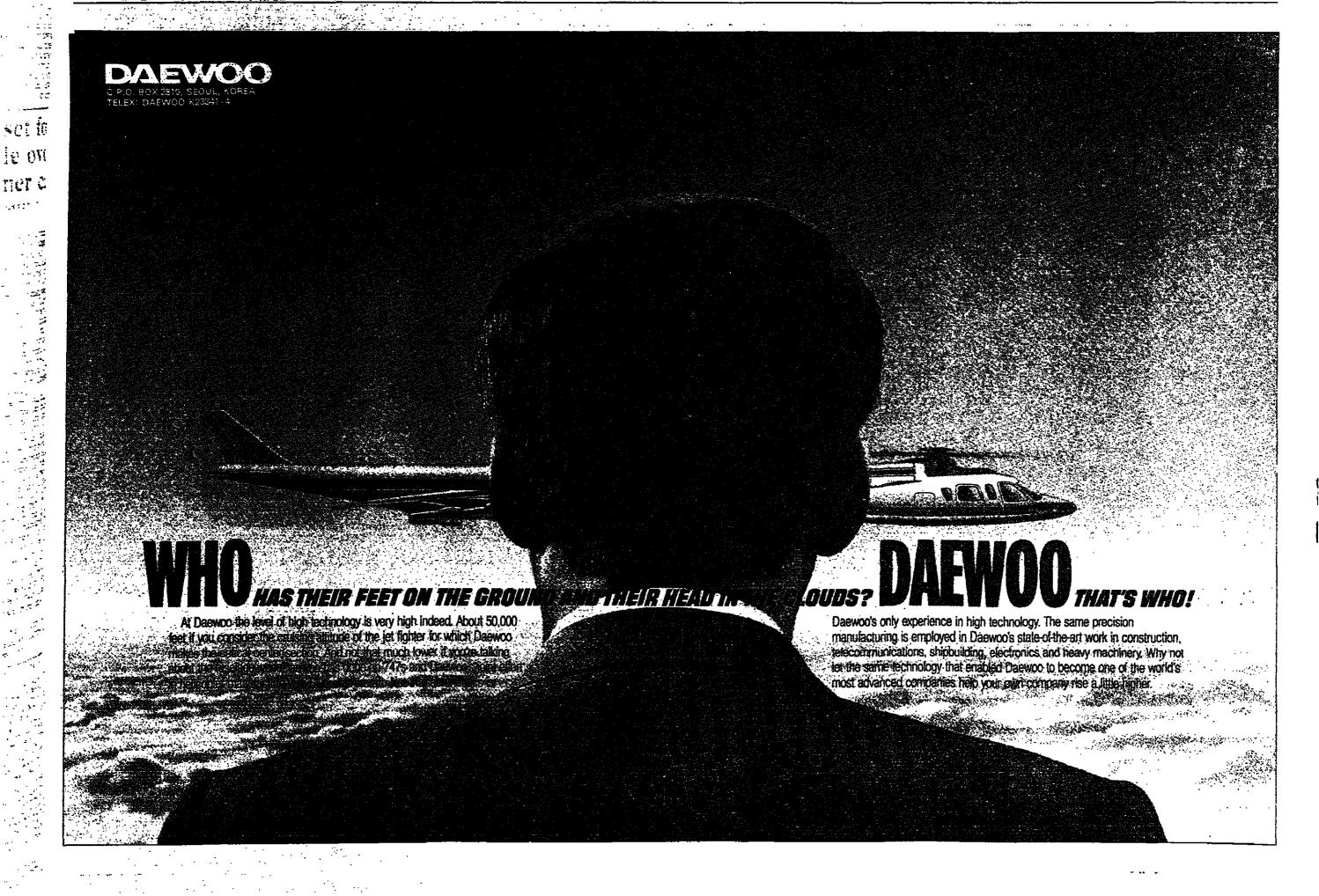
the Perónist party.
The broadcast followed a day of speculation as to whether Menem would join battle with Mr Angeloz on Argentina's most well-known current affairs programme, "Tiempo Nuevo". In the event Mr Menem stayed away and addressed 100,000 people in a suburb of Buenos Aires.

Mr Angeloz later spoke before a good-humoured audience of up to 150,000 Radical supporters in the centre of Buenos Aires, where he continued the TV debate by posing questions to the absent Mr Menem. During the programme

Mr Angeloz was cross-questioned by "Tiempo Nuevo" journalists and he suggested that Mr Menem's refusal to accept a challenge to debate on television indicated an 'authoritarian attitude".

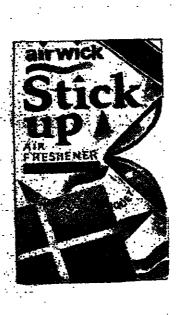
However, Mr Angeloz had earlier himself refused to engage in televised debate (on the same programme) with Mr Alvaro Alsogaray, who as presidential candidate for the Centre Democratic Union is third

in the opinion polls and may capture 10 per cent of the vote. The Radical party rally marked the close of Mr Angeloz's campaign. Unusually, the opposition Perónists have chosen not to stage a final rally in Buenos Aires. Some suggest that Mr Menem's team are anxious to avoid any chance of street unrest close to Sunday's election, particularly when the Peronist candidate is topping the polls.



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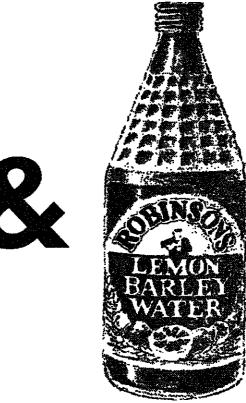
















& (phew!) Colman.

Pre-tax profits grew by 14.1%. When your brands are household names worldwide, manufactured in 35 countries and sold in over 120, perhaps it's not surprising.

Peking students plan march to greet Gorbachev

ABOUT 5,000 Peking students, reactive a forest part to large test was a forerunner to large demonstrations planned to coincide with President Mik-

Peking on Monday.

According to Yu Fang Xin, leader of the independent students' union at Peking's Institute of Technology, students would march on Tiananmen Square when Mr Gorbachev arrived for a summit meeting with Deng Xiaoping, China's leader. "We will go to Tiananmen to welcome Mr Gorbachev," he said. "He believes in dependence and the desired and the said."

democracy and so do we."
Yu, 21, an electrical engineering student from Shandong, south of Peking, pre-dicted a rally bigger than the 100,000-strong march of last week. He said the protests would continue as long as offi-cials refused to negotiate directly with the independent students' union

Yesterday's demonstration, the largest for a week, was in support of a petition by 1,000 journalists for an independent press.

Journalists representing more than 30 media organisations have accused authorities of censoring the reporting of recent student protests. In a rare public rebellion against

enough and not objective". The petition, handed to the party-affiliated All China Journalists' Association, said biased and incomplete report-ing had violated the principle that important news should be publicised "to the people".

official interference, the jour-nalists allege that coverage of the month-long pro-democracy movement was "far from

Yesterday's demonstration is significant as it marks the beginning of what appears to be a coalition of intellectuals, journalists and students in search of press reform. A union of journalists and students would prove a powerful obstacle for the Government. which has refused to negotiate with unofficial campus organi-

The People's Daily, in its overseas edition, yesterday said the Chinese press would be allowed "and helped" to make investigative reports of major corruption.

Japan pressing US to explain H-bomb incident

By Robert Thomson in Tokyo

JAPAN has asked the US Government for full details of a 1965 incident in which a one-megaton hydrogen bomb was lost in the sea near the island of Okinawa, as concern grows that the US has been violating an agreement not to bring nuclear weapons into Japan.

The bomb was aboard an attack aircraft that rolled off the US aircraft carrier Ticonderoga, en route from Vietnam to the Japanese port of Yoko-suka. Mr Sousuke Uno, Japan's Foreign Minister, said yesterday that the government was greatly concerned and wanted to know more about the

bomb's location and condition. While nuclear weapons are prohibited from Japan, the government believes that Washington would seek permission if there were plans to dock a nuclear-armed vessel in a Japa-

Ministry officials say that they have never been consulted by the US, and can only presume that nuclear weapons have

never entered Japan. However, news that the ves sel was bound for Yokosuka has stirred popular concerns about the presence of nuclear weapons. Speaking in Parlia-ment yesterday, Mr Uno con-firmed that the US has never consulted with Japan on their transportation, putting public pressure on Washington to expiain the nuclear-armed plane aboard a Japan-bound aircraft carrier. In a 1981 explanation, the

Pentagon told Japan that the vessel was more than 500 miles from land, but a report by the Institute of Policy Studies, the liberal US research group, said the bomb was lost only about 80 miles from the nearest nese port. Japanese Foreign island of the Okinawa chain

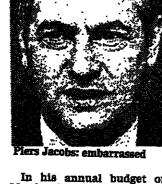
Hong Kong runs record budget surplus in 1988

By John Elliott in Hong Kong

HONG KONG last year ran up a record budget surplus of HK\$15.7bn (£1.2bn), which is HK\$1.5bn higher than end-ofyear government estimates issued early in March and almost double the original forecast made a year ago.
The figure was announced

with some embarrassment yesterday by Mr Piers Jacobs, Hong Kong's Financial Secre-tary, who has come under attack recently in the Legisla-tive Council for his department's poor economic forecast-

ing.
He said the forecasting problem stemmed from the colony's cash accounting system. There had been slight under-spending by the government and a slightly higher yield on stamp duty and business profits tax. Mr Jacobs rejected requests for increased government he said, this could increase inflation, now running at



In his annual budget on March 2, Mr Jacobs made some increases in spending on social services and infrastructure projects and introduced half a percentage point taxation cuts, bringing personal tax down to 15 per cent and corporate profits tax to 16.5 per cent.

the International Monetary Fund arriving in Colombo this weekend, President Ranasinghe Prema-

dasa's four-month-old administration, which came to power on the promise of raising living standards, finds itself face-to-face with the prospect of imposing austerity measures.

continuing terrorist conflicts in the north and south of the country, strikes and shutdowns imposed by Sinhalese and Tamil extremists, votecatching spending in both the recent presidential and general elections. recent presidential and general elections — all have taken their toll on the economy. Inflation, which had risen to 15 per cent at the end of last year has probably passed 20 per cent and is still climbing.

The budget deficit which should have come down to 10 per cent of gross domestic.

should have come down to 10 per cent of gross domestic product this year under the existing structural adjustment programme agreed with the IMF, surged last year to 15 per cent and will reach 12-14 per cent this year on the basis of budget estimates.

Monetary growth was still a high 22 per cent on an annual basis at the end of March though down on the 29 per cent at the end of last year. Most indicative of the government's lack of space for manoeuvre is that with the current account deficit still rising (an expected 9 per cent of GDP this year) and Sri Lanka's high debt service ratio virtu-ally barring it from further

Thatcher backs

Nigerian reforms

MRS Margaret Thatcher, UK

Prime Minister, reaffirmed

Britain's support for Nigeria's "courageous" economic recov-

ery programme in talks yester-

day with President Ibrahim Babangida, who is in London

The 50 minute meeting, fol-lowed by lunch at Downing Street, was described by Brit-

ish officials as "extremely

warm and friendly". President Babangida outlined his gov-ernment's plans for a phased return to civilian rule by 1992.

on a three-day state visit.

commercial borrowing, the for-

all," says one western diplo-mat. President Premadasa seems to have been fed over-optimistic accounts of the state of the economy by Mr H.N.S. Karunatilake, his recently Karunatilake, his recently appointed central bank governor. Mr Karunatilake got the job after publicly saying last year that the President's proposed poverty alleviation programme, promising Rs2,500 for the poorest 1.4m families, could be easily financed.

Interest rates which had been raised to absorb inflation were abruntly reduced before

which was depreciating at the beginning, was briefly revalued before resuming a downward slide. Price controls were imposed on pharmaceuticals -though the President's real instincts appear to be marketoriented.

commercial borrowing, the lor-eign exchange reserves have dipped to a low for the decade of the equivalent of six weeks imports — maybe less. Decisions on economic policy have so far left observers con-fused as to the government's Sri Lanka Money supply (M1)

"I don't see any direction at 1983 84 85 86 87 88

were abruptly reduced before recently resuming their upward trend. The currency

Against this background economic growth has remained low, particularly by comparison with the rapid expansion that followed the initial opening up of the economy in the late 1970s. Real GDP has risen at only 2-3 per cent over the last two turbulent years. Unemployment, which is at the root of the frustrations that

In the first of two articles on Sri Lanka, David Housego looks at the country's ailing economy Gross foreign exchange reserves in months of imports

Colombo faces a painful battle on another front

have allowed the extremist Sinhalese JVP movement to build up its strength, is around 18 per cent.

The bright spot in the economy, demonstrating Sri Lan-ka's potential if ever it can get back on the rails, has been export-oriented manufacturing and services. Aitken Spence, a large, diversified, local group with interests in shipping, gar-ments, container traffic and tourism says it had record proftourism says it had record profits last year in spite of their hotels being closed down in the peak winter holiday period.

A new Taiwanese-Sri Lankan joint venture exported \$5m of garments in its first year last year and is expecting a \$14m turnover this year while also constructing a factory to make sweaters. Substantial Japanese investment is waiting to pour

in but is deterred by economic

and political uncertainties.

investment is waiting to pour

The task of the IMF mission is to decide on what terms Sri Lanka will be able to make an overdue SDR66m second tranche drawing on its three year structural adjustment loan. On the Fund's approval depends the release of concessional aid by western donor

Until recently the new government had hoped the Fund would not be too pressing in its demands. But the mood among Fund and Bank officials is that Sri Lanka has now twice post-poned much needed stabilisa-tion measures because of politi-cal difficulties.

In the belief that the country

had in 1987 launched on a new course, the World Bank hope-fully called its 1988 assessment of the economy "a break with the past," but Sri Lanka failed to live up to its commitments.

The Fund made clear to Mr

R. Paskaralingam, the new Treasury Secretary, when he was in Washington recently that the case for a stabilisation package remained unchanged. On Monday he presided over the first meeting of senior officials to prepare the ground for the IMF visit. The negotiations are likely to be tough.

The most sensitive point for Mr Premadasa's government is an expected demand by the IMF for a substantial and immediate devaluation. Because of government determination to hold down inflation last year, the currency was allowed to appreciate by 5 per cent in real terms (as adjusted for inflation and measured against that of Sri Lanka's main trading partners).

ners).

This year's depreciation in nominal terms has not begun to make good the loss of competitiveness caused by Sri Lanka's soaring inflation rate. A substantial devaluation (10-20 per cent) would boost export earnings, but the immediate rub for the government is that it would further exacerbate inflation — with the risk of unrest spreading from students to industrial workers and public employees.

public employees.

To contain the inflationary consequences the Fund is expected to insist on tight fiscal and monetary policies—possibly a budget deficit limited to 10 per cent of GDP and a target for monetary growth. a target for monetary growth of 10-15 per cent. This would require bringing down govern-ment expenditure as a propor-

tion of GDP from 34 per cent to about 28 per cent and sharply raising interest rates

Mr Premadasa's priority is to save his Jana Savya poverty alleviation programme which accounted for an additional Rs10bn of expenditure in the budget from being further axed. The programme is seen by officials as cushioning the poor against the impact of austerity policies while providing the jobs that could help limit the JVP's appeal.

The programme has already been frimmed from the 1.4m families that the President spoke of in his campaign

spoke of in his campaign speeches to 300,000 mentioned in the budget. It was to have been introduced in April but the timetable has now slipped to July. Observers in Colombo

to July. Observers in Colombo who initially treated it as a gimmick increasingly take it seriously as a way of stemming the unrest in the villages on which the JVP has flourished. The Fund believes that one way of achieving cuts in government expenditure is to spend less on bulky, capital-intensive projects, like the Mahaweli irrigation scheme, and to reduce the size of Sri Lanka's mammoth public sector. It is thus expected to press tor. It is thus expected to press for extensive privatisation.

for extensive privatisation.
Austerity policies are never popular. President Premadasa's government can be expected to put up a tough fight over the details. But the dwindling foreign exchange reserves leave the country little choice but to account the policy changes that accept the policy changes that the Fund will propose.



China's conservatives find ally in inflation

There is a danger that state controls may be reimposed, writes Stefan Wagstyl

they are winning the battle against inflation the toughest challenge they have faced since China started on the long road of economic reform a decade ago. But foreign observers are

deeply concerned that prices cannot be brought under control without further sharp deflationary shocks. They worry that the ruling Commu-nist Party may be forced to reimpose controls which have been eased in the 1980s.

The party's leaders have publicly reiterated their commitment to reform many times in the last few months, most recently during the current wave of student protests. But there is a real risk that the surge in inflation will weaken the reformist camp within the party – and boost the position of conservatives, who argue that economic liberalisation has gone too far already. Senior Chinese officials do

not underestimate their difficulties. Last week, Mrs Qiu Qing, deputy governor of the Bank of China, told the annual meeting of the Asian Develop-ment Bank that "the glaring problem confronting the nation now is high inflation". Last year, the speed of increase of consumer prices rose from an annual rate 10.8 per cent in the

HINA'S leaders claim first quarter to 26 per cent in AT least half China's state and provincial governments were the fourth. It is still rising. Anecdotal evidence suggests the figures are still higher for Peking and for the coastal provinces, which have been expanding most rapidly. A Chi-nese economic journalist said last week that privately-owned textile companies in Shanghai were paying for domestic sup-plies in precions foreign currency to ensure deliveries.

"Shanghai's economy is exploding," he said. The root cause of inflation has been the competition for resources between different resources between different state-owned corporations, which have been granted increasing economic independence, as well as growing numbers of privately-owned businesses and joint ventures. Businesses in the coastal regions, keen to expand exports, have been investing exports, have been investing rapidly, sucking in resources from the inland provinces. This has been exacerbated by the flood of foreign investment pouring into the seabord areas, specially Guangdong.

Demand for resources for investment has been matched by a surge in personal consumption. About 24m Chine bought television sets last year, 10m acquired tape recorders. There are widespread reports of hoarding by both

publicly-owned enterprises were caught trying to evade taxes last year, the New China News Agency said yesterday, Reuter reports from Peking. A survey showed the companies evaded 12.3bn yuan (£2bn) in taxes in 1988.

industry and individuals hoping to resell goods later at higher prices. Inflation has been aggra-

vated by a huge surge in money supply, which reached an annual growth rate of about 50 per cent by the end of last year, due largely to increases in bank borrowings. The demand for funds is so strong that some state-owned busi-nesses in Anhui province were last week reported to be paying 3 to 5 per cent a month for funds borrowed from private entrepreneurs.

After trying to control prices with restraints on bank bor-rowings and state-led investment, the authorities launched a full-scale assault on inflation last autumn. The key weapons have been increases in interest rates for borrowers which were raised from 8 to 9 per cent in September and again to 11.3 per cent in February. State-run corporations were ordered to limit investment programmes;

exhorted to follow suit. Li Guixian, the central bank governor, told a press confer-ence last week that there were signs that the policies were succeeding in slowing down the economy. Industrial pro-duction in the first quarter of 1989 rose by only 10.4 per cent on an annualised basis against 20.7 per cent for last year. Mrs

> the necessary improvements and changes would be put into effect over this year and next. However, foreign economists think it might take longer than that. NRI & NCC, the research arm of Nomura Securities, forecasts that the Chinese growth rate will slow from 12.3 per cent in 1988 to 8.4 per cent this year — enough to bring the inflation rate down from

Qin said at the ADB meeting

19.5 per cent to 18 per cent. Mr Telzo Taya, senior economist at Daiwa Research Institute, an affiliate of Daiwa Secu-rities and a former member of an International Monetary Fund delegation to China, said: "The only way is to restrict the money supply. They can't do it overnight. But I see little sign of it happening yet."

The problem is that while

limiting money supply growth may well dampen the inflation rate it will do nothing to solve the severe structural imbal-

These stem from the yawning gaps between the development of different parts of China The Government's plans for

Picture by Tony Andrews

solving these imbalances include giving preferential access to capital and other resources to basic industries as well as stepping up economic monitoring to ensure resources are distributed according to its are distributed according to its programme. The difficulty is that this strategy might easily lead to an increase of state con-trol on liberalised areas of the

economy.

Chinese supporters of economic reform will be hoping economic retrenchment does not take China off the road it has followed this decade. Liber-alisation has after all generated great gains, with real eco-nomic growth averaging 9.9 per cent a year in the 1980s against 5.8 per cent in the

Foreign businessmen will feel the same way. The Bank of Japan said in a report published last month: "The facts show that economic relationships between China and Pacific-basin economies have become increasingly interwoven therefore stable growth of the Chinese economy is important not only for China herself but also for the world economy."

UN agency defers PLO debate By William Dullforce in

THE ASSEMBLY of the World Health Organisation yesterday deferred until tomorrow its consideration of the Palestine Liberation Organisation's application for membership, despite strong Arab opposition to the delay.

The decision set the stage for 48 hours of intensive lobbying

of hesitant Third World delegathous by the Palestinians' back-ities and by those, mainly west-ern, countries which argue that the WHO would be wrecked by the admission of Palestine.

Washington has said it would cut off its 25 per cent budget if the PLO was elected. The US argues that the PLO does not qualify as a state.

The WHO assembly yester-day voted by a majority of 56 against 47 with 20 abstentions for an Austrian and Canadian proposal that delegations be given time to consult with governments on the two resolutions submitted to the assembly. One presented by the Arab League countries calls for the admission forthwith of the

"state of Palestine".

The second, tabled by an 11 member group of Pacific and European countries with one African, asks the WHO director-general to study the impli-cations of the Palestinian application for the agency's work and to report on the outcome to next year's assembly.

Iran go-ahead on borrowing

IRAN'S supreme leader, Aya-tollah Ruhollah Khomeini, has given the go-ahead for foreign borrowing to finance major

borrowing to finance major projects such as steel and energy, Iranian newspapers reported yesterday, Reuter reports from Nicosia.

The newspapers published a set of policles and priorities drawn up by the High Council of Reconstruction, approved by Ayatollah Khomeini and passed on by President Ali Khamenei to the Government last week.

last week.

It did not put a ceiling on the amount of foreign funding the Government could seek but set conditions to ensure that the country's interests were looked after in the process.

Shamir firm on elections

MR Yitzhak Shamir, the Israeli Prime Minister, yesterday said Palestinians must accept his proposals for elections in the occupied territories, writes Hugh Carness in Jarusalem

occupied territories, writes
Hugh Carney in Jerusalem.
Mr Shamir warned that continuing the uprising in the
West Bank and Gaza Strip
would not wring further concessions from the Government.
He was speaking on the 41st
anniversary of the state, before
entering hospital following
what his staff described as an
accident at home in which he
hit his head. Officials said Mr
Shamir later complained of
feeling unwell and was admitted for checks.
Mr Shamir said his proposals
for a poll to elect Palestinians
who would negotiate some
form of self-rule in the territories were realistic and just.
One person was reported
killed in unrest

One person was reported killed in unrest in the West Bank.

Egypt witnesses a militant response to the Islamic tendency The country's Moslem movement has had its setbacks but may not have 'peaked', Tony Walker reports from Cairo

NDER a hot Egyptian sun in the overcrowded Cairo suburb of Shoubra the other day miss Neimat Guenena, a sociolomined claims made on behalf of "Islamic economics" as a more efficient form of capitalism.

The Moslem Brotherhood made litius cates was evidence of this. A Western expert who have the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit property of the Islamic trend in Egypt years believes it is a "bit p Egypt's Interior Ministry says the country has no political prisoners

about 200 demonstrators demanded the release from jail of Sheikh Omar Abdel Rahman, the radical blind cleric, who was detained last month after disturbances in his "parish" of Fayyoum, near Cairo.
The event, while not particularly

significant in itself - protests by members of the Islamic tendency are members of the islamic tembers yare fairly common – drew further attention to an intensified "war of attrition" between Islamic militants and the authorities.

Since serious disturbances in the Ain Shams district of Cairo last

December led to the slaying of a police officer, the Government has arrested 2,000 alleged Moslem extremists in one of its biggest and most protracted sweeps against reli-gious activists demanding the Islam-

sation of Egyptian society. Major General Zaki Badr, the Interior Minister and man behind the "war" against the Islamic tendency. vowed recently to "arrest any citizen who may try to foment trouble in

Mr Badr is widely accused of excessive zeal in his vendetta against the religious right and there are fears that his heavy-handed gist and expert on the Islamic ten-dency, believes the Government is "not dealing intelligently" with the issue. "They are being too aggressive," she says. "They are attracting sympathy and attention to these

Miss Guenena puts her finger on Miss Guenena puts her linger on the central dilemma for President Hosni Muharak and his police chief: that is, how much force should be applied to a tendency that is both elusive and threatening? The danger of the "nip-it-in-the-bud" approach is that it invites an endless cycle of strike and counter-strike and in the that it invites an endiess cycle of strike and counter-strike, and in the end hardens the opposition.

Mr Mubarak appears, for the moment, to have decided that force is the answer. His continued backing for Mr Badr's "tough cop" stance is evidence of this and he is not with-

out support among secular Egyp-The latest government crackdown appears to have been a response to fears that the nature of Islamic pro-test may be evolving once again into a more violent form, although few

observers at this stage believe that extremist factions pose an immedi-ate threat to the administration. The

country has no political prisoners and does not practise torture on imprisoned accused criminals, AP reports from Cairo.

On Wednesday Amnesty International, the London-based human rights group, claimed in a report that there was "a pattern of torture" in Egypt's jails. The document was said to be based on interviews with

Ain Shams incidents were among the most serious in the past eight years since the assassination in 1961 of President Anwar Sadat by members of the extremist Islamic Jihad. Miss Guenena believes that the

Islamic movement in Egypt should be viewed as a "continuum" in which there is a constant ebb and flow between the "accommodative" and "violent" streams. The widely proceed proceed the control of the latest and the control of the latest and the latest accommodative. perceived recent setbacks for the "accommodative" mainstream Moslem Brotherhood has been offset by a rise in Islamic militancy fuelled partly by a worsening economy and lack of jobs.

The collapse last year amid accu-sations of fraud of a number of so-called Islamic investment houses, including the largest, has almost cersome of the more than 3,000 people arrested under emergency laws since 1986 and more than 100 medical reports by the Justice Ministry's forensic medicine department. In a statement attributed to an "official source," the Interior Ministry said: "It is absolutely untrue that there is torture of any kind by Egyptian police, who work for the ministry."

tainly harmed Moslem mainstream organisations such as the Brotherorganisations such as the Brother-hood. The spectacular rise in the mid-1980s of the Sharikat Tanzif al Annual, literally the companies for receiving funds, had contributed to an impression of a strengthening broad-based Islamic trend.

Egyptians in their thousands poured funds into these institutions, attracted by returns of up to 24 per cent on deposits under profit and loss agreements, and by specious claims that these returns did not represent interest payments.

claims that these returns did not represent interest payments, in line with the Islamic ban on usury.

Almost overnight, it seemed, a "financial state within a state" had been created, challenging the Government's inadequate regulatory capabilities. The inevitable collapse of some of these institutions under-

The Mosiem Stotherhood made lit-tle attempt to forswear a connection with these dublous finance compa-nies and indeed sought to bask in some of the early reflected success. Belated government pressure on the unregulated investment sector has proved a temporary antidote to the exaggerated expectations of the Islamic tendency which was laying siege to state institutions by developing parallel financial, health, education and social welfare structures.

structures.
"If you strike at the profit side, you strike at the non-profit side as well," observed Miss Guenena, who believes the Moslem mainstream overplayed its hand in the past two years and invited governme

Maamoun Hodeibi, the Ikhwan (Moslem Brotherhood) leader in Egypt's People's Assembly, predicta-bly disputed claims that for now the Islamic trend had peaked and that the collapse of the Islamic investment sector represented a serious setback. He said that the continuing success of Islamic candidates in elections for professional associations such as doctors and engineers syndi-

cates was evidence of this.

A Western expert who has studied the Islamic trend in Egypt for many years believes it is a "bit premature to say the steam has gone out of the Islamic movement, but it has certainly lost some of its appeal".

However, in the absence of a serious secular alternative — non-Islamic political organisations of the centre and left are in almost total disarray — for the ruling National Democratic Party it is the broad Islamic opposition that continues to provide a focus for discontent. And this at a time when Egypt's economic difficulties are increasing rather than diminishing under the burden of an unmanageable \$43bm (1935m) foreign dabt and are decayed. burden of an unmanageable \$43m (£26bn) foreign debt and an almost insatiable demand for food imports to feed a population of 54m that is increasing by 1m every seven months

months.

"Among opposition groups," said Miss Guenena "only the Islamic alternative is credible. There is no viable secular alternative". She believes that if the Ikhwan is "intelligent" and "patient" and does not overreach itself, it will once again regain the momentum that it armears to have lost in the past year. appears to have lost in the past year.
This is not necessarily a comforting observation for the authorities.

WORLD TRADE NEWS

US angers Japan | US-EC air war breaks out in Gatt and EC over William Dullforce gives the background to the Airbus subsidy clash The European Community has vigorously rejected a Us complaint that the West German government is also shouldering earlier obligations for the development and production of Airbus aircraft to the two of Japan as well as of the European Community yesterday, when it blocked for the fourth time running in the council of the Gentral Agreement on Tariffs and Trade (Gatt), adoption William Dullforce gives the background to the Airbus subsidy clash The US share in sales of large aircraft has increased from 75.3 per cent for three manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufacturers (with Lockheed) in 1979 to 79.3 per cent for only two manufac

of a ruling against its handling of patent infringement cases.

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Mr Yoshio Hatano, Japan's ambassador, said his country was becoming increasingly concerned about Washington's attitude towards Gatt's dispute

attitude towards Gaut's dispute settlement procedures.

Recalling that the US also still had to comply with findings against its "Superfund" oil levy and its imposition of customs user fees, Mr Hatsno charged the US with underminder the amodibility of Catt ing the credibility of Gatt. A Gatt panel ruled in November 1988 in favour of an EC complaint that US procedures in enforcing intellectual property rights under section 337 of its Tariff Act discrimi-

nated against imported goods and were inconsistent with the The US circulated to council members yesterday a detailed account of its objections to the Gatt ruling and said the Bush administration had not yet decided how to handle the matter. The EC accused Washington of mispresenting the panel's findings and warned that it would expect the US to accept

MOSCOW will lend Cairo

2200m in an bid to improve ties with its one-time ally, Mr Kon-stantin Katushev, the Seviet

Foreign Economic Relations

Minister, said yesterday, Reu-

to be discussed, he said, but the money would be used to

buy equipment and spare parts

for Soviet-built iron and steel

Mr Katushev, heading a trade delegation for a five-day

visit, said on arrival that he

would review with Egyptian

ministers the current trade vol-

ume of 2600m a year between

the two countries.

Details of the loan were still

ter reports from Cairo.

and power plants.

Moscow to lend Cairo £200m

in move to improve links

At yesterday's meeting, Chile pressed home its case for the establishment of a Gatt criss management body to handle emergencies such as that Chile faced last year, when the discovery of toxic matter in a few grapes in the US led to a ban on its grape and fruit ernorts. and fruit exports.

Mr Luis-Escober said Chile had suffered a loss of trade worth hundreds of millions of dollars. Gatt should have some means of reconciling govern-ments' interests in protecting public health with exporters need for secure access to mar-kets.

Some 30 countries backed Chile's appeal. The council asked Mr John Weekes, its Canadian chairman, to start informal talks on how a mech-anism could be put in place.

The council received find-ings from dispute panels in favour of a Chilean complaint against EC restrictions on imports of desert apples and of a US complaint against Norwegian import controls on apples and pears.

Canada lost a case against Japan whose tariff rates, it claimed, discriminated against imports of Canadian spruce, pine and fir humber.

"I am here to discuss ways of

strengthening and boosting trade," he said after meeting Egypt's Economy-Minister, Mr Youseri Mustapha

Egypt and the Soviet Union

agreed last year to calculate sterling for trade transactions

at a special exchange rate of

Benz's purchase of a majority holding in Messerschmitt-Böl-kow-Blohm, the aerospace group which holds Germany's 37.9 per cent stake in the Airbus Industrie consortium.

EC officials have countercharged in the two days of talks in Geneva, that Boeing, the US manufacturer, is using the US manufacturer, is using profits from sales of its jumbo B747 model, which has no competitor, to lower the prices of models competing with Airbus. This week's hilateral consultations — the usual prelude to the filing of a complaint with Gatt — are the result of the most recent flare-up in the long-running dispute over the long-running dispute over the US claim that European gov-

ernments' support for the four-nation Airbus consortium creates unfair competition for US aircraft manufacturers. Washington's latest charge ocuses on the exchange rate guarantee for MBB's Airbus subsidiary included in the pri-vatisation deal, under which

Daimler Benz will initially buy 30 per cent of MBB and later raise its stake to 50 per cent. The West German Govern-ment has undertaken to shield Daimler Benz up to the year 2000 from losses on Airbus business caused by any move-ment in the dollar rate down to

In a worst-case estimate for the West German parliament, the Economics Ministry put the potential cost at DML7bn

However, the two sides agreed this week to let the legal issue ride, while they discussed the substance of the US complaint against the Daimler MBB contract. Gatt's aircraft code permits

public assistance for aircraft manufacturing as long as it does not distort trade.

The EC argues that the Airbus programme is not distorting trade for the simple reacting trade for the that with a 1968 market share of only 17.2 per cent Airbus cannot be seriously affecting its US rivals at a time of sharply expanding demand. European officials cite a 48

per cent increase in the volume of orders received by Boeing in 1988, a rise from 51.6 to 62.5 per cent in its market share and a 28 per cent climb in its profits. They also claim that Boeing has taken on 66,400 workers

over the past four years.
McDonnell-Douglas, the other US manufacturer, reported a 23 per cent growth in turnover in 1988 and has taken on 22,400 new workers in the past three years. The com-pany has secured 260 orders and options for its MD11 model compared with 122 for the Airbus 340, while its MD80 series is sold out five years in

for Airbus are being put at stake by US trade policy threats, Brussels argues.

Moreover, citing "US indus-try estimates", European offi-cials claim that Boeing is using profits of at least \$30m per air-craft from its B747 sales to reduce the prices of models competing with the Airbus

Mr Dieter Wolf, director for industrial policy affairs at the West German economics ministry, describes Boeing's action as "a classic case of monopolising strategy", cross-subsidising from one product to another, to keep prices down despite

strong demand.
Boeing as market leader is using short-term price policies to place a question mark over the economic viability of pro-jects in which Airbus has been investing for decades, the

Europeans argue.
This development comes when Airbus has taken on the burden on developing its A330/ 340 series, introducing its A320s to the market and step-ping up production capacity at a time of uncertainty about the exchange rate of the dollar, the currency in which all large

In addition to MBB, the Airbus partners are Aérospatiale of France (37.9 per cent), British Aerospace (20 per cent), and Spain's Casa (4.2 per cent). The EC has dismissed a US

suggestion that Airbus and MBB could cover themselves against fluctuations in the dolr by normal commercial hedging on capital markets.

The long running times for aircraft projects and the sheer volume required make this impracticable, it says.

Hedging is practised normally for periods of one to three months: the maximum period obtainable would be two years at a very high premium.

The Germans calculate that the volume required to cover their Airbus participation would be equivalent to the total forward exchange dealing in the German economy.

No private market could cope with the Airbus dollar rate risk, Mr Wolf says.

Nor would the exchange rate agreement with Daimler create a precedent for other branches of German industry, which aircraft are traded.

Were the Daimler-MBB deal
to fall apart, the West Germans

invoice only 7 per cent of their
exports in dollars, the economics ministry argues.

now being completed by Bechtel, the US construction

company which is the lead con-tender to build the plant.

The smelter will use technology supplied by Aluminium Pechiney of France which will

operate the plant for 10 years. Up to half the total cost of

the project is expected to be provided by the Saudi Indus-

trial Development Fund

through long-term conces-

Japanese 'may soon begin friendly takeovers in EC'

By Guy de Jonquières, International Business Editor

JAPANESE companies may soon start making friendly takeovers in the European Community to protect themselves against the threat of EC restrictions on their trade and investments, an executive of a Japanese electronics company

said yesterday.
Mr Don Pinchbeck, general manager of the UK subsidiary of Epson, a leading maker of personal computers and printers, said in London that by making acquisitions, Japanese companies could secure a posi-tion "well and truly inside Fortress Europe, with European brand names."

Some acquisitions could be organised as a form of reverse takeover. "I can imagine a Japanese company disappearing into the shell of a European company, with the Japanese company holding a golden

share." One of the advantages of such an arrangement would be to help Japanese companies avoid EC moves to require

them to meet minimum levels of local content in their European assembly plants.

It was most unlikely Japanese companies would launch hostile takeovers in Europe. Asked whether Epson planned to make any European acquisitions, he replied : "Perhaps I should say: watch this space."

Outright acquisitions would involve some problems of blending different management styles. The difficulties would be smaller than in joint ventures between Japanese and European companies which, he believed, stood little chance of

Mr Pinchbeck criticised the EC's use of anti-dumping procedures against Japanese exports and of European efforts to tighten local content rules on Japanese plants. Such rules were not designed to raise EC content, but to limit Japanese content. But he was optimistic about Japanese com-

Electronics crisis 'could trigger protection backlash'

By Guy de Jonquières

THERE IS a serious risk of a well-being." Some Europe's electronics industry in the next five years which will trigger a protection-ist backlash against US and Far Eastern companies, a market research study sponsored by leading Japanese electronics manufacturers says.

The study finds that most European electronics companies are not planning for the EC's single market and appeared ill-prepared for stiffer competition

The study, by Cores Europe, a Japanese market research firm, says the EC considers increased competition essential to industrial efficiency but appears to assume the competition will come mainly from European companies.
But "when the competitive

pressure comes from Asian or US firms, the rules change. Competition ceases to be a cleansing force and becomes a dangerous threat to European

Some European electronics companies were pressing for further measures to protect the

European market.

Japanese companies needed to avoid aggravating matters by investing too heavily in European plants in an attempt to overcome EC trade barriers. They risk creating excess pro-

duction capacity.

That problem could be avoided if Japanese companies installed flexible manufacturing systems at their European plants, so production could be switched quickly from one product to another in response to market conditions.

In the 1990s, competitive advantage could well go to companies offering an updated product range, rather than mass-producing a few standard

Plans start to take shape for Saudi smelter

PLANS for a 214,000-tonne aluminium smelter at Yanhuon the Red Ses are sfarting to take shape as one of Saudi Arabia's largest privately-financed industrial projects designed to diversify its economy away from oil, Peter MonLagnon reports.

The Control of the Co

three Egyptian pounds. The current bank exchange rate is 4.20 Egyptian pounds. Among the latest developments is the signature of an agreement between Alujain, Egypt expelled thousands of the project sponsor, and Gove Aluminium, a subsidiary of Australia's CSR concern, for Soviet military advisers in 1971 after relying on Moscow for more than 25 years. Relations have improved since President the supply of 1m tonnes of alu-mina over 10 years starting in Hosni Mubarak succeeded 1992. President Anwer Sadat in 1981.

tagnon reports.

With financial estimates now nearing completion, Morgan Grenfell, the UK merchant bank which is acting as adviser, expects to syndicate a major international loan in the second half of this year to help

finance the project.
Gove's supply contract will cover about one quarter of Alusa's needs after the project enters production in three years, amid a projected shortfall in world supplies of alu-

Based on current industry estimates for the cost of establishing plant, the smelter will

cost about \$850m (£500m). Smelting costs are expected to fall in the lowest 10 per cent range for non-Communist producers, according to a study by the London-based Commodities

Research Unit.

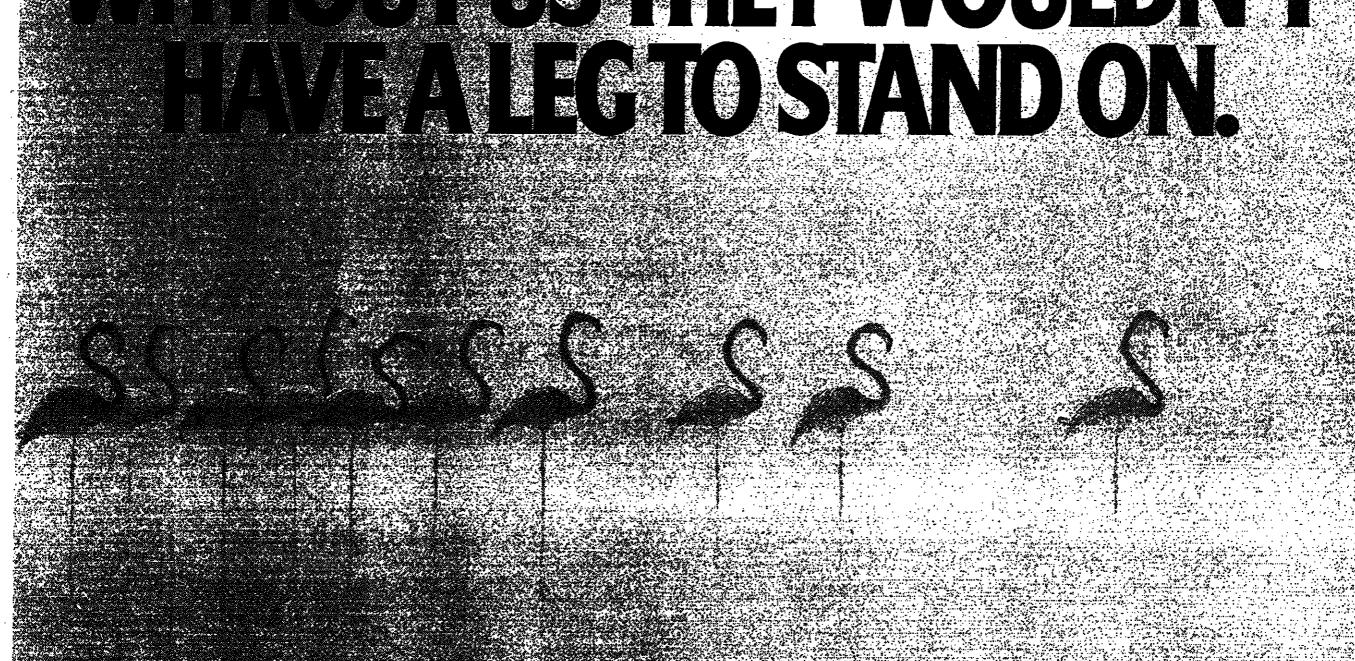
The commercial bank credit will probably be syndicated without the backing of export credit agencies and will be a limited-recourse loan. This means lenders will

depend on the success of the project rather than any guarantors for repayment. .But its size will depend on the results of a financial study

sional loans. Around a further 20 per cent will come in equity subscrip-tions with the balance from the commercial bank package.

products.
European Community 1992. Cores Europe, 7 Old Park Lane, London Wi. Tel 01-409 3535.

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HARBOURS

EXPRESSIONS OF INTEREST MANAGEMENT EFFICIENCY REVIEW

The Papua New Guinea Harbours Board is a Commercial Statutory Authority responsible for 17 declared Ports and employs 560 people throughout the

In accordance with Government Policy the Harbours Board is required to undertake a Management Efficiency Review each five years. A review is now due for the 1989 year.

The Harbours Board now invites expression of interest from consulting firms to undertake this assignment. Based on the applications received, a short list of qualified Consultants, shall be prepared and those firms selected will be invited to formally tender for the assignment.

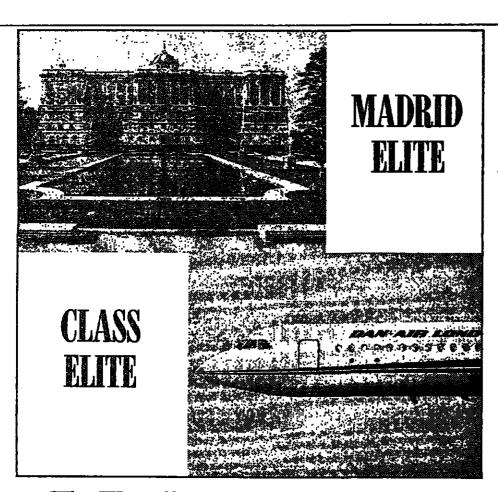
Firms wishing to register should provide information relevant to the following:-

- 1) Exposure and understanding of Port/marine activities, management and
- 2) Experience in consultancies of Public Sector Organizations of a similar size and geographical spread.
- 3) Experience in consulting services in PNG or a similar developing country.
- 4) The financial and Human resources to provide qualified personnel for the duration of the assignment.

Further information and formal submissions should be referred to:

Mr. E. G. Clubb **Deputy General Manager** (Finance & Administration) Papua New Guinea Harbours Board PO Box 671 **Port Moresby** Papua New Guinea Telephone: (675) 21-1400 Fax: (675) 21-1546

Closing date for submissions is 4.00 pm Friday 2 June 1989.



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UK NEWS

Government to urge world **Profits spur** growth in forum on climate changes factory gate

prices

By Simon Holberton,

MANUFACTURERS' profit

margins have been responsible for up to a third of the total

rise in factory gate prices since 1980, the Bank of England says in its latest Quarterly Bulletin,

expected to narrow in the

future because of the effects of

high interest rates.
The current tight monetary policy will affect industry

through the exchange rate and by slowing the growth of aggregate demand in the econ-

omy.

More specifically, it will act

on companies' competitiveness and their capacity utilisation.

As competitive pressures rise companies are expected to

restrain price rise to maintain

their share of markets. Fur-

thermore, companies are expected to be more able to

supply their goods at non-in-flated prices as demand in the

Looking back over the 1980s.

the Bank says that while

growth in margins has been a

feature economy-wide, in the retail sector margins have

actually fallen, although the

rate of decline has moderated, probably reflecting excess

retailing capacity in the UK.

The subdued level of margins has helped "retailed prices" – a measure developed by the Bank to disaggregate.

the retail prices index to arrive at a measure of retail inflation

to grow slowly since 1985 until the beginning of 1988. Since then, however, other

factors bearing down on price rises, such as a slow growth in

costs, weak commodity and

energy prices, together with high productivity growth has reversed somewhat.

By Our Belfast Correspondent

INVESTMENTS by French and

Korean companies helped the Industrial Development Board,

Northern Ireland's main jobs

agency, promote a record 5,653 jobs last year, according to figures published today.

IDB-backed projects pulled in a record £400m in industrial

investment in the year to March 31 and more than 1,800

of the new jobs came from

Clark cuts

jobs in face

ALMOST 600 jobs could be lost

in the west of England due to the closure of two footwear fac-tories by C. and J. Clark, one

of the largest manufacturers and retailers of shoes in the UK and a significant employer

in the region. Clark is closing its Redgate

factory at Bridgwater in Som-erset, in the west of England.

The factory, which has a work-

force of 375 people and makes women's casual shoes, has

been hit by the recent surge of

low cost footwear imports into the UK from Portugal, Brazil

and South-East Asia.

The level of forward orders for the Redgate factory was so low that the plant would have

been on a three day week for

the next few months and has made a loss for four of the last

eight years and Clark saw no prospect of profitability. Clark has also announced the closure of its Wandsdyke

factory at Bath, in Avon, where 193 people are employed to make children's shoes. This

to make children's shoes. This plant has suffered from labour shortages in the Bath area. Clark intends to transfer production to a recently modernised factory. All the employees at Wandsdyke will be offered alternative jobs.

The Redgate factory will close in October, while Wandsdyke is scheduled to close at the end of the year.

Clark, which is privately owned, is the largest manufacturer and one of the largest retailers of shoes in the UK. It employs over 23,000 in its facto-

employs over 23,000 in its facto-

ries and shops all over the

In recent months Clark, like the rest of the UK footwear

industry, has suffered from the

parallel problems of a rapid

rise in imports and erratic

of imports

By Alice Rawsthorn

economy slows.

Economics Staff

THE GOVERNMENT is to call for a convention on climate change to co-ordinate interna-tional monitoring arrange-ments similar to those intro-duced for the protection of the

ozone layer.

The proposal for a framework convention on climate change will be put by Lord Caithness, the Environment Minister, to next week's gov-erning council meeting of the United Nations Environmental Programme (Unep) in Nairobi,

out today.

As such manufacturer's profits have been a significant contribution to the growth in inflation over the period but less so over the past two years than the Bank first thought.

Recent data suggests that Mr Nicholas Ridley, the Environment Secretary, announcing the move yester-day in answer to a Parliamen-Recent data suggests that "the tendency of prices to outstrip costs has diminished somewhat as margins approached levels last seen in the early 1970s."

The Bank says in an article released ahead of today's publication of the Quarterly Bulletin that profit margins are expected to narrow in the tary question from Mr Jeremy Hanley, Conservative Member of Parliament (MP), said the Minister would set out the Government's views on international environmental issues,

including global warming.
"To ensure that these issues are given the priority they deserve we want to strengthen Unep both in regard to existing functions and in preparation for the major UN conference on the environment in 1992,"

said Mr Ridley. "We will call for the urgent consideration of a framework convention on the subject of climate change," he added.

BRITISH AEROSPACE, heir to

Britain's aerospace heritage, is being sued for damages after one of its hangars collapsed on a Second World War Lancaster

A writ for £4m damages was

issued in the High Court yes-terday against British Aero-space (BAe) by Charles Church (Spitfires), a company owned by Mr Charles Church, prop-

erty developer and owner of the bomber.

Mr Church collects old war-

planes, preferably ones that fly. Two and a half years ago he bought the bomber from

the Strathallan Museum in

Scotland, with the intention of

restoring it to become the second flying Lancaster to survive. The RAF has the sole

first-time investors from out-

Daewoo Electronics became

the first Korean company to

locate in Ulster when it announced it was setting up an £18m video recorder factory at

Montupet, the French engi-

neering group, decided to set up a £90m aluminium foundry

at the former John de Lorean

THE US telecommunication

services group Millicom is to build a European administra-

tion centre in Darlington, County Durham, creating 1,000

new jobs by 1992. The com-pany's two main UK subsid-iaries, which specialise in cel-

lular telephone services and radiopaging, will get £900,000 of Government help with the £5m

The company operates from

central London at present, where 300 are employed, but is

having trouble recruiting a good enough quality of staff. This, coupled with high over-heads, ruled out London for

expansion. Darlington was cho-sen after a widespread search in the UK and Europe – after the company had looked closely at setting up in Luxem-

bourg The London base will con-

tinue at present levels and the UK will be the company's key

European Community opera-

side Northern Ireland.

Antrim creating 500 jobs.

Foreign ventures in N Ireland spur agency to create 5,653 jobs.

Ulster reaps record £400m investment

By Ian Hamilton Fazey, Northern Correspondent

remaining flying Lancaster.

By Lynton McLain

"This would establish general principles or guidelines and allow more specific measures to be developed in the form of protocols as scientific and other information becomes

An international convention on climate change would fol-low the pattern set by Unep in establishing the Vienna Convention to protect the ozone layer in 1985. The convention paved the way for the Montreal Protocol in 1987 which specified a 50 per cent reduction in the consumption of chloroflu-rocarbons (CFCs) by 1999.

Mr Ridley said the Govern-ment would also reiterate its

support for the Intergovern-mental Panel on Climate Change (IPCC) set up by Unep and the World Meteorological Office.

Meanwhile, farmers were told last night to re-shape their attitudes to food production and reduce water pollution in a hard hitting speech by Mr Rid-ley at a meeting of the Agricultural Forum of farmers and

farm retailers in London.

Mr Ridley said that it was "extremely disappointing" to see that pollution caused by farmers had risen by 6 per cent

Church drops £4m bombshell

on BAe for Lancaster disaster

BAe transported the bomber to its Woodford site, near Man-chester, after the company had

agreed in a memorandum of understanding with Charles Church (Spitfires) to examine the bomber.

Mr Church had started negotiations with BAe on a full restoration contract, but the talks

were not concluded and no

contract was signed for resto-

In August 1987, the roof of the hangar housing the Lan-caster collapsed, killing a BAs employee and damaging the

Charles Church (Spitfires)

claim that BAe was negligent in "keeping the aircraft in a hanger that was unsafe and

permitting the roof structure to become overloaded."

car plant on the outskirts of Belfast, creating a further 1,000

jobs. It will supply cylinder

heads to Ford's new plant in

seven new first-time invest-

ment projects with a commit-ment of £106m.

Executive, said competition continued to be intense and

tion. Executives say that sub-sidiaries will be formed in other EC countries as markets

expand. They say that most of them are three years behind Britain in mobile communica-

tions, but Millicom has already formed a company in the Netherlands, the country which executives believe will catch up with the UK first

Millicom is not a manufac-turer or even assembler of tele-communications hardware, but

a service provider. The UK has two cellular telephone net-

works and Millicom is one of

eight providers that subscribers can choose from. It says it

has 35,000 subscribers now, is adding 3,500 a month and has been handling 500 connections

a day recently. It is forecasting a customer base of 200,000 by

Mr J. Shelby Bryan, the pres

ident, who flew from New York to make yesterday's announce-ment, said he expected group

Millicom selects British site

for European admin centre

In total, the IDB agreed

Mr Tony Hopkins, IDB Chief

last year.
"The overall position has

reached an unacceptable level. The time has come not only for this trend to be stopped, but to put it firmly into reverse," he

Mr Ridley warned that the National Rivers Authority, to be established under water pri-vatisation, would take tough action against the small minor-action against the small minority of farmers who persisted in polluting the environment

through thoughtlessness.

The authority would have the backing of regulations being prepared at the moment, specifying minimum standards

specifying minimum standards for the construction of silage and slurry installations, the source of most incidents.

Mr Ridley also urged greater contact between farmers and retailers. Food retailing must be market-oriented, he said.

Mr Ridley called for a move away from the persistent use of pesticides and said the Government was seeking a more con-

ment was seeking a more con-structive relationship between agricultural and environmental policies. Earlier, Mr Ridley criticised

the European Commission draft directive to protect flora, fauna and habitat as "bureaucratic, poorly thought through and incomplete." He claimed this was the view of every EC. this was the view of every EC member state.

Mr Church said yesterday that "despite all efforts by our

able settlement, British Aero-space has not been prepared to

Charles Church (Spitfires)

wanted to have the Lancaster

restored to its pre-accident

"It is extraordinary that such an institution as British

Aerospace should have frus-

trated our efforts to re-create

part of our great heritage and tradition," said Mr Church.

the claim for damages at the company's annual general meeting in London yesterday, but they said they had not yet received the writ.

"The IDB will have to compete strongly for inward invest-

ment but the recent successes

give us greater credibility with potential investors who are

sales of \$100m this year. Sales

rose from \$1.3m in 1986 to \$55.5m last year. The company operated at a loss in its first

three years, financed mainly by sales of some its holdings in

The new centre will be responsible for billing and ser-vicing Millicom's customers.

Most jobs will be administra-tive and clerical, although engineers and computer soft-ware staff will also be needed.

Women account for 54 per cent of London employees and

most of the new northern jobs

are likely to appeal to women,

The company will build a

encourages a personal micro-cellular mobile telephone net-

work to create a mass market beyond the present national network, which is geared for business-users.

prosper.

Directors of British Aero-

ace were questioned about

company to arrive at a rea

accept liability."

'Huge' cash injection needed for transport

By Rachel Johnson

THE UK's road, rail and even

THE UK's road, rail and even air links to Europe were inadequate and required huge injections of private investment. Mr John Fletcher, director of corporate development for Trafalgar House, the shipping, property and construction group, said yesterday.

He told a Financial Times conference on transport links with Continental Europe that the Chancellor of the Exchequer's autumn statement indicated that \$7.5bn should be spent over the next three years on roads, rail and London regional transport. "This is about haif what is required if we are going to get an infrawe are going to get an infra-structure in the right sort of shape to allow our industries to compete effectively in Europe," said Mr Fletcher. The impending relaxation of

The impending relaxation of the Ryrie Rules, however, marked a step in the right direction, and should be wel-comed by the private sector which had been hitherto "thor-oughly disheartened at the lack of guidelines the Covern-ment had given for financing transport developments." transport developments."

Mr Alastair Dick, Eurotunnel's planning adviser, said it was crucial for private and public sectors to work together to reduce bottlenecks in traffic movements between centres in the UK and on the Continent.

Investment was required to improve existing infrastructure, increased systems' effi-ciency with new technologies and connect systems by build-

ing missing links. Mr David Freud, director of Warburg Securities, Eurotunnel's brokers, said the UK's infrastructure provision was an "imponderable" which made traffic and revenue forecasting for the Channel tunnel ancertain. But he predicted that rail users would switch to the tunnel, which was set to dominate the passenger market at the expense of ferries.

There is a risk of oligopoly in the Channel – I cannot think of a single case of ferries competing with a fixed link," he

Key factors affecting the UK's links with the Continent were the air transport regulations to be decided by EC Min-isters next year, and whether British Rail would convert its track to accept rolling stock built to the Continental guage.

M Jean Bouley, secretary general of the Union Internationals des Chamins de Fer, said BR and the UK should consider adapting key freight and passenger routes to the continental gauge. "This is the way to fight competitively. Ulster companies would have to fight harder to grow and The Spanish adapted to it last year - one of the most significant railway decisions in recent years apart from the Tunnel.

The single market would mean network, in broadcasting

ports pipelines and Very High Speed Trains. "The staggering prospect is that all current timing between looking at Europe in the run up to 1992 and the single mar-ket," said Mr Hopkins. London and the main Continental centres will be halved," he said. The toughest barrier of all to break down would be xenophobia on the part of indi-vidual nations.

M Jean-Louis Burckhardt. secretary general of the Union of European Railway Indus-tries, said rail transport was one of the most important means of speeding up comple-tion of the single market. The Channel Tunnel would

be the important first step in an international network of high speed lines covering 12,300 kilometres projected for

The advantages of such a network spreading across Europe were further high-lighted by Mr Jeremy Gotch, managing director, CAIB UK. Over long distances rail transport was more economical than road in terms of manuower and road in terms of manpower and road in terms of manpower and fuel. Eurotunnel would create stiff competition among spe-cialist distribution services, as 85,000 sq ft of offices, creating an initial 600 jobs. It expects to expand as the Government

well as transport companies. Sir Thomas Stonor, group director of National Traffic Serwices, said that Eurotunnel would relieve Britain's congested airports from an estimated 5m personnel work gested airports from an estimated 5m passenger movements in 1995 – and up to 6m
by the year 2000. But Europe's
skies he said were still too
overloaded, and ways of
increasing air space over
south-east England by 50 per
cant had to he found. Aithough
£600m was planned to be spent
on a new air traffic control system there was still an endemic
shortage of controllers – 160 in

tem there was still an endemic shortage of controllers – 160 in the UK alone.

Europe had to face the problem of unprecedented and unforecasted growth of traffic before liberalisation further increased it in 1002 increased it in 1992.

Shorts sets date for job cuts

SHORT BROTHERS, the Belfast aerospace company, yesterday confirmed the loss of 700 jobs in a review of staffing levels just weeks before privatisation.

The company said the redundancies were not linked to pri-vatisation but were essential to reduce costs in the face of heavy trading losses.

However, trade union officials accused management of sacrificing jobs in a highly-skilled industry and said the redundancies stemmed from the Government's refusal to

invest in the company.

The job losses, which take The job losses, which take work does not justify our cur-effect in August, will cut rent level of employment. To

across all three of Short Brothers' divisions — aircraft manufacture, aerostructures and missiles. The company employs 7,700 people and is Northern Ireland's biggest company.

The redundancies had been widely forecast and were foreshadowed in a recent industrial dispute over pay.

Mr Roy McNulty, Shorts' managing director, said: "The redundancies arise not from

privatisation but from the fact that we have not increased our output as anticipated. The current throughput of

survive in a very competitive world we must achieve productivity and levels of output per employee comparable to our international competitors. Realistic staffing levels and being a leaner and more streamlined organisation are essential for our future."

Short Brothers had record losses of £142m last year and another significant deficit is expected this year.

The Government is expected to decide shortly on a new owner for the company. Minis-

owner for the company. Ministers are considering bids from Bombardier, the Canadian group, and a consortium of GEC/Fokker.

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UK NEWS

Technical problems may | Venice is the scene for the Glaxo drama delay launch of BSB

By Raymond Snoddy

ction?

BRITISH Satellite Broadcasting, the more than £700m satellite television venture, may have to delay its launch because of the technical

complexity of the project.

The consortium which is still advertising a September launch for its three national channels of television has already drawn up contingency plans for delay if receiving equipment is not available in

quantity in time.
One eption envisages launching only in the London area in the autumn before rolling out nationally at a later

Another possibility involves waiting until January or Feb-ruary to launch a five-channel

BSB, whose major shareholders include the Bond Corporation, Granada, Pearson (publishers of the Financial Times) and Reed International, has applied for the two additional high power satellite channels assigned to the UK under international agreement.

The Independent Broadcastits decision on the channels by delay the launch than repeat

the middle of next month. The the mistakes made by Mr Children's Channel and ITC Entertainment have also applied for a channel each.

Mr Anthony Simonds-Gooding, chief executive of BSB, said yesterday. "I am still aiming for an early October launch."

The BSB chief executive concaded, however, that a great many things had to be brought together at the same time and with less than three months to go before the launch of the rocket carrying the BSB satel-lite on August 6 there was now no spare cushion of time:

Mr Simonds Gooding con-ceded: "There is a chance of things going wrong and there is a chance of delays."

The BSB chief executive said

The BSB chief executive said that if delay became inevitable — a position he said had not been reached — everyone involved would be properly informed in good time.

Earlier this week Mr. Simonds-Gooding was in Scotland to announces £125m deal between BSB and the Scotland. between BSB and the Scottish football authorities and made clear that he would rather

Rupert Murdoch's Sky Televi-

When Sky launched there was practically no equipment in the shops to receive the four-channel service and the sale of receiving dishes is still below expectations.

There are repeated sugg tions of delays with BSB's Squarial – the 12-inch square flat aerial which is being advertised as virtually the trademark of the satellite com-

One consortium planning to manufacture an aerial designed by Fortel is talking about next spring before volume supplies will be available. GEC Marconi, the defence electronics company, already has a working flat aerial but no volume orders have yet been placed and it is believed that a minimum of 25 weeks will be needed to get large

quantities into the shops. STC, Britain's second bigges electronics company, has also been talking to BSB about manufacturing an aerial but it is not clear how far the project

week's dramatic changes involving the top jobs at Glaxo were decided on in a potent series of discussions a fort-

night ago. The changes saw the setting down of Mr Bernard Taylor, the highly respected chief exec-utive at Britain's biggest phar-maceutical company, and his replacement, in an expanded chief executive's role, by Mr Ernest Mario, the head of Glaxo's US operations. Sir Paul Girolami, the 63-year-old chairman of Glaxo, arranged at the end of last

month a private weekend meet-ing with Mr Mario, who has quickly made a name for himself in the company since joining it three years ago.
The Italian-born Sir Paul,

who has been the inspiration behind Glaxo's strong growth in the past five years to become the world's second big-gest drugs group after Merck, of the US, spelt out to Mr Mario, who is 50, what he had in mind. He wanted the US executive to take over the clear No 2 position at Glaxo, answering directly to himself and tak-ing over much of the responsi-bility for day-to-day operations.

bility for day-to-day operations.

The appointment entailed the shunting aside of Mr Taylor, the company's chief executive since 1986, who has had a purely co-ordinating role on Glaxo's board, occupying the same hierarchal position as the company's other five directors. company's other five directors.

Mr Mario's appointment was followed a few hours later by the resignation of a bruised Mr

Taylor, who had worked for Glazo for 26 years and rejected an offer of staying at the company, reporting to Mr Mario. Yesterday, a confident and relaxed Mr Mario played down any talk of personal animosity between him and Mr Taylor.

Peter Marsh reports on the appointment of Ernest Mario as chief executive at Glaxo T WAS among the palaces and gondalas of Venice, scene of countless liaisons over the centuries, where this would be promoted over the would be promoted over the top of the British executive.

"There has been no row; the situation just evolved," he said. "Bernard has behaved

like a perfect gentleman throughout. The reshuffle at Glaxo. which gains nearly half its annual sales of £2bn from the US, surprised some observers but, in fact, had been pointed to by several events over the

past year. Mr Mario, who has a doctorate in chemistry and has worked in the US as a pharmaceutical industry manager all his career, has been making a hig impact on the group's US activities. Sales in this region have trebled since his arrival

Mr Taylor, a quiet and undemonstrative 53-year-old, has during this time been nudged out of the spotlight at public Glazo meetings by his American colleague. Mr Mario was told some time ago by Sir Paul to spend more of his time at Glaxo's London head office and was appointed to the board last

The final sign that Mr Mario - who was born in New Jersey and has never lived in a big and has never lived in a ing city — was to play a big part at the centre of Glaxo was when he rented a flat in Chelsea in March. He and his wife are now looking to buy a house in the capital, although they are shocked at the prices.

Throughout Mr Mario's time at the British company, the close rapport between him and Sir Paul has stood out to insid-Sir Paul, who within Glaxo

recent growth.

is regarded as a patriarchal figa new challenge. ure, joined the company in the After contemplating either joining the medical products division of Toshiba, the big 1960s and has been a forceful figure behind the company's Japanese electronics company, The sun-tanned, golf-playing or helping to start up a series

Mr Mario first met the Glaxo

chief in the summer of 1986 near the end of the American executive's 10-year stint at

Squibb, a leading US drugs company. Mr Mario, who moved to Squibb after spend-ing five years at Smith Kline and French Laboratories (later merged to form SmithKline

Beckman), had worked for

Squibb in a variety of manage-ment roles and was looking for

Ernest Mario: to play an expanded chief executive's role of small US biotechnology companies, Mr Mario was introduced to Sir Paul by Mr Richard Sykes, Glaxo's research director. The English-born Mr Sykes – who is in charge of Glaxo's highly-regarded long-term research and development programme - had known Mr Mario for some years, when they both worked

at Squibb. Sir Paul and Mr Mario, at their first meeting at a New York hotel, immediately saw eye-to-eye. "We hit it off straight away," said Mr Mario yesterday. "After just one hour of talking to him I felt we were and productive relationship. Soon after this, Sir Paul offered him his first Glaxo job as deputy head of Glaxo's US activi-

The good feelings Sir Paul. has for Mr Mario are clearly reciprocated. "He's incredibly well-read, very energetic, very strong," said Glaxo's new chief executive of his overall boss."He gives you a frame of reference and then lets you work within it."

What changes will Mr Mario be ushering in within Glaxo? He has a warm, convivial style and during his first full day in his new job at Glaxo's head office yesterday he was com-pletely at home while chatting

to junior employees.

Mr Marlo described himself
as "a pusher" with a focused approach to management. "I believe in leadership by com-mitment. There is a tremendous excitement at Glaxo and I want to sustain it.

He says he would like some day for Glaxo to overtake Merck as the No 1 drug company but is not consumed by this ambitton. "I do want Glaxo to be the best in other ways - in management and as a place where people want to

One of the American executive's first pre-occupations, however, will be to find the easiest way to get from Central London to the seaside.

Mr Mario owns a house on the beach in North Carolina near to Glaxo's US head office and says he likes nothing better than to sit on an easy chair by the water's edge and think.

Yesterday – even while he was asking colleagues how far it is to Southend – he was admitting ruefully that the demands of his new job might make the opportunities for this relaxation rather few over the

Decision to close chip plant deals sharp blow to Plessey strategy

By Terry Dodsworth, Industrial Editor

PLESSEY, the beleaguered UK electronics group, is cutting back drastically on its investment in a new type of high-speed semiconductor after failing to generate sufficient

The decision to trim production of gallium arsenide chips, a technology which was once forecast to succeed the present generation of silicon-based semiconductors, will mean the closure of its plant at Towcester in the Midlands.

The company would not give an estimate yesterday of how many of the plant's 375 jobs were likely to be lost, but in a statement to staff it said that the "majority" of employees would become redundant.

Withdrawal from broadlybased commercial exploitation from gallium arsenide produc-

tions in the semiconductor

The company is the UK's only sizeable domestically owned chip manufacturer, a point which it has emphasised constantly in its efforts to thwart the current takeover efforts of Britain's General Electric Company and Siemens

of West Germany.

In the past Plessey has stressed its commitment to gallium arsenide as an example of its ability to compete with the world's leading electronics companies it has also used the investment as an example of its willingness to take a risk on new technology.

Plessey stressed last night that it was retrenching rather

than withdrawing entirely

and others to its defence com-

These changes underscore the problems the company faced at Towcester in finding external outlets for its gallium arsenide products.

When the facility was set up in 1983, Plessey had talked about aiming for sales of £40m by 1990, and investments of up to £50m overall.

Its two principal target mar-kets, the US defence industry and direct broadcasting satel-lites, have, however, failed to develop at the speed it had On the defence side in partic-

ular, US companies have created their own capabilities in house, helped by a \$350m government support scheme. The company still believes it will have significant internal demand for its gallium arseof gallium arsenide products, iton.

will have significant internation will have significant internation which work faster and use less some products will be transcenergy than the standard sliferred to its research and nide products, but says these con chips, will be seen as a development facility at sharp blow to Plessey's ambiguity. Caswell, also in the Midlands, its new generation of radars. nide products, but says these will be in small niches such as

ary Ex-Guinness chief

Yesterday he said that after Landau & Landau withdrew he had contemplated defending himself but had decided that

plicated case.

consideration. Account had had to be taken of the details of the charges against Mr Saunders, the complexity of the case and the fact that any firm of solicitors would require to put on the case not only criminal lawyers but very

senior corporate lawyers. He said the team defer Mr Saunders would consist of himself, Mr Peter Lakin, head of the forensic department, and Mr Tim Wells, a senior partner in the corporate department. He refused to be drawn on how his firm thought they could manage to conduct the case on criminal legal aid in the light of Landau & Landau's

experience.
All he would say was that
"We have listed a large number of fraud cases and we are
set up to deal with this sort of

He commented that the crim-inal legal aid regulations were not intended to cater for some-thing like the Guinness case and that the criminal legal aid rates were inadequate.
"That is a matter we will

have to discuss in due course with the legal aid authorities. Our priority at the moment is to deal with Mr Saunders' defence and establish his innocence - not to enter into a public row about rates of pay."
The Serious Fraud Office,

which is prosecuting Mr Saun-ders and his six co-defendants, has proposed a split trial, with Mr Saunders in the dock in both. The fraud office hopes to begin the first trial in October. Mr Pannone said he thought it most unlikely that Mr Saunders' defence could be ready by October because the new defence team would have to

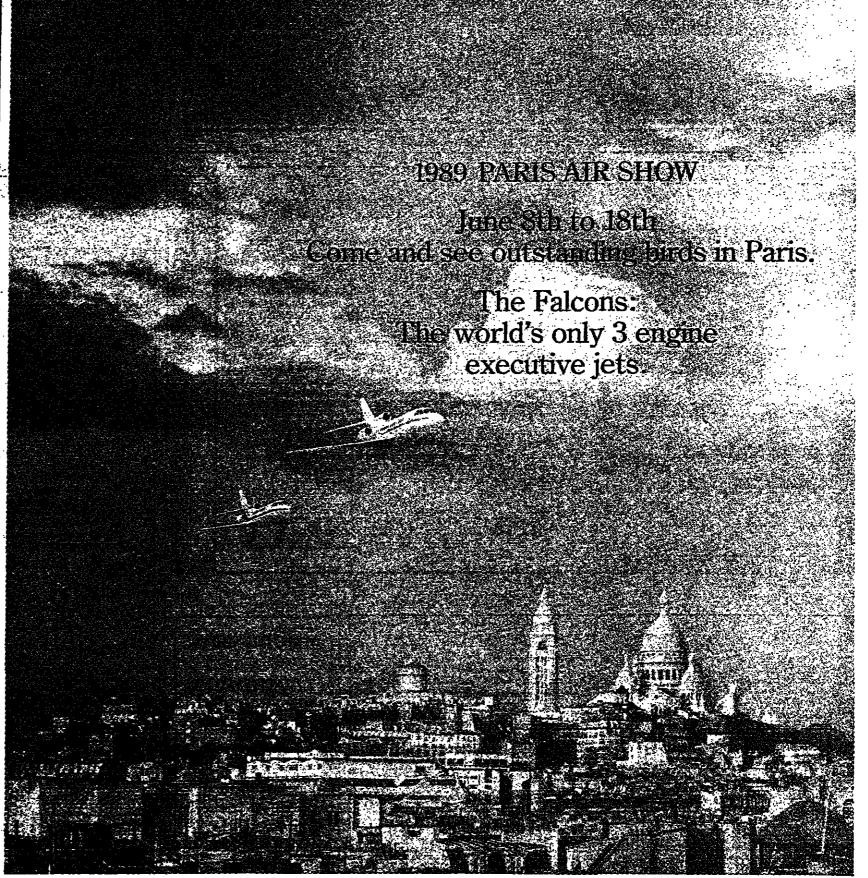
MPs in poll tax clash By Richard Evans and Ivor Owen

MINISTERS were accused by the opposition yesterday of being openly contemptuous of the law by failing to halt the distribution of the information leaflet on the introduction of

the community charge, or politize, following, a court ruling.

The row over the controversial leaflet, banned from further distribution in England and Wales by Mr Justice McGowan in a High Court injunction on Tuesday afternoon, has thrown the Government's

ment succeeded yesterday, however, in bringing forward the court hearing on the con-tents of the leaflet from May 25



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drops legal challenge over loan By Philip Coggan

De Savary

MR Peter de Savary, the British yachtsman and entre-preneur, yesterday dropped his legal opposition to Blue Arrow. the employment group, reveal-ing details of the controversial £25m interest free loan made to him when Mr Tony Berry was chairman.

The loan, which related to a

property project on Canvey Island, Essex, in south-east England, contained a confidentiality agreement but Blue Arrow, now run by Mr Mitchell Fromstein, took action in the High Court to lift the restric-

Blue Arrow is now set to post a circular to shareholders tomorrow outlining the details of the transaction.

The circular will reveal the

resignation as directors of Mr Berry, of Mr David Atkins, the former deputy chairman, and terms of their compensation. However, Mr Berry is not expected to have been granted any legal indemnities. An embittered Mr de Savary said vectoriav: "Successful

said yesterday: "Successful commercial activities are not achieved in the spotlight of media focus. Publicity is poten-tially damaging to the transac-tion. But I've now taken the view that I might as well join

Since Mr Fromstein, the for-mer president of US employment group Manpower, took over the Biue Arrow chairman-ship, he has made it clear that he would like to unwind the

But Mr de Savary was adamant yesterday that he intended to emforce the terms of the deal. "I stick by my agreements and I intend to honour every term and condi-

Mr de Savary was also unhappy about the way that the Blue Arrow board, and Mr Fromstein, had handled the affair since the lean was revealed at Blue Arrow's annual general meeting last

"I didn't do a deal with indi-viduals, I did it with the FLC" he said. "As far as I know, he (Fromstein) hasn't even got a bloody work permit" Mr de Savary said that the publicity would make it very difficult for him to replace Blue Arrow with another

names new legal team

MR Ernest Saunders

announced yesterday that a new law firm had agreed to handle his defence to the 49 charges he faces in the Guin-

The former Guinness chairman and chief executive, who faces the prospect of having to appear in two consecutive tri-als, was left without lawyers two weeks ago when his solici-tors, Landau & Landau, with-drew from the case. They had been unable to negotiate what they regarded as reasonable remuneration from the criminal legal aid authorities to pro-vide Mr Saunders with an ade-

quate defence.

Mr Sannders' new lawyers
are the Manchester firm of
Pannone Blackburn. The
defence team will be led by Mr
Rodger Pannone, the firm's
senior partner, who is best
known for his work in disaster
cases. He has remesented viccases. He has represented vic-tims in the Manchester air crash, the Herald of Free Enterprise, Piper Alpha and King's Cross cases, as well as claimants in the Opren drug case.

case. Mr Saunders, who was arrested in May 1987, was granted legal aid last Decem-

ber after having been refused it that would be "a reckless gam-ble" in such a huge and com-

However, he added that, although he was very pleased that Parmone Blackburn was taking on his case, the legal aid funding issues are not

Mr Pannone said yesterday defence team would hat that the firm had decided to start from the beginning.

plans into confusion. The Environment Depart-

to next Monday.

The leaflet, launched last Monday by Mr Nicholas Ridley, Environment Secretary, was criticised by the London borough of Companyion for Spiling ough of Greenwich for failing to make clear that couples could be liable for one anoth-



THE MONTHLY MAGAZINE

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FT LAW REPORTS

US state corporation laws help to hinder hostile takeover bids

By Leo Herzel and Richard W. Shepro

the US the fortunes of takeover offence and defence have been shifting back and forth for years. Innovations such as junk bonds on one side and poison pill rights on the other have been very important, but so have court decisions and new laws and

Recently, without fanfare. two developments have con-verged so that hostile take-overs may soon become much

more difficult in the US.

The newest of these developments is a type of state corporation law that grants boards of directors the discretion to act in what they consider to be the long-term interests of the shareholders, the company and various other constituencies such as employees, customers, suppliers and local communi-

These new laws would apply even when the board of a tar-get company is facing a bid at a premium price. Combined with "flip-in" poison pill rights the result in many situations could be conclusive - no take-

Flip-in rights are warrants that suddenly become valuable when someone acquires a specified percentage of the issuing company's stock without prior approval by the target's board

The percentage chosen is usually between 10 and 20. All shareholders except the large shareholder can then buy the company's stock at half price. The intended result is that

no one dares to pass the flip-in line, and bidders are forced to negotiate with target boards. Most large public corpora-tions in the United States have a flip-in poison pill, or can have one on short notice since enactment only requires board

approval.

This defence has forced bidders into the courts where they argue that the rights should be redeemed because they are not being issued in the sharehold-

ers' interests. In some states, notably New York and New Jersey, the legal status of the flip-in pill is doubtful because it discriminates among shareholders of the same class of common stock. However, the courts in Delaware and some other states have allowed target-

boards to use the pill as a bargaining or auctioning tool. But, so far, a strategy of using the flip-in pill to remain independent — the "just say no defence" — has falled because of court intervention.

When Grand Met made its high-premium bid last autumn for Pillsbury, it immediately filed suit in Delaware challenging Pillsbury's poison pill. The Delaware court did not inter-fere with the pill immediately. But when after several months Pillsbury failed to come up with a competitive alternative to the Grand Met bid, the court lost patience and ordered Pills-

bury to redeem its pill.
Only a few states, including New York and Indiana, have adopted laws broadening the discretion of directors who are facing takeover bids. Delaware is not among them. However, proposals for similar legislation are appearing across the country. Many of these stat-utes and bills also include provisions that legalise flip-in poison pills. The New York Statute allows directors who are facing a takeover hid to consider "both the long-term and the short-term interests of the corporation and its share-

New York also passed a temporary statute making flip-in poison pills legal, reversing the position taken by two New York state courts in the Bank of New York-Irving Trust take-over litigation. However, this part of the law expired on April 1, possibly by accident,

and it may be revived.
Indiana has gone further. It already had a statute giving directors the discretion to consider the effects of a hostile takeover on the community, employees, customers and sup-pliers, and anyone else who they might consider relevant.

An amendment passed in February allows directors to consider the long run and says specifically that their discretion is not constrained by any effect their action might have on a proposed takeover or on the possibility of shareholders receiving a premium bid. Furthermore, the right of directors not to redeem poison pill rights is specifically endorsed by the

In short, the logical outcome of these statutes is that they

could easily be the long-sought-after defence to unwelcome takeovers. Target boards' defences against takeovers. including flip-in poison pill rights, would be subject to the same business judgment rules

as other board actions.

Proxy fights to remove target hoards may then become then principal avenue for hos-tile bidders. However, a satisfactory general solution for hostile bidders through proxy fights is unlikely. Successful proxy fights are much more difficult for bidders to achieve than cash tender offers.

In a proxy fight, the bidder must persuade shareholders either that it can do a better job with the company than its present management, or that if successful it would very quickly buy out the sharehold-ers at a premium. These are hardly sure things compared to

a cash tender offer.

Nor would they arouse enthusiasm in the arbitrage market, which, in turn, would have the important effect of reducing the potential anti-

in addition, more and more companies have significant employee stock ownership plans, which tend to vote with management. The recent approval by the Delaware courts of Polaroid's sale of 14 per cent of the company to its employee stock ownership plan has led to a number of other companies doing the same thing.

An unsolved wrinkle, howver, is a Department of Labour release saying that there may be situations when the trustees of these plans would have a fiduciary obligation to overrule the employees' decisions how to vote or whether to tender.

This does not neces mean that the number of take-overs would be reduced sharply. It could turn out that a reduction in hostile takeovers would make friendly deals safer and easier to accomplish. Many deals today do not get past the planning stage because of fears that a competing hostile bld would gain the prize or that both companies would become take-

over targets.
Although the constitutionality of these new statutes is unresolved, courts have recently become quite deferen-tial to the state legislatures with regard to anti-takeover laws. If a state law does not gaws. It a state law coes not directly conflict with federal regulations on takeovers it is likely to be held to be constitutional.

tional. A majority of large corpora-tions are incorporated in Dela-ware. As more states adopt these statutes. Delaware will be under tremendous pressure to do something. The Delaware legislature has the power to put a potent damper on the boom in hostile takeovers.

Will Delaware follow Indi-ana's lead? The answer depends on how a number of interests in Delaware are bal-

Managements still have a big say in Delaware, and will press for these changes. But they might have significant opposi-tion from shareholder groups who lobbied hard against the last Delaware anti-takeover

Institutional shareholders appear to be developing misgivings about takeovers, as witness the recent lawsuits brought by insurance company bondholders against the RJR

Nanisco leveraged buyout. In addition, Delaware law-yers may have little motivation to support these new laws. They have grown enormously prosperous under the present legal rules because takeover controversies have been concentrated in the Delaware courts. In corporate legislative matters, the Delaware corporate bar has tremendous influ-ence on the legislature.

The ultimate weapon for hostile bidders against state laws of this sort would be federal government intrusion into the states' traditional role in governing corporations. The SEC probably could not overrule these laws itself without new federal legislation. So far, Congress and the

Administration seem too divided about whether takeovers are good or bad and how they affect foreign competition. Waning public ardour for hostile takeovers, low to begin with, is likely to reduce their desire to intervene.

The authors are partners in the Chicago law firm of Mayer, Brown & Platt

COMPANY NOTICES

W VOLKSWAGEN

Aktiengesellschaft Wolfsburg

Invitation to the Separate Meeting of Holders of Preferred Shares

We have pleasure in inviting holders of preferred shares to the separate meeting to be held at 3.00 p.m. on Thursday, July 13, 1989 at the Festhalle on the Messegelände in Frankfurt. The start of this separate meeting of holders of preferred shares may be subject to delay depending on the length of the immediately preceding Ordinary Annual Meeting of Stockholders.

Announcement of the resolutions passed by the Ordinary Annual Meeting of Stockholders on July 13, 1989 regarding authorization to create authorized capital stock

2. Special resolution by the holders of preferred shares regarding approval of authorization of the Board of Management to create authorized capital stock in accordance with the resolutions passed by the Ordinary Annual Meeting of Stockholders and amounced under item 1 of the agenda

Announcement of the resolutions passed by the Ordinary Annual Meeting of Stockholders on July 13, 1989 regarding authorization to issue conventible or option bonds and creation of further potential capital stock

Special resolution by the holders of preferred shares regarding approval of authorization of the Board of Management to issue conventible or option bonds and regarding the creation of further potential capital stock in accordance with the resolutions passed by the Ordinary Annual Meeting of Stockholders and announced under item 3 of the agenda

Entitlement to attend the separate meeting and to exercise voting rights is restricted to holders of preferred shares who in accordance with the Articles of Association deposit their shares or the certificates of deposit of their shares from a bank for central depository of securities at the latest by July 5, 1989 at the depository below, at a notary public or a bank for central depository of securities and leave them there until the end of the separate meeting.

Depository in Great Britain is:-

S.G. Warburg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PA

It is also permissible with the agreement of a depository to hold the shares at another bank and block them until the end of the separate

Wolfsburg, May 1989

The Board of Manas

LANCASHIRE & YORKSHIRE ASSURANCE SOCIETY NOTICE OF ANNUAL GENERAL MEETING NOTICE is hereby given that the tenth Annual General Mousing of the Lancablev & Yorkshire Assurance Society will be held on Thursday 25th May, 1989 at 12.00 noon at The

To receive the Ascual Report for 1988.

2. To receive the Accounts for the year ended 31st December, 1983 and the Auditors To receive the Actuarial Valuation and Report as at 31st Decem

L. To re-clect Ress Admiral H.C.N. Goodhart CB as a Member of the Cot

S. To transact any other ordinary business of the Society By Order of the Committee of Management, 17th April, 1989.

Any member entitled to attend and vote at the above meeting may appoint a proxy to attend and vote instead of him or her. A proxy seed not be a member of the Society. A Form of Proxy may be obtained from the Registered Office of the Society and, in order to be valid, must be deposited at the Registered Office not less than 24 hours before the time appointed for holding the Meeting.

VOLKSWAGEN

Aktiengesellschaft

Wolfsburg : invitation to the Ordinary Annual Meeting of Stockholders

We have pleasure in inviting holders of ordinary and preferred shares to the Ordinary Annual Meeting of Stockholders to be held at 10.00 a.m. on Thursday, July 13, 1989 at the Festhalle on the Messegelände in Frankfurt.

Agenca
1. Presentation of the confirmed financial statements, the consolidated financial statements, the Management Report and the Group Management Report for the year ended December 31, 1988 together with the Report of the Supervisory Board

2. Resolution on appropriation of net earnings available for dis-

3. Ratification of the actions of the Board of Management

4. Ratification of the actions of the Supervisory Board Resolution on the creation of authorized capital stock and the appropriate amendment of the Articles of Association

6. Resolution on the authorization to issue convertible or option bonds, creation of further potential capital stock and the appropriate amendment of the Articles of Association Adjustment of the potential capital stock created in 1984 and the appropriate amendment of the Articles of Association

8. Appointment of auditors for the fiscal year 1989 With respect to items 5 and 6 the holders of non-voting preferred shares will decide on the passing of a resolution at a separate meeting to be held at 3.00 p.m. on the same day regarding their approval of the resolutions passed at the Ordinary Annual Meeting of Stockholders.

of Stockholders.

Entitlement to attend the Annual Meeting of Stockholders and to exercise voting rights is restricted to stockholders, and with regard to voting rights to holders of ordinary shares, who in accordance with the Articles of Association deposit their shares or the certificates of deposit of their shares from a bank for central depository of securities at the latest by July 5, 1989 at the depository below, at a notary public or a bank for central depository of securities and leave them there until the end of the Annual Meeting of Stockholders.

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Wolfsburg, May 1989

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are again called to a General Meeting at 3, rue La Fayette - 79009 PARIS, on May 18, 1999
at 3 p.m., in order to consider the name agands as the one for the first meeting, that is: Approval of the shareholders' waiver of their preferential rights to subscribe securities that the Economium General Meeting of absreholders on May 10, 1989 (eventually deferred to May 19, 1989) will authorise the Board to issue.

Decision on the method of recording the documents of the general me To permit the bondholders us arised or to be represented at this meeting, the bonds or their deposit receipts must be deposited at least free days before the date fixed for the meeting, at the offices of the banks having participated in the placing of these bonds and from whom proving or admission cards can be requested.

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women's lives are increasingly diverse. "They do appear to retain the traditional, more

conservative attitudes of the home but combine them with

other values associated with

their roles as employees and independent people."

Nevertheless, Henley argues that while the increasing affluence and confident spending decisions by women makes

decisions by women makes

them a key consumer group, they will continue to be con-strained by their lack of leisure

"The key challenge for lei

sure industry practitioners is to find ways of tapping the

new-found discretionary spend-ing power of the next genera-tion of women while recognis-

ing that the one commodity

which they have in short sup-ply and therefore value most highly is time itself," says Hen-

In practical terms, therefore

it believes that women will look increasingly for conve-

ties. This is likely to affect holiday patterns, with holidays which cater specifically to fam-

ily needs being well supported,

it says. Henley's overall message to marketers, however, is simple:

"The Oxo mum lives on, but

she is more confident, busier

and more aware of what she wants in life."

* Leisure Futures: Henley

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Market research

Why brands must catch the flowing tide of the New Wave

Philip Rawstorne reports on the fickle preferences and attitudes of Europe's youth

he West European youth market may be declin-ing in size but it will exert just as much influence on work, leisure, and social values as the baby-boom generation that preceded it, says a report published yesterday by the advertising agency,

These are the first children of Reaganomics and the policies of the European Community," says the report. "The New Wave young . . . is the first generation to grow up in the service and consumptionled information economy, and its exposure to communications technology has shaped

values and expectations in a new way. The McCann study, carried out via 10,000 individual interviews and 40 group discussions in 10 countries, concludes that marketers who do not establish their brands in the New Wave generation will endanger their

Brand loyalties are developed in teenage years now," it

ennie Phipps is very serious about the value of exhibitions.

As general manager of Mar-

cex, which is organising next week's Body Business Exhibition at

Alexandra Palace, she has a

£120,000 budget to promote an event

aimed at encouraging trade buyers

for a whole range of leisure and

to take visitors for granted but we feel they are very valuable to us,"

Just how valuable they are has emerged from two new studies of the UK's exhibition industry pub-

lished by the Exhibition Industry

Federation, the body formed recently out of various trade associ-

for the sector.

ations to act as a co-ordinating force

"Some exhibition organisers tend

health equipment and services.

says. "For these young people, brands are used as badges; as ways of demonstrating individual identity."

In contrast with their predecessors who, a decade ago, wanted "happiness" and "fulfilment", Europe's young people today wanted "personal suc-cess". This meant getting a good job, getting a foot on the ladder, "making it on your own

The young were not uncarbut vague altruism interested them less than practical action. Money was important to them, not as an end in itself but as a doorway to con-

"They have been brought up to consume goods and services. Consumption demonstrates that they, as individuals, have value. Acquisition of things has become a rather casual affair . . . to do with want rather than need. They acquire in order to display.

"So it is quite natural for them to make their durables disposable. They swap and share goods. For them, consumer goods are a kind of currency . . . a means of buying

a reputation. Young people are exception. ally brand-aware. They buy and display brands to express a personal, individual sense of style and self-expression."

The New Wave's lifestyle, the study suggests, is a never-ending mix and match. "Anything goes . . . so long as it fits the code. And what goes today may have gone by tomor-

All this would pose problems for marketers who had previ-ously focused on consistency to build brand values, the study suggests. "Saying something current (and therefore relevant and interesting) may be more important than being consistent. This means more frequent new campaigns and more ads per campaign; and a sea-change in our philosophy of

branding."

Creative instinct or intuition would become more important in advertising. Product benefits to style, mood and wit. The appeal was more likely to be successful if understated and subtle - a picture would be worth at least ten words.

But while the young people of Europe had, in many respects, become more homogeneous, the study found there were still significant national variations in attitude and

British youth was more interested with the outward trappings of success and less concerned with inner values than other nationalities. It was more traditional, conservative and tough-minded.

The French were also con-

cerned about their own success, but were more relaxed than 10 years ago in their moral attitudes. They were health-conscious; and the least likely of all young Europeans to like "junk food".

Greek youngsters showed much anxiety about the future, troubles and relations-with



Turkey.

The Finns were the least anxious of all Europeans. Their concern for the future centred on self-development and such values as peace of mind. They were also the most advanced in terms of equality between the

The sex war, by contrast, still persisted in Italy. The Italians were the most anxious of all young Europeans about the future as they were confronted for the first time with a decline in authority of church, government and parents. -Dutch youngsters saw them-

selves as a bit lazy or spoilt but also as honest, active, open

and modern.
Young Germans expressed more caring and "green," val-ues than other Europeans. They were more concerned about making friends and developing close relationships — part of a trend, shared by the Swedes, for instance, towards more open and easy

attitudes all round. Enjoyment was highly rated as a life ideal in Sweden having friends, having fun, sport. There was less anxiety about such problems as jobs,

by overseas visitors covering a

shopping spree of £104, ahead of the £97 spent on meals and the £45 on entertainment. Local transport only cost on average £19.69, although the

report points out that total average

spending on fares amounted to £580

per person.
Analysis of the survey revealed,

not surprisingly, that most Britons travelled to exhibitions by private car (twice as many as went by train). Overseas visitors, however,

were more likely to use the bus or

underground, followed by a hire car.

Both domestic and overseas visi-

tors, however, clearly preferred medium-priced hotel accommoda-

tion to more expensive first-class

hotels. But one in every five stayed

with friends or relatives when visit-

vey include the fact that people spend very little inside exhibitions

(especially trade fairs); some 55 per cent of visitors spent £5 or less last

Other trends identified by the sur-

ing an exhibition

money and leaving home: and little tolerance for unemployment or for anti-authoritarian, rebellious attitudes. Sex equality was well established.

Norwegians were the most conservation-minded; and the most worried about natural catastrophes and nuclear threats.

In Spain, the rebelliousness and protest evident after the death of Franco, had subsided. Extremes of emotion had given way to a consistent and more traditional set of attitude

The New Generation, McCann-Erickson, £25

year.

January and February are the

were computers and office equipment, do-it-yourself, motors, and food, while consumer shows such as antiques and art as well as electronics and furnishings were on the way

ironically, the RIF's survey and analysis of the UK exhibition industry - the most comprehensive ever undertaken :- has come at a time when the sector's main problem is that it is fast becoming a victim of

Michael Rushridger, chief executive of Reed Exhibitions, which is the largest UK exhibition operator,

'It's a sellers' market, with not enough space to go round," he main-tains. "The biggest single need is for a major new exhibition facility in

David Churchill

most popular months for overseas visitors to come to Britain for an exhibition.

Most popular exhibitions last year

says that the main problem is a lack

London. Until then, exhibitors will have to put up with smaller shows."

David Churchill

Something to make an exhibition about

the exhibitors themselves is taken into account.

The figures, prepared by the EIF and the Centre for Leisure and Tourism Studies at the Polytechnic of North London, represent a major attempt by exhibition organisers to produce credible statistics about a marketing medium which has traditionally been chosen more by luck-

"We are now able to satisfy our most demanding clients," claims David Fasken, the EIF's chairman. "Now managing directors, market-ing directors, and advertising agencies can measure the size and

The survey - the most compre-hensive ever undertaken by the Exhibitions have been seen as the Cinderella of marketing support serindustry - shows that last year vices for too long, so those in the industry believe. They feel that the British and overseas visitors to exhibitions held in the UK spent economic buoyancy of the 1980s, combined with the claimed cost-efsome £475m in total while attending the 651 main exhibitions held in the fectiveness of exhibitions in compar-UK. This was roughly half the total ison with other marketing methods expenditure of £1bn on exhibitions as a means of reaching sales targets, has given the industry a new imporheld in the UK when spending by

The EIF's survey, for example, shows that the number of exhibitions last year at 651 was 39 per cent higher than the 467 which took place in 1984. At the same time visitor attendance has grown from 7m in 1984 to 9.5m last year.

The value of the new EIF

research, however, lies in its analysis of who actually goes to exhibitions in the UK. Transport planners hotel and catering operators, and exhibition venue owners have a clear need to know so that strategies can be planned accordingly. Not surprisingly, the survey shows that British residents attend-

ing an exhibition only for a day make up the bulk (85.5 per cent) of visitors. Yet because they are not staying overnight and incurring accommo-dation costs, domestic day visitors account for only £194m — or 40 per

cent - of total visitor expenditure The day visitor will, on average, spend £11.59 getting to and from an exhibition, £7.80 on meals and drinks, £2.80 on shopping, and £1.61 on entertainment.

Overnight (but still based in Britain) visitors to exhibitions accounted for some 12.5 per cent of the total – but represented almost a third of all visitor expenditure.

The £177.44 average spend for this type of visitor comprised £70 for accommodation, £43.09 for accommodation, and £35.15 for meals. The longer time spent at the exhibition location generates a far higher level of shopping and enter-tainment," the EIF points out. On average, this represented some £19.61 spent on shopping and £9.58 on entertainment. But it is overseas visitors to exhi-

bitions - who only account for 2 per cent of the total in volume who spend a massive 2539.69 per trip (excluding air fares) and account for some 28 per cent of all

The survey found that £274 per

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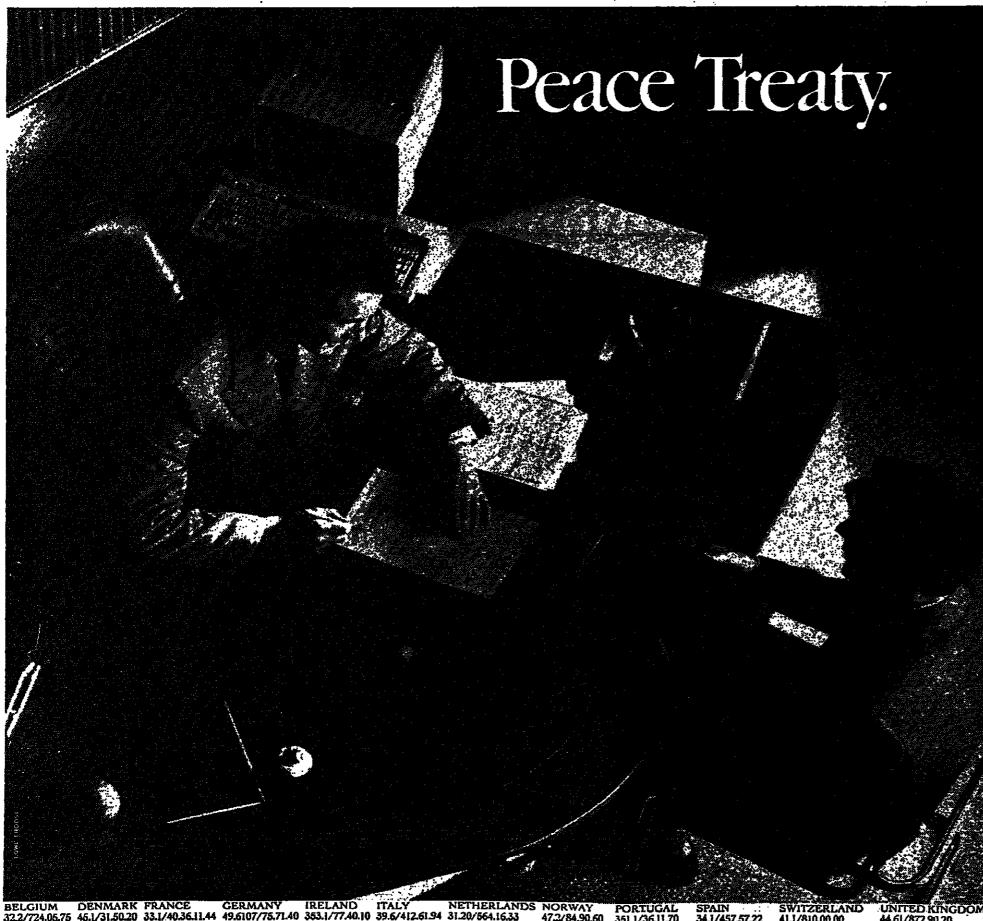
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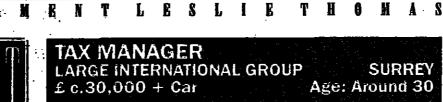
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by Daniel O'Shea

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Paul Abrahams reports on databases designed to inform business people about measures ushering in the single European market



he speed at which European Community bureaucracy works may be snail-like. But if you take your eyes off a snail for a short while, it can disappear all too easily.

Yet despite the slowness of developments in Brussels, it is becoming essential to keep track of the measures leading up to the single market after 1992.

By the end of last month, 117 of a total 279 Commission directives had been adopted. They affect everything from investment in new factories — because of changed rules on health and safety — to the need to adapt accounts software to deal with new VAT regulations.

However, despite the significance of these measures, businesses have

nowever, despite the significance of these measures, businesses have considerable difficulty in keeping up to date with the information emanating from Brussels. Jennifer Shaw, manager of the London-based Centre for European Business Information, says that one problem is the sheer volume of data. Most businesses are only interested in a tiny proportion of the information — so ease of sifting is crucial.

One way to keep track of both the obligations and the opportunities created by preparations for 1992 is through electronic databases. These can be used to sort through the data to find legislation affecting a partic-

ular sector.

There are problems associated with databases, however, and Shaw says that they are mostly used by professional researchers and other intermediaries, rather than by people involved directly in business.

The main difficulty is one of gaining access to the information. Shaw explains that the databases available from the European Commission were originally developed for internal use. This means that their design is often inappropriate for the hystoges person.

business person.

For example, the two main databases that she uses, called Celex and Ted, have different command languages with different sets of key strokes to access information.

Ted (Tenders Electronic Daily) is quite easy to use, says Shaw. If she were trying to find out what information had been entered on to the database today, she would enter, "F" for find, "PD=" for publication date and 890511 for today's date.

Celex, however, is more difficult. It is a legal database providing details about treaties and legislation, cases at the European Court of Justice, and proposals and resolutions of the European Parliament.

tions of the European Parliament.

If a business were using Celex to search for changes to the laws governing the manufacture and marketing of scampi, for example, it

would need to know which of the 25 sections within the database to search. This requires considerable knowledge of how the Commission operates. It would be necessary to know whether the item might be found in, say, legislation, a directive decision or a parliamentary ques-

Another difficulty associated with accessing information on Celex is the use of key words. In theory, a scampi manufacturer ought to be able to enter the word "scampi to be find out whether any of the legislation will affect the product. Unfortunately, this is not the case.

Shaw explains that with most European Commission databases, it is necessary to have some knowledge of the "Eurobabble" used by the bureaucrats. She gives the example of one client searching for data about measures affecting car rental companies. Unable to find any references to the subject, he later discovered that he should have been using the word "auto-leasing".

Because of such problems there has been a move towards menubased systems, which are easier for the layman to use because options can be selected from a list on the screen. A number of databases have been supplied with glossaries of key words and entries have been trans-

Shaw says that although her organisation has access to about 18 databases from the European Commission, it only generally uses two — Celex and Ted — when serving the needs of small businesses.

Celex might be used, for example, to discover if there had been any legislation on the right of professionals to practise in various EC countries. It also offers information about possible future legislation and so is often used by lobby organisations in Brussels. Not least, it gives them advance warning of proposals so that they can prepare

their case before the debate.

Ted provides information about requests for tenders for public contracts, mainly for construction, offered by the EC's 12 member states and most of the Gatt (General Agreement on Tariffs and Trade) countries.

Shaw explains that Ted is particularly useful because it is updated daily. Many of the deadlines for tenders are only eight weeks after official publication on hard copy — too short a period to put together a serious proposal. So the database also offers details about proposals before they are officially available.

Another database commonly used is Spearhead, offered by the UK Department of Trade and Industry and Profile Information, the electronic data service. Shaw says that this is one of the easier, services to use and offers information about measures being discussed and proposed, as well as those adopted.

posed, as well as those adopted.

Mike Gardner, deputy managing director of Profile, part of Financial Times Business Information, says that if the database is used properly it can show the effect that legislation will have in many sectors.

tion will have in many sectors.

He gives the example of one client in the drinks industry who found that he not only had to list contents and additives on the outside of bottles, with special syntax and vocabulary in letters of a particular size, but he also needed to use a special type of glue to keep the labels on.

Two databases supplying infor-

Two databases supplying information about the opportunities provided by the single market are Euroloc and Aims. These services are offered by the European Policies Research Centre at Strathclyde University. Aims gives details about financial assistance available in the UK from the European Commission and the British Government.

Euroloc supplies similar information, but for the whole of the EC. Douglas Yuill, a director at the Strathclyde centre, explains that the service covers five main points:

• What is the assistance? Is it a lean or grant?

Is it available to the company looking for information?
How much can the company get?
What is the catch? Yuill says that few businessmen believe in free lunches.

• Where can further information be obtained?

However, despite the increasing number of services available and attempts to make them more userfriendly, not all of those involved in the industry are convinced that electronic databases are useful to

electronic databases are useful to the generalist.

"Many of these services only offer a first cut. In the wrong hands they can be positively misleading," says Michael Clarke, a consultant at C&L Belmont, a division of Coopers & Lybrand International. "You need to know a lot about both the company and the legislation to make a sensible search and avoid getting the wrong end of the stick."

Although a few of the databases appear easy enough for business people to use directly — for example, both Euroloc and a service called Info 92, due to be launched this summer by the Commission, use menus — it seems that if the company has to sift through a variety of databases, it is best to use intermediaries to do the searches. Otherwise the snails in Brussels could start spoiling the scampi.

Call for more money to back ferrets in UK defence labs

efence Technology Enterprises, the City venture which has been infiltrating "ferrets" into Britain's defence research establishments to find inventions that might be turned into commercial products, is seek-

ing new investors.

DTE believes that it has discovered some promising ideas, such as the all-purpose family of laser sensors invented by the Royal Signals and Radar Establishment, Malvern, for which it has already signed eight commercial licence agreements. The laboratory has developed prototypes of sensors that can detect gases and measure the size of aerosol particles, for example. They can also be used to follow the behaviour of a complex fluid, such as the fermentation process in a bio-reactor.

Sir Francis Tombs, chairman of the Government's Advisory Council on Science and Technology, introducing a study of UK defence research and development last week, drew attention to DTE's success.

The three-year-old company has welcomed UK Government plans to create a Defence Research Agency in 1991, giving its defence laboratories greater freedom to seek research contracts outside the defence sector. But DTE has found that more time and money must be spent on military inventions than its backers expected to turn them into saleable civilian products.

Some of the nine City investment houses which pooled venture capital to set up DTE in 1985 are no longer dealing in venture capital. Also, the company is broadening its interest in technology transfer beyond the defence sector, says Bernard Herdan, the chief executive. Outlining the new five-year plan, he said that it would become "an extremely profitable operation."

able operation."

DTE is the brainchild of a

group of British investment houses led by Lazard Brothers. The aim is that it should act as a vehicle for the profitable transfer of defence technology into the civil sector. Its chairman is Mark Burrell, formerly of Lazards and now a director

of the Pearson group.

The company has placed its employees within four defence research establishments to ferret out inventions which have commercial potential. In principle, it has access to all of the MoD's research and development, except that of the Atomic Weapons Establish-

ment, Aldermaston.
Its ferrets have compiled a portfolio of 500 promising inventions and the company is marketing 60 of them.

But DTE must become more than a technology broker, Herdan believes. It must be prepared to spend its own money on the military ideas, for example, to develop a demonstration that is credible to non-military In addition to the ferrets, DTE has begun to second researchers to MoD laboratories to help in the transfer of ideas to the civil sector. At the same time, UK defence companies have begun to invite DTE staff into their laboratories.

The company, based at Milton Keynes, has a team of 30, mainly technically qualified, people and a turnover of £750,000. Its investors have put in 518m

It has negotiated about 40 licences, for which the licences estimate that they will pay royalties to DTE of about £7.5m over the next eight years. A further 20 agreements, with the potential for earning another £16m over the same period, are being negotiated.

Herdan forecasts a £10m turnover for DTE within five

Herdan forecasts a £10m turnover for DTE within five years. But he is seeking another £2m of venture capital to develop more of the ideas found by the ferrets.

Talking of the company's appeal to investors, he points out that Lazards has retained it to co-manage the Lazard Defence Fund, which specialises in providing venture capital to unquoted companies that are seeking new defence ventures. The fund has about

64.5m invested.

DTE, although launched with Government backing, has been given no guarantee of support from the proposed Defence Research Agency, But Herdan is confident that the new agency will co-operate.

new agency will co-operate.

He cites, for example, the "technological maps" compiled by his ferrets to pinpoint pockets of expertise in four defence laboratories embracing 12,500 staff and a total budget of about £360m a year.

He sees the proposed agency as a mechanism for focusing Britain's defence research objectives more sharply on needs and returns, rather than on scientific challenges.

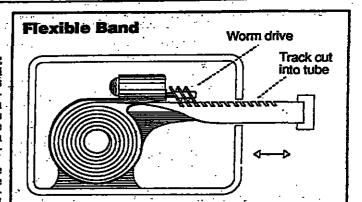
ONE IDEA which excites DTE owes nothing to ferrets and defence research. Two years ago an inventor in the company's home town of Milton Keynes invited it to exploit his patented idea for a composite material that can transform itself instantly — and reversi-

Colloquially known as the "collapsible conduit", the product's — and the eponymous company's — formal name is Flexible Band. It is a material which can be rolled up flat like a tape measure but uncoils to form a tube. Paul Foster, responsible for marketing it, says that a kilogram coil could, for example, be unfurled at the bottom of a mine to form conducts for cables or ducts for ventilating

bly - from roll into tube.

mine gas.

Tent makers are showing an interest in using the band to make compact poles, says Foster. Put a mechanical drive on the coil and you might use it.



to shoot a camera forward, as far as 30 ft, in response to a security alarm.

The material consists of a thin ribbon of beryllium copper alloy, a strong, springy material but only 0.005 in thick. This is heated above its elastic limit and curved to form a tube. Then it is flattened again and fabric is glued on to both sides to produce the composite.

ter. Put a mechanical drive on the coil and you might use it even out local stresses and prevent rapid buckling, as happens with a flexible tape measure. Foster claims the composite can be seven times as strong as the alloy, yet it can be cut easily with scissors. It is inherently inexpensive because so little metal is used. British Steel is interested in making it still cheaper by substituting a cold-rolled steel of the kind used in flexible tape

David Fishlock

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Survival instincts

thawing process known as glasnost is reminiscent of those days when we defrost the fridge. We unplug the machine and go into another room. Then two hours later, just when we have forgotten about it, there is a noise like an avalanche, and ice and melted water are all over the kitchen

In like fashion "lost" Soviet masterworks are still appearing long after we thought we had had the lot. From the unplugged fridge of Russian cinema, please now welcome Aleksandr Askoldov's The Commissar. Made in 1967, it was banned by Brezhnev and brought to light only in 1988; whereupon it won a Berlin Sillast year's festival circuit.

This rueful tragicomedy about a Jewish family during the 1920s Russian civil war, when Jewish persecution was not so much a pogrom more a way of life, is the best movie to have emerged from the Gorbachev thaw. Its premise is faintly preposterous that a large, pregnant lady Commis-sar (Nonna Mordynkova) would hide out with the family to have her illegitimate baby. while the wars sweep on around the village. But sauced by satire and sweetened with compassion, the plot becomes a deliciously swallowable com-

edy of adversarial manners.

Here is Miss Red Army
Butch Number, who enjoys thrashing herself with twigs and blowing on her breasts to cool them. And here are the gentle Jews, stirred but not shaken by the blast of history, who embody humour, humanity and a reed-that-bends survival instinct. Askoldov gives the wife the tiny spurts of indignation: "Do you think just because a woman dons leather: trousers she becomes a man?" she asks her husband, smitten with the Commissar's machismo. And he gives the husband, (Rolan Bykov, a Ron Moody re-drawn by Rem-brandt), a self-mocking wit that is ancestor to a whole tradition of 20th century Jewish comedy. "On the first day God created the potato," he intones one moody day in the kitchen. "On the second day God created the potato. On the sixth

day, why the hell did he create us?" The wonder of The Commis- landfills, a band of ragged pil-

THE COMMISSAR Aleksandr Askoldov

THE NAVIGATOR Vincent Ward **GHOSTS OF THE CIVIL**

DEAD John Hillcoat

A TIME OF DESTINY Gregory Nava

Bruce Beresford

HER ALIBI -

TREE OF HANDS Giles Foster

sor, Askoldov's only film, is its confident mixing of styles: It blends not just comedy and pathos, domestic miniaturism and historical sweep: it also mixes naturalism with a mock-Eisensteinian symbolic fantasy, The Commissar opens her mouth in one shot and machine gun noise comes out. Two children playing with a doll mimic their grown-up mas-ters by lining it against a wall ("Come on, citizen, you've-nothing to fear") and shooting it. And in the flim's best scene, an impromptu dance in the Jewish home becomes a sur-real montage of hebbing, lumi-nous heads in an encircling darkness: the human spirit capering its defiance even in a world fast approaching mid-

We have long known that, due to geographical circumstances, people in the Antipodes walk upside down. Now two fasci-nating films from Down Under suggest their cinema is doing the same. Both Vincent Ward's The Navigator and John Hill-coat's Ghosts Of The Civil Dead turn expectation on its head. The first begins in Mediaeval Europe and then propels its characters into modern New Zealand. The second is set in a penal future world where every prison-moyie cliché you ever met is dethroned or subverted.

The Navigator is a wonderful idea in search of a likewise movie. In the 14th century, when the world was in black-and-white and resembled one of Tarkovsky's vast lunar

Shouting runic utterances ("The evil keeps striding forward with each moon"), they discovered a hole leading to the other side of the Earth. Burrowing zealously, they reached the Antipodes, where the 20th century has arrived and cars roar around them. Their plague-appeasing mission - to plant a certain cross on the spire of a certain church takes on an entirely new

Ward's film is what Hollywood would call "high-concept." It has a catchy, even brilliant central idea: but little around that idea measures up to it. The visual bravura of the Mediaeval sequences — rolling clouds, beetling crags, burning dawns — is let down by some dial-a-peasant dialogue and Pythonesque crowd acting. And once in the Antipodes the film chugs on through dwind-ling variations on its one major theme (the shock confrontation of Past and Present), losing its power to surprise even as it assails us with allegorical por-

Ghosts Of The Civil Dead never loses its power to sur-prise. Welcome to a state-of-the-art slammer. Lean and gleaming, it stands somewhere in the desert (country unspecif-led), Sci-Fi's answer to a New Generation prison. "We are the future in containment" burbles a robotic female voice inside. soothing as an air hostess, over the Tannoy. Video monitors spy on every cell: their flickering, bluish images keep usurping the screen. Voices and images surreally mismatch: we watch one cell and its inmate while eavesdropping on con-versations from another. There are beatings, a rape, a murder,

This is the future in frag-mentation. Goodbye, cogent narrative; hello, Assemble-Your-Own-Movie. In this first feature from Australia's John Hillcoat, something only louchely resembling a story unfolds. A "lockdown" has been enforced at Central Industrial Prison (privately run) and the movie is a glant flashback

telling us why and how.

The jagged jigsaw that ensues cuts the fingers even as it enthrals the mind. The pieces do not quite fit together even by the end: but then that is what prisons are about. Who is the grizzled convict we glimpse doing solitary in a



phosphoric shaft of light? Has the young psychotic who screams round-the-clock

obscenities been sent in as a provocateur by those in power? When is a tattooing not a tattooing? (When it's a torture session.) And as the technology of video surveillance blurs the prison's populace into one ghostly chorus of fear and vigilance, how do you tell the guards from the inmates?

This is a prison movie with no hero, no "plot," no sealed-and-signed message. But as awful warnings go, it is awfully powerful and worth the hearing and heeding.

The week's other films you may pray to encounter on a long-haul air flight. They should ensure a few ligh-theaded giggles followed by prolonged unconsciousness.
In A Time Of Destiny, written and directed by Gregory
Nava (of El Norte), we are
asked to swallow the idea of
William Hurt as the vengeful

William Hurt as the vengeful son of Basque-American peasants. Speaking personally, I would find it easier to swallow a hatful of live mice. Hurt twists his white Anglo-Saxon features and Harvard vowels into a semblance of Latin pas-sion as an eloped girl's brother who swears to kill the young man (Timothy Hutton) who married his Sis and accidentally totalled his Dad. (Dad died in a rainy car-chase on

elopement night.)
So he fights alongside Mr Hulton during WW2; he almost kills him under cover of enemy

fire; but finally he has a show-down with him back in the US in the bell-tower of a Spanish mission. (Production designer Henry Bumstead of Vertigo. With its dotty plot, schmaltz-fuelled Ennio Morricone music, nods to Hitchcock and spell-itout-for-simpletons dialogue ("I'm going to get revenge,"
"You don't understand, no one understands"), the film leaves one with no head-scratching to do over why it has taken two years to reach British screens.

Murder is afoot, and feet are
in mouths, in the clodhopping

thrillers Her Alibi and The Tree Of Hands. In the first Tom Selleck plays a mystery novelist who helps a beautiful, KGB-chased Roumanian (Paulina Porizkova). On screen, lots of arthritic plot-twists and knock-about set-pieces (including a clown-party climax): in the cinema, lots of anxious glances at the exit door. Bruce (King David) Beresford directed.

The Tree Of Hands, based on a Ruth Rendell story, is full of mysteries. Why is Lauren Bacall overacting? Why is her London-based daughter (Helen Shaver) so indecisive about returning the baby Bacall has just kidnapped for her, Shaver's own having died? Above all, why is so much proven British talent (actors Peter Firth, Paul McGann, director Giles Foster) wandering around giving the impression of having caught the wrong bus to the wrong movie studio Drably shot, dingily scripted and deeply, deeply implausible.

Nigel Andrews

Boris Godunov

GRAND THEATRE, LEEDS

The version of Boris chosen by Opera North for their tenth anniversary season at the Grand Theatre Leeds is the first, of 1869, in seven scenes a taut, concentrated drama innocent of any "operatic" pad-ding, exerting an inexorable grip on an audience, especially when given, as on Tuesday, with only one interval. The company's artistic director, David Lloyd-Jones, has lived with this work all his life, having edited and translated it, and indeed conducted it elsewhere, but it must have given him (as well as the Leeds audi-ence) especial pleasure to be performing it with his own forces based on the orchestra and chorus, both on marvel-lous form, that remain Opera North's strongest assets. Mr Lloyd-Jones made a posi-

tive virtue of Mussorgsky's spare, supposedly difficult scoring: the textures had their own special and not inappropriately barbaric splendour, and the sound was overwhelming in this ideal-sized theatre. The only really tricky episode in Boris mark one is the Pimen scene (longer than it became in 1872), and the way Mr Lloyd-Jones kept it unobtrusively on the move was just one of many

admirable aspects of an evening of distinguished music-making.

The combination of this austere drama and a director of Ian Judge's proven theatrical flair paid off handsomely. One might quarrel with the odd detail – the wind howling between the scenes, perhaps one too many showers of gold - but no one could doubt the evening's tremendous dramatic power, or the impression of spectacle achieved within Russell Craig's clever permanent set. The audience applanded the curtain-rise on St Basil's Cathedral, and for once one couldn't blame them. It was stunning. The opening (silent) scene of Boris witnessing the Tsarevich's murder may have upset purists, but the logical mistaken identity at the end of the Study Scene with his own son, and the sight of the child's shade absolving the tyrant at the moment of his death, were two moments of considerable

John Tomlinson sang the title role. Worries about his comparatively narrow dynamic range (forte to double fortis-simo)and limited tone-colour mattered less here than in some other roles he undertakes: he sang Boris quite magnificently, with a freedom at the top that bodes well for his first Wanderer at Bayreuth later in the year. His no-holdsbarred characterisation - all wild eyes and flying hair (at times he looked uncannily like Boris Christoff) — worked sim-ply because it was so deeply felt, so innocent of artifice. This remarkable young bass has done nothing better.

He was ideally matched with Kim Begley's creepily onesto Shuisky (their scene together was brilliantly directed by Mr Judge), and there was further strong support from Edmund Barham (Grigory), who made the most of his curtailed role with heroic singing and equally wild-eyed demeanour, and from Andrew Shore as a Varlaam who had plainly taken master-classes in comic timing from Oliver Hardy (and why not?). Sean Rea was a sound but sadly uncharismatic Pimen.

A Boris to catch, then, in Leeds, Hull, Nottingham, Man-chester, or indeed Dortmund later in the month. It is very good indeed.

Rodney Milnes

A Room of One's Own

HAMPSTEAD THEATRE

Virginia Woolf wrote at least one play, Freshwater. It was privately performed in her life-time at Charleston, and has since been put on in both English and French. Though only a jeu d'esprit, written for family and friends, what is interesting is, how witty it is and how well it acts. That wonderful prose-style, so well adapted to arias of introspection, could, when she wished, be turned outwards and scaled to keep an audience nodding assent and chuckling with delight in their seats.

So it must have been with the two lectures Virginia Woolf gave in Cambridge in 1928 on Women and Fiction, later published in book form as A Room of One's Own. Is there any Girtonian, now in her eighties, who was actually present at either of those lectures? If so, I should very much like to hear from her. When Virginia Woolf delivered her history of the raw deal women had had in achieving education and eman-cipation in British society, to a small college group in Cambridge, she must have been



liant simulation of what that historic moment of feminism must have been like. Eileen Atkins, solus, memorises a text lasting an hour and a half adapted by Patrick Garland who directs her.

Wisely, no attempt is made to imitate the Bloomsbury voice: but Atkins has powerful In the absence of living testi- resources of her own which pletely sold out. mony we have all this week at she summons resonantly to her the Hampstead Theatre a bril- task. Some features though she

does have in common with her original, a haunting oval face, a long silk scarf worn as a tie. and an expressive tapering pair

of hands

Combined with Atkins' impeccably articulated voice, which ebbs and mounts in crashing waves of eloquence, these hands are skilfully deployed to orchestrate and highlight the argument. Basi-cally it is that without a modicum of economic independence and a room of one's own the literary career is unattainable. A long forefinger jabs at the audience ramming the points home; a savage fantasy about the plight of Shakespeare's putative sister who wished to be a playwright, is concluded with both palms plaintively outstretched; fingers scrabble ironically through the pages of Trevelyan's History of England for references to "women, position of"; a whole hand traces admiringly the career of Aphra Behn, the first professional woman author.

It is a virtuosic evening and deserves a longer run than the single week allotted to it at Hampstead, already com-

Anthony Curtis

Strasbourg Philharmonic

concert on Monday was a charity gala - not the kind of audience for whom the Amériques (1921) of the unregenerately original Edgar Varese would fall like balm upon the ear. Nor did the conductor Theodor Guschlbauer attempt to cushion the fierce assault (by daunting instrumental forces, including a siren); but he honed it very well, and seized every opportunity - there aren't many - to mark coherguidelines through Varèse's deeply anarchical score. The impact was undeniable, though doubtless widely deployed. With the unusual clarity Guschlbauer achieved

The Strasbourg visitors' amid the din one could perceive significant debts to Stravinsky's Le sacre, for example, which were somehow reassur-

The quality of that brave performance was matched earlier in Debussy's Ibéria. Guschlbauer developed it along sound, sympathetic lines, but what made it especially rewarding was the scrupulous attention he gave to Debussy's touches of solo and divisi instrumental colour. They are legion, but often brushed aside in the interest of broader effects (and thrifty rehearsaltime) - *lbėria* is the only one of Debussy's three orchestral Images that just about permits simple Technicolor treatment. Subtler chiaroscuro is better, nevertheless, for it reveals ambiguous depths with room for teeming half-voices among a festive crowd: intimately musical rather than pictorial.

and beautifully rendered here. I should still have liked the ridiculous violin serenade in the last movement to be gonged off (at both attempts) by a ruder tambourine -Debussy surely intended that cartoon-touch. In Berlioz's early cantata La Mort de Cleopatre, the Strasbourg strings were earnest where Colin Davis and others have proved that a jaggedly nervy attack strikes nearer the bone. but Sarah Walker enacted the dramatic heroine in high style. Before that we heard a properly warm and mysterious La Peri. complete with the fanfare-prologue Dukas added later, and innocent of any trace of time-honoured Gallic bleat in the smoothly rounded Strasbourg borns. This is an orchestra of strong, modern charac-

David Murray

Rachel Kempson and Corin Redgrave

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At first, helping such folk to "grow old with dignity" means helping to sustain them in modest comfort in their own homes—and later, if need be, with professional care in one of our 13 Residential or Nursing Homes, where the companionship and conversation of others like themselves can bring real warmth and pleasure.

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Coriolanus

The Young Vic is a great arena if used properly. After Ibsen's Dr Stockmann, here comes another potent hero turned enemy of the people, Caius Marcius Coriolanus. But director Jane Howell completely misreads the space. She and her design team, led by Hay-den Griffin, close up the action in a football cage, a square gril-led prison, and stifle a promis-ing performance by Corin Redgrave in its cradle.

Many of us were waiting for the pleading scene at the gates of Rome between Volumnia and her turncoat son, here played by the real domestic double act of Redgrave and Rachel Kempson (for good dynastic measure, little Harvey Redgrave, Corin's son, played the infant Marcius). It did not even splutter into life. At which point one just gave thanks that Andrew Secombe, Harry's son and a splendid all-purpose citizen, had not talked the management into hiring his Dad to play Aufi-

On second thoughts, though, "If I ruled the world" is what this play is all about. Redgrave's introspective political puppet, a very far cry from Ian McKellen's rhetorical, fleshbaring thing of war, never has the heart to come clean. The caged arena is serviced

by a quartet of mummified masked extras seated on upturned buckets, part of How-ell's interesting plan to refer the piece to the fantasy Edwardian world of Edward Bond. The tribunes (Michael O'Hagan and Peter Sproule) are like a pair of Oxonian Proctors in hard hats, elevated to minor political office and soon out of their depth. But their whee-dling transformation is never properly investigated; so much text goes by with not an lota of intelligent application. The one constant perfor-

mance is that of John Frank-lyn-Robbins as Menenius, His slick despatch of the body politick speech sets a tone of ironic

Saint-Laurent. Fashion photo

samt-tainent rasinin puoto-graphs. Ever since he launched the ideal of a dynamic, modern woman, the great coutnifer has been helped in his enterprise by top professionals who trans-lated into images the dreams of exoticism and the seduction

of cool, distant perfection. Ground floor, Galerie du Forum; closed Tue. Ends May 22

Musée des Arts Decoratifs. The

intimate world of Alexander

Calder, some 300 works, most of them gifts to family and friends and, as such, exhibited

for the first time, show the inventiveness and sense of

humour of the sculptor. Ends May 21. Closed Mon and Tue

Stedelijk Museum. The first

major retrospective of the work or Kasimir Malevich combines loans from leading Soviet gal-

leries with the museum's own.

Van Gogh Museum. Prints, drawings and gouaches illuminate the work of Gauguin's followers

who banded together under the name Les Nabis. Ends May 28.

Palais des Beaux-Arts. Art Deco in Europe. Tues-Sat, closed Mon. Ends May 28.

Musées Royaux d'Art et d'His-

toire. Tibet - Terror and Magic, sculptures and paintings of lama-

ist gods on loan from the Musee Guimet, Paris. Indus: Ancient

Civilisation from Pakistan (both closed Monday and end May 14)

(42603214).

Amsterdam

Ends May 28.

Brussels

subtlety unmatched elsewhere. He wears a white panama hat. As Redgrave loses touch with the people he despises, he affects Napoleonic frock coats and long scarves. What I do not understand is how this Coriolanus could ever expect friendship to be a pass to political asylum. The element missing is any sense of hero wor-ship for Colin McFarlane's dull but athletically efficient Aufi-

Having hit on the idea of doing the play as an English rustic class tragedy, there is absolutely no attention paid to the details of speaking and inflection. This is one of the trickiest plays in the canon. It shifts all the time, along with personal and party loyalties. The acting is turned in on itself, or hidden behind pillars, or merely inaudible. It is all depressingly like a bad night at the Royal Shakespeare Com-

Michael Coveney

ARTS GUIDE

EXHIBITIONS

er er sterre de de

The Royal Academy. The Royal Treasures of Sweden 1550-1700. An exhibition that sounds somewhat dry and daunting but is in fact a wonderful spread of riches, beautifully presented, trophies drawn from across the whole of Europe in the time of Sweden's abrubt emergence as a European power. Daily until June 18; sponsored by Gamles-

Grand Palais. The French Revotriam raises. The French nevo-lution in Europe. A vast exhibi-tion organised by the Council of Europe tries to situate the French Revolution in the social and political context of Europe as a whole Over a thousand as a whose over a unusum paintings, sculptures, engrav-ings, objets d'art and everyday objects lent by 15 committes retrace the pre-revolutionary splendour of European courts and the aristocracy as opposed to the laborious life of the peas-ants. Closed Tue. Late opening night Wed. Ends June 26 (42895410).

The Louvre. Les donateurs du Louvre. Aptly, the newly refur-bished museum inaugurates the 200 square metres of space cre-1,200 square mattes or space created underground for temporary exhibitions by expressing gratitude for the generosity of donors throughout its existence, What would the Louvra be without Rembrandt's Bethsabee, Goya's Marquise of Solana or without marquise is solated or without the odalisques in the Turkish Bath by Ingres? Ends August -21. Entry through the Pyramid, Hall Napoleon, Nivasu Accueil. Centre Georges Foundidon, Yves

Fritz Koenig. 35 sculptures worked in iron, 70 script pictures and 80 drawings by the German artist Fritz Koenig. Until May 1. Akademie der Künste, Hanseatenwag 10. Willi Banmelster (1889-1955).

To commemorate the 100th anniversary of the German abstract artist's birth there are 140 works from all periods of his working life to be seen until May 28. Nationalgalerie, Potsdamer-

Frankfurt

Kunsimesse, Ludwig Erhard-Anlage 1 (Messegelände). Frankfurt's first international art fair from April 21 to 26 will be presented in Helmut Jahn's newly built hall No 1. with 205 seperate galleries on two floors of the impressive building.

Cologne

Bilderstreit. Rheinhallen der Kölner Messe, Messegelände. Deutz. The two organisers Johan nes Gachnang and Siegfried Gohr, present "contradictions and contrasts as the essential source for the debate about con-temporary art". Ends July 2.

Museum for Applied Arts. Austria's rebellious artists of the 1960s have their own exhibition here entitled. Aktionsmalerie-Aksmus, Wien 1960-1965. Ends ssion. Exhibitions by Johann Secession. Exhibitions by Jonar Jascha, an Austrian artist and

Cindy Sherman, the American

May 5-11

photo artist. Both until May 28. The Benedictine Monastery in Melk, an hour's drive from Vienna, celebrates its 900th anni-versary. Until November 15.

Accademia di Spagna. The Mirós of Miró: More than 100 works by Joan Miró, including ceram-ics, drawings and watercolours and oils. Until June 4.

Venice Palazzo Grassi. Italian Art: 1900-1945. A much-amplified exhibition covering a briefer period than did the recent show at the

Royal Academy in London, organised again by German Celant, with the director of Pal-azzo Grassi, Pontus Hulten. Ends New York

Whitney Museum. The 65th in the long series of Annuals and Bienniales features a large group of lesser-known artists among the 80 represented on three floors of galleries. Ends July 9. Metropolitan Museum of Art. Goya and the Spirit of Enlighten ment explores 160 of the artist's works in relation to his impact on contemporaries and the rationalist modernisation of Spain.

Tokyo

Riccar Museum, 120 years of Jap. anese Landscape. Ranging from traditional woodblock prints to oils, this small but representative exhibition traces the changing feelings towards landscape in Japan in the modern era.

Philharmonia

FESTIVAL HALL

whose exemplary musicianship distinguished several of the London orchestras, died in March this year. His period as Principal Horn with the Philharmonia dated from 1957. when he took up the position following the death of Dennis Brain, to 1966, and it was that orchestra that dedicated part. Rozhdestvensky led the orchesof its concert on Tuesday to his

memory. Not one horn soloist, but Not one horn soloist, soloist, four joined in a performance of Schumann's Konzertstück, Dvorák, where he elicited a marvellous touch of fantasy marvellous touch of fantasy with orchestra, but the unusual combination of instruments has brought it less frequent hearings than it deserves. A passage like the opening of the Romance is typcal of Schumann at his most far-sighted, its harmony stretching over long para-graphs that reach out towards Wagner.

It is also an effervescent piece, full of chattering wood-wind interjections, and ending in a brilliant finale. A com-poser who is so often chided for creating an unwieldy orchestral sound here uses his four solo horns with a light-

The horn player Alan Civil, ness worthy of Mendelssohn and the four Philharmonia soloists - Richard Watkins. Peter Blake, Simon Rayner and Robert Maskell - had no trouble keeping the music sprightly on its toes.

Indeed, the programme as a whole was one of Romanticism in its lightest vein. Gennady tra in neatly-pointed accounts of Weber's Overture Preciosa from the strings in their quietest playing.

After the interval the main work was by Mendeissohn him-self, a genial performance of the Italian Symphony. There were a few individual ideas at work here (I liked the mysterious, lightly dancing tread with which the tarantella crept into action in the finale) but in general this was unexaggerated music-making, a little short on the whirlwind high spirits that sweep the symphony along. Some untidinesses in detail apart, the Philharmonia pro-vided attentive support.

Richard Fairman

FINANCIAL TIMES

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Thursday May 11 1989

Bonn and the Daimler deal

THERE ARE interesting parallels between the sale of the Rover car company to British Aerospace last year and the proposed takeover by Daimler-Benz of Messerschmitt-Bölkow-Blohm, the West German aerospace group. In both cases a private sector solution has been sought for a public sector-owned concern which over the years has cost the taxpayer large sums in subsidies. In both cases governments have been reluctant to look for anything other than a purely national solution, even though partnership with a foreign company might make better industrial sense.

The Government in Bonn is trying, in particular, to find a more efficient framework for the Federal Republic's participation in the European Airbus airliner project. It is welcome and overdue that Bonn is seeking to improve the fragmented structure of European aerospace co-operation. It is by no means clear, however, that a Daimler-MBB link offers the

The proposed takeover would produce one of the world's largest and most diversified high-technology groups, with turnover of around DM 80bn. One principal anxiety stems from fears of concentration in the German defence sector - an area which would make up around 10 per cent of the planned new company's sales. The Federal Cartel Office last month turned down the acquisition on the grounds that it would give Daimler a mar-ket-dominating position in areas ranging from military aircraft and helicopters, missiles and aero-engines to defence electronics and space technology. But a large portion of state research spending in civilian areas like trucks would also be concentrated on the

Daimler irritation

Daimler-Benz and MBB are hoping that Mr Helmut Haussmann, the Economics Minister, will overrule the Cartel Office. Mr Edzard Reuter, the Daimler chairman, increasingly irritated over Bonn's wavering, pointed out this week that it was the Government that suggested the Daimler-MBB

from the industrial justifica-tion behind the deal. Daimler-Benz's decision to move into the aerospace and electronics fields could cause damage to its core business of cars and trucks. Diversification on this scale is uncharacteristic of German industry, where specialisation has been seen as a main source of strength. The experience of conglomerates in the US and elsewhere is not encouraging. Daimler is already facing difficulties in integrating Dornier, AEG and aero-engine maker MTU, all of which were acquired in 1985. MBB is itself a product of a large number of separate air-craft and technology concerns merged over the years, and has been plagued by management problems. Its digestion will present Mr Reuter with severe corporate challenges over

Close relationships

many years.

The third concern stems from the closely interlocking relationships between German banks and industry. Daimler-Benz, 28 per cent owned by Deutsche Bank, has sharehold-ers which allow management to concentrate on long-term strategy without being diverted by short-term profit considerations. While this can be beneficial, the question must be asked whether the concentration of economic and industrial power represented by the Deutsche Bank-Daimler combination is in West Germany's – or the European Community's – best interests.

In view of the legitimate

doubts over the long-term effects of a Daimler takeover, it is still not too late to seek an alternative solution for Messer schmitt's future. The preferred outcome would both avoid excessive concentration in the German defence industry and point the way towards a more rational structure for the European civil aircraft industry This could involve links with other European companies such as British Aerospace. The formation of a very large national champion in West Germany is not the best way of creating the strong, integrated, European-wide corporations that are needed to meet US

Pressure on Panama

FORMER US President Jimmy Carter, always noted for his willingness to believe the best about other people, thinks General Manuel Antonio Noriega genuinely believed his tame candidate, Mr Carlos Duque, would be elected President of Panama in a fair fight, and only decided to try to "steal" the election when he saw that Mr Duque was losing. Some support for that thesis comes from the fact that Gen Norlega made no public appearance for two days after the vote, sug-gesting that he was taken by That would be a relatively

encouraging state of affairs, for by far the best outcome of the crisis would be for Gen Noriega to step down volun-tarily, accepting the election for what it clearly was: a mas-sive vote of no confidence in him. There should be pressure on him to do that from within the armed forces as well as from the opposition and the church, which played a very important role in monitoring the vote and exposing the attempted fraud. There is pressure in the same direction from Panama's neighbours, Colombia and Costa Rica, and also from the other members of the Group of Eight, an association of Latin American democracies which Gen Noriega unwisely allowed Panama to join. (It was suspended early last year and now faces probable expulsion.)

Bush's plea

President George Bush has called on foreign governments generally to urge Gen Noriega to respect the election results. European governments as well as those closer at hand should respond to that call. The more isolated his regime is made to feel, the better the chance that Gen Noriega will be obliged to

go quietly and soon. It is probably with a view to stepping up such psychological pressure that Mr Bush has allowed US spokesmen to mention the use of military force among sanctions being considered. If military action were. really contemplated, it would presumably be justified as an implementation of the popular vote. But the US Government lacks any legal authority to interpret the popular vote that way, especially as the opposition candidate for whom votes were cast, Mr Guillermo Endara, has said clearly that he opposes US military intervention and believes it would cause more problems than it solved.

That is surely true. The precedent of Grenada is a dubious one, since no plausible legal justification was ever produced for that intervention, and politically the circumstances in Panama are much less favourable. By intervening militarily the US would lose the moral and political advantages it now enjoys. A favourable reaction in Panama could by no means be guaranteed and Mr Bush would replace Gen Noriega in the dock of regional and international opinion.

Treaty abrogation

An even more crass reaction would be to abrogate the Pan-ama Canal Treaty, as proposed by some right-wingers in Con-gress. This would vindicate Gen Noriega's claims about the US's true motives without even removing him from power. In fact it is probably the one move that could ensure him some genuine popular support.

Further economic sanctions are also said to be under consideration in Washington, but it is hard to see what could be meaningfully added to those already in place, which have plunged the Panamanian people into misery without having any visible effect on Gen Noriega or the armed forces. Moreover, whatever damage is done to the Panamanian economy will eventually have to be repaired, no doubt largely at the US taxpayer's expense.

Political and diplomatic pressure seems the best hope. If this does not work by itself, the US may have no choice but to consider supplementing the stick with a carrot, presumably in the form of some kind of immunity for Gen Noriega himself and a pledge from the Panamanian opposition not to take punitive measures against the armed forces so long as, in future, they are loyal to a gen-uinely elected government. Allowing the General to escape trial for his drug-running activities would obviously be difficult for US domestic opinion to accept and may be legally impossible. But having him continue as effective ruler of his country is no solution

rs Margaret Thatcher's Gov-ernment believes that a project called Scottish Enterprise is one of the most politically fruitful policies it has yet devised for its discontented subjects north of the border, if the likely tone of today's debate at the Scottish Conser-

vative Party conference is anyvalve Party conference is anything to go by.

It is a plan to merge the Scottish Development Agency (SDA), which promotes industrial and commercial development, with the Scottish operations of the Training Agency (once the Manpower Services Commission) to combine enterprise development in Scotland with the training of the labour force. For months it has been the big talking point for Scotland's elite: no fewer than 420 organisations, local authorities, chambers of com-merce and individuals have

deluged the Scottish Office with their views on it. Scottish Enterprise would not be a monolithic quango: instead it would operate through local agencies directed by unpaid boards on which businessmen would predomi-

Virtually everyone, including the Labour Party, wel-comes parts of the scheme, especially the idea of Scotland getting some control over the Training Agency. But many people question how Scottish Enterprise will work in practice and whether it is the best solution for complex economic problems. Moreover, much as the Government denies it, many fear that Scottish Enterprise could mean the emascula-

tion of the SDA.
"The Government risks destroying something that was very effective," says one close follower of the subject. "Instead of, as it expects, gaining from what is in reality a political initiative, it could reap the whirlwind."

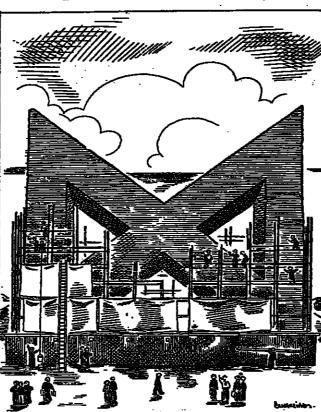
The local agencies of which there would be 16 outside the Highlands and islands, would be the key bodies. Rival consortia would bid for a threeyear contract to set up and run an agency under the eye of the new parent body, Scottish

Enterprise.
Initially the agencies would deal only with industrial training - crucial for matching workers to jobs at a time when the labour force will be static as a result of demographic changes. Later they could take over some of the functions now performed by the SDA, such as property development, environmental improvement, and venture capital investment and loans. This would make them more powerful than the somewhat similar Training and Enterprise Councils (TECs) that Mr Norman Fowler, the Employment Se cretary, plans for England and Wales.

The white paper says: "The concept stands or falls on the willingness of people of calibre to respond to this exciting challenge," but adds disarm-ingly: "Efforts to date to persuade the private sector to take greater interest in and responsibility for training have had disappointing results." How-ever, it concludes from this that the private sector "can best be brought to centre stage by giving real responsibility to a strong, employer-based body putting employers into the

driving seat." But are Scottish employers,

James Buxton looks at Tory plans to revitalise training and enterprise north of the border



Thatcher boost for Scotland

with their shaky record on training and often questionable success as entrepreneurs, the right people to run the local agencies? Such agencies would eventually take responsibility for large sums of public money - the combined SDA and Training Agency budget amounts to about £500m. Will able businessmen be prepared to devote up to a day a week to their local agency without

financial reward?

Mr Bill Hughes, chairman of the CBI in Scotland, who originally launched the idea of Scottish Enterprise (to have it enthusiastically taken up by Mrs Thatcher within weeks), insists that businessmen must lead the training operation because they "are in the mar-

Mr Ross Clark, who runs a thriving enterprise agency in Hamilton, Lanarkshire, says the fact that his agency is directed by private sector executives - despite getting three quarters of its funds from the public sector - is essential to "making what we do palatable to the companies we deal with. They've had it up to here with public sector agencies."
Yet the white paper foresees the new agencies raising a gradually higher proportion of funds for training from the pri-vate sector, so that "employers bear an increasing share of the

Mr David Campbell, president of Glasgow chamber of commerce, says this "vague programme to withdraw state funding over an indefinite time period is a recipe for chaos." The usually respectful CBI says it doubts whether local igencies can be formed without "a clear commitment of continued funding by central

After a talk from a civil servant in Glasgow on Scottish Enterprise, members of the Institute of Directors complained that the scheme was "nebulous" on practicalities and there was scepticism ov whether businessmen would

want to get involved. But employers in several parts of Scotland, are already taking up the challenge: in Fife, in Central Region and Lanarkshire, major employers, enterprise agencies, a university and regional councils are proposing to set up "pathfinder agencies" to prove the scheme. Enterprise agencies, part of the Business in the Community movement, are eager to take a big role in Scottish Enterprise.

agencies, rivalling each other agencies, rivating each other and often cutting across local authority and enterprise agency boundaries, could lead to a "Balkanisation" of effort. No one has faced up to these dangers more boldly than the SDA itself. It proposes that instead of waiting for local instead of waiting for local agencies to spring spontane-ously to life from the bottom upwards, with much of the pro-cess having to wait a year or two for legislation, the Govern-ment should conjure it into life from the top downwards. It suggests that what it calls area development companies should be set up as soon as possible, under private sector-

Doubters fear that even if

the scheme can be made to work, the sprouting of new

possible, under private sector-led boards whose paid chair-men would be nominated by the Scottish Secretary. It thinks there should be just nine of them (instead of 16), based on and staffed from the eight regional offices which the SDA only recently set up. Instead of progressing slowly from training to enterprise development, the area development companies would imme-diately assume four fifths of the functions currently han-died by the SDA and take on the work of the Training Agency (and its staff) as well They would co-ordinate the plethora of enterprise agencies

development companies, and local authority efforts.

To some, the SDA's radical proposal looks like an astute exercise in self-preservation: currently the agency is not only losing top staff because of low morale and uncertainty over Scottish Enterprise, but there are fears that Scottish Enterprise is a cover for obliterating it altogether. To the Conservatives' continual annoyance, this Labour-created body is seen locally as being responsible for most of the recent successes of government economic policy in Scotland, leaving the Tories to take the blame for the failures

As a notable concession to the Government, the SDA even accepts giving up its name and exercise in self-preservation:

accepts giving up its name and being renamed Scottish Enter-prise — something which many of those commenting on the white paper say would be squandering an expensively promoted brand name. The SDA's critics, who include Mr Hughes, believe the SDA has an exaggerated idea of its effec-tiveness in helping Scottish

But they do not deny that it has a core of high calibre staff, good at spotting the potential of unprepossessing looking parts of urban and industrial Scotland and getting the private sector and local authorities to co-operate in exploiting

Mr Hughes has said that the only part of the SDA's alternative that he does not accept is its "top-down" approach. The local bodies must grow spontaneously, he says.

The Scottish Office is now pondering this welter of conflicting advice, trying to preserve a tenuous consensus while wishing at the same time to be seen to introduce a Thatcherite solution to Scotland's problems. But while debate rages on

structures, hardly anyone seems to ask what kinds of goods and services the Scottish economy should actually pro-duce in the 1990s, and what sort of people need to be trained to produce them.

BOOK REVIEW

The wealthy but ill-advised Sultan

spawned by the 1985 takeover battle for the House of Fraser in which the Al-Fayed Alexandrian trio triumphed over the tenacious Mr Tiny Rowland of Lonrho, shows no sign of a decline in investment or in output. On the contrary, the longer it runs the greater the number of people who become involved, the wider the issues, and the fuller wider the issues, and the fuller the bookshelves become.

One of the central figures in the drama, albeit with a largely non-speaking role, is Sultan Hassanal Bolkiah of Sultan Hassanal Bolkiah of Brunei. Mr Rowland has alleged that it was the Sultan's money which was used by the Al-Fayeds to buy Harrods, an allegation vigorously denied by both parties. But claims of such import stimulate protago-nists and it is probably no coincidence that recent publicoincidence that recent publi-cations include two books devoted to the ruler of Brunei,

but about two different men.

The more widely read book will be that assembled by James Bartholomew, a journalist who has worked for the Financial Times and more recently for the Far Eastern Economic Review. Mr Bartholomew's style identifies him as a member of the "shock, hor-ror" school of authors and he follows the lead of Fortune Magazine and the Guinness Book of Records by titling his volume The Richest Man in the World

A flavour of what is to come is provided by the opening sentence: "The Sultan does not want this book to appear." Veiled warnings from lawyers, frightened informants and an admission that it is very diffi-cult to acquire reliable information about the Sultan's

activities follow quickly. Yet despite the difficulties, Mr Bartholomew claims that his research has been exhaustive and that his facts are uniformly accurate, although not, presumably, his early assertion that Brunei can produce 165m barrels of oil a day.

Lord Chalfont does not claim
much credit for researching his
pretentiously titled By God's

Will. And he quickly concedes that, as a non-executive director of the company which has the lucrative public relations account for Brunei, it would not be surprising if some peo-ple were to dismiss his book as extension of that contra An admiring Lord Chalfont sees the Sultan, one of the world's last absolute mon-

archs, as a serious political figure, beloved by his people, who somehow has fallen victim to a hostile foreign press and to the "culture gap" which prevents people in the West from comprehending a Malay Moslem civilisation. Mr Bartholomew presents him as a not very bright, self-indulgent, often rather absurd young man who controversially took a second

THE RICHEST MAN IN THE WORLD The Sultan of Brunei By James Bartholomes

BY GOD'S WILL A Portrait of the Sultan of Brunei By Lord Chalfont Weiderfeld & Nicolson, £14.95

wife, quarrelled bitterly with his father, elevated conspicu-ous consumption to new heights, and ended up being really rather miserable.

If the two authors edge closer on anything it is on the lack of wisdom demonstrated by the Sultan in his selection of business partners. The Sul-tan's catalogue of financial accidents ranges from the col-lapse of the National Bank of Brunei to a \$10m contribution to the Contras in Nicaragua which farcically ended up in the wrong Swiss bank account. As the Sultan said in an interview with this newspaper last August: "With hindsight I realise now that it would be better for me to negotiate any future business interests through established professional advisers who can give independent

That may seem an astonishing admission for a man of such considerable personal wealth who is also the ultimate authority for the management of his country's enormous financial reserves, believed to be in excess of \$25bn. It is also a sobering statement for some of the 230,000 people of Brunei who, despite enjoying the present material benefits of the oil and gas price explosion of the 1970s, are right to be concerned about the vulnerability of a single-resource economy. Others are worried about the extent to which Islamic radi-cals are allowed to influence decisions, about the plight of members of the ethnic Chine community who are denied cit-izenship, and, as more young people enjoy higher levels of education, about the willingness of the Sultan to divest some of his enormous power.

But who is going to tell the Sultan? Certainly not Lord Chalfont, while Mr Bartholomew's strident book will assuredly not see the shores of Brunei. A more interesting and informative study would centre on those who advise the Sul-tan. When I "interviewed" the Sultan last August, many of his answers were read from a prepared text. Asked a question not on the previously submitted list, the Sultan looked up, smiled and said: "What number is that?"

Roger Matthews

Getting away with murder

■ There's a nasty rumour abroad in Meejaland that this distinguished organ watches its own cabbage patch, the City of London, with less than optimal vigilance. This calumny is even going to be discussed next week, by our own hacks no less, on the newfangled technology of Gradevision (audience 3.3, including mothers). A pre-emptive strike in the shape of fearless investiga-tive journalism is clearly in

Thus, did you know that though the City is wallowing in a bloodbath there has been little effect on top people's sal-aries? The latest 1988 annual reports reveal all.
John Crayen, the new chief

at Morgan Grenfell got £422,973 last year, a lot more than the £246,639 paid to the highest director the year before. George Malinckrodt, chairman of Schröders, took home £398,000, up exactly £100,000. Sir John Baring (Of That Ilk) also earned £398,000, up from

£305,000. Jonathan Agnew, new boss at Kleinwort Benson, was paid a more modest £276,611 (and also has to make his own pension arrangements), though this was smartly up on his predecessor's £198,000. At Hambros, comparably austere, the top paid director got £289,000, up from £188,000.

These salaries all pale against Sir John Nott at Lazards who got over £810,000 in 1987 and whose 1988 takings have yet to be unveiled. But at least his firm made lots of money, which is more than can be said for Morgan or Kleinwort last year.
The explanations are, natu-

rally, rich in the City's own special brand of logic, Morgan says that Mr Craven's salary, set by a committee of non-executive directors, three of whom are "eminent industrialists", was "adjudged on the basis that he had joined the bank at a particularly difficult time

OBSERVER

to do a recovery job, and he is getting on with it." Kieinwort agrees that earnings are large compared to some parts of industry, but "are not out of line with the competition in the City."
Still awaited is news from

Warburg. Last year its direc-tors took a much-publicised cut in salary, though whether they can restrain themselves two years in a row must be doubted.

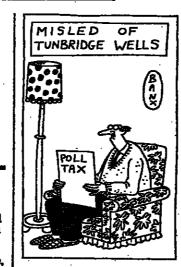
La Loi

■ What with iron masks and Devil's Island, the French used to know how to deal with such excesses. But after 180 years, the Code Napoleon is being revised, no doubt long overdue but apparently not along lines that necessarily meet the most urgent needs of the French penal system.
Pierre Arpaillange, the Justice Minister, is a lawyer and

magistrate by career, and when he was appointed last year, he decided that the top uriority was to update the penal procedure, starting with a revision of the system under which criminal investigations are conducted by a special magistrate. His view was evidently shared by at least one judge quoted in Le Monde. "This new penal code is just a flashy trinket. What we need. . . . is a tool - procedure - and money. All the rest is

just a gimmick."
President Mitterrand obviously prefers gimmicks to Mr Arpaillange. He surprised everyone with his New Year message, which called for the early activation of the revised penal code rather than procedures. And so it is coming to pass. Margaret Thatcher is not the only one who likes to take the law into her own hands.

Ryrie innocent ■ The demise of the rules



which put strict limits on private sector money for public infrastructure projects, such as roads, is not regretted in any way by the original author, Sir William Ryrie, now in Washington running the World Bank's International Finance Corporation affiliate.

The rules were the best that Ryrie could do at the time, he recalls. They were devised by a Neddy working party which he chaired at a period, in 1981, when there was a lot of talk about the possibility of involving private money in the pub-lic sector. He felt then that they reflected too much the theology of the Treasury and views of Conservative minis-ters of the time, when all were ruled by fiscal and monetary orthodoxy.

Even now he remembers. with frustration, the rigidity of the application of the PSBR which meant that everything in the public sector was managed by the needs of fiscal policy. So to the extent that the Ryrie rules have become more liberal, "I can only cheer."

Guilty plea

As temporary stewardship of these inches draws to a close, it is necessary to confess to the grave charge of innacur-acy in the first degree. The only mitigating circumstances are a wilful and habitual disre-gard for the facts and an inability to master the intricate technology involved in producing this screed. The first particular charge

is that last week the slogan of a restaurant in Abbeville, Louisiana, was misrepresented. That is true, but this is a family newspaper.
The second, from a reader,

alleges ignorance of soccer, on the grounds that Liverpool, not Notts Forest, would be playing in the European Cup if English sides were allowed to compete. Guilty again, but the jury should take into account that soccer, of which to be ignorant is now bliss. except in Yemen, ceased to be interesting when R. Charl-ton and Edson Arantes do Nascimento retired.

The third is to admit that the ancient economy of Yemen was based not on frankincense and myrrh but on coffee, the output of which it monopolised until the end of the 17th cen-

tury. Finally, it seems that old jokes are being recycled. Just as some stories are too good to check, some old ones are too good not to retell. There is this one about an Englishman, an Irishman and a Scots-

The Clink ■ This famous old prison is reopening its doors near the new FT, not for incumbents, sadly, but for visitors. It used to house "untold numbers of debtors, prostitutes, heretics and common criminals," the

exhibitors write. Pensioners

and children can get in cheap. Maybe cut rates should be

made available for City folk.

Jurek Martin

YOUR VERY OWN MOTORWAY... **PLUS THREE** CHAMPIONSHIP GOLF COURSES West Lancs with its towns of Ormskirk and West Lancs with its towns of Ormskirk and Skelmersdale connects nationwide via its own M58 motorway linked to M6 and M62. Only the shortest drive from Royal Birkdale, Royal Lytham St Anne's and Royal Liverpool, Just 30 minutes from the UK's second largest population concentration, West Lancs greenfield sites offer pastures new to industry and commerce.

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erhaps the kindest explana-tion of the Prime Minister's failure to give the Chancelior support over taking mort-gage interest rates out of the inflation index is that she hopes to benefit from a distortion the other way round by the time of the next election. For just as the mortgage inferest rate distortions can boost the apparent inflation rate, they can bring it down. (The distortions have been avoided in the chart by plotting the consumer expenditure deflects)

diture deflator).

The mortgage interest distortions come on top of upward and downward. blips in the underlying rate itself. So it is quite possible that the Government will go into the next election with a published year-on-year Retail Prices Index increase of 3 per cent or even 2½ per cent, while envone fol-lowing what is really going on will know that the true long-term path is 5

Apart from playing such games, has the Government any real interest in trying to reduce the inflation trend further by the next election? The truth lies somewhere between the Government's affirmation of its commitment to zero inflation and the more cynical outside belief that it will be glad to stabilise it around 5 per cent. How seriously the Government will try to reduce inflation will depend on the cost of so doing. Zero inflation at all costs is not an election-winning formula.

Somewhere in between the impossi-ble dream of literally zero inflation and the current cynicism, there exists a more realistic alternative. That is zero inflation in the prices of interna-

zero imiation in the prices of interna-tionally traded products. It provides a feasible objective, much better than is being achieved at present.

An objective for traded goods prices has, moreover, good historical prece-dent. Japan in its growth heyday in the 1950s and 1960s achieved zero inflation or even falling prices in its inflation or even falling prices in its highly competitive international trading sector. But because of the drag-ing sector. But because of the drag-from the more sluggish domestically-oriented sector — shops, small-work-shops, agriculture and so on — Japan experienced creeping inflation in its overall price indicates.

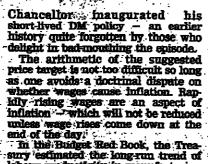
The Scandinavian countries in the Bretton Woods period up to 1971 avoided devaluation by remaining internationally competitive. The need to do so determined the rate of payincreases which could be afforded in the exposed sector, which in turn penetrated through to the rest of the economy. The link with the outside world was a far more effective weapon of wage restraint than the much vaunted centralised pay bargaining, and the same applies to Austria in more recent years which has

linked its currency to the D-Mark. A policy of zero inflation for traded products alone has certain obvious consequences for exchange rates. It normally means a relatively stable exchange rate against currencles' which succeed in a similar objective. It would not, for instance, be compatible with the 30 per cent fall which sterling experienced against the D-Mark in the five years before the

ECONOMIC VIEWPOINT

A realistic target for price stability

By Samuel Brittan



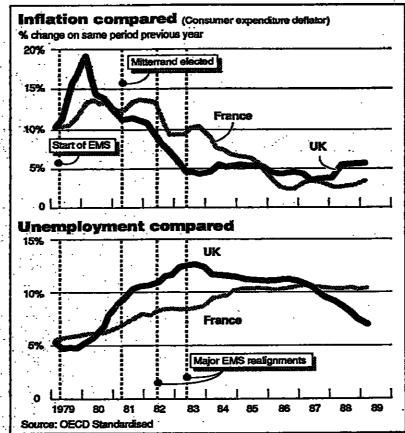
labour productivity in manufacturing at just over 5 per cent per annum. This is not identical with the interna-tionally traded sector, but is reason-ably close if the long term price trend in this sector is to be zero, then pay per head will also not be able to rise by more than around 5 per cent.
For the whole economy the Treasury estimates a much lower producsury estimates a much lower productivity trend of 2% per cent per annum. Thus if pay per head in the whole economy also rises by 5 per cent, the average inflation rate will fluctuate at around 2% per cent.

If the official figures understate true productivity gains, then the inflation targets might be achievable with 6 per cent pay increases. On the other hand it is very easy to imagine a 6 per cent pay increases. On the other hand it is very easy to imagine a whole series of add-ons to prices to cover items such as anti-pollution devices and environmental improvements which would tend to push the inflation rate up from 2½ per cent. So all in all pay increases of 5 to 6 per cent are about the highest consistent with the objective.

An inflation rate of 2 or 3 per cent

An inflation rate of 2 or 3 per cent has the advantage over one of liferally zero that it allows relative changes in the prices of different products without the need for falling prices — so called deflation — in wide sectors of the economy. But no one needs to plead with an Iron Maiden to tolerate 2 or 3 per cent inflation instead of zero. For she will be extremely tucky to get from the present underlying 5 or 6 per cent to anything remotely as low, except fleet-ingly as explained at the beginning of this article.

Since the Thatcher government came to office there has just been one change of gear in pay increases, They fell from the staggeringly high rate of 20 per cent reached in 1980 to the 7½ per cent to 9 per cent tunnel in which with non-accelerating inflation. That they have been stuck for most of the would mean the actual unemploy-



There are numerous forces at work which could push pay rises even higher. Although union leaders may cite so-called 8 per cent inflation, the impetus is coming from a very tight labour market, that is from the demand side. It cannot be a coincidence that after nearly a decade pay claims and industrial action are now occuring throughout the whole public sector from bus and rail workers to power workers and broadcasters. This comes after a period of very rapidly falling unemployment. Nevertheless, unemployment is still not far below 2 million or 6½ per cent (we shall know the latest details today). It is sad that this level could be below the NAIRU, the unemployment rate consistent with non-accelerating inflation. That

ment rate would have to move back

I hope no one will say that I am arguing against relative pay shifts in favour of skills or areas where workers are in short supply. But a labour market where relative shifts take the form of additions over and above the going increase of 9 per cent is in a highly stretched condition. One has, of course, to allow for the

one has, or course, to allow for the normal lags before cooling off in the goods market affects the labour market. Even so there is no assurance that the present level of output and activity is compatible with stable inflation at any and in the course of inflation at around 5 per cent, let alone a lower rate.

How could one go further and change gear so that pay increases actually dropped to 5 or 6 per cent? Except for short-lived pay pauses which boomeranged afterwards, I know of no recent British occasion when this has occurred without a recession and rising unemployment. We might avoid anything as bad as 1980-8i when two million jobs were lost in manufacturing, but on conven-tional policies a mini-repetition of that episode seems unavoidable.

The one ray of hope would be to take drastic action to affect labour market expectations. The obvious method is to use the exchange rate mechanism of the European Monetary System, not as a fetish but as a way of convincing employers and employees that the pound will not be allowed to depreciate in the longer term against hard currency countries such as Germany. (In the remote chance of Germany going soft on inflation, sterling would be able to realign upwards by modest amounts).

I would be much less confident in making the suggestion if France had not already taken this route, follow-ing President Mitterrand's U turn in 1983. In the words of the last OECD Survey on France, "The desire to keep the franc in the EMS, where parity adjustments have been minimised, helped to increase the effectiveness of anti-inflationary policy by reducing inflationary expectations and limiting imported inflation."

No one will argue that the French experience has been free of problems. But it is striking that after a much slower and later start in reducing inflation, France has gone down to well below the British rate and has done so without the unemployment explosion which Britain experienced

in the early 1980s.

Despite misleading talk of an overvalued franc, French labour costs have been rising more slowly than German ones since 1986 even when measured in national currencies. The current payments deficit projected up to 1990 is some half a per cent of GDP — one which the US or Britain might envy. French unemployment although never nearly as high as the British at its peak – is still too large. The main influences are summarised in some of the OECD sub-headings as "inadequate and ill-adapted produc-tion capacity," the "relative ineffec-tiveness of industrial policies," as well as the resistance of wage structures to market pressures, as in some other European countries.

There is admittedly something amiss with attitudes, institutions and expectations if a country needs an external crutch in the form of a currency link to lower its inflation rate at non-prohibitive cost. But many nations – from France to Israel, nei-ther lacking in national pride – have accepted that this is the case and taken advantage of the available exchange rate mechanisms.

Of course if I had to predict what would happen it is that Britain will not join the EMS for the next few years, that inflation will fluctuate at 5 or 6 per cent, that attempts to keep it even as low as that will be painful in terms of lost output and employment and that an attempt will be made to blame everyone for this outcome except those really responsible.

LOMBARD

Time to speak out on trade

By Peter Montagnon

To Mr Frank Wolter, General Agreement on Tariffs and Trade,

Dear Mr Wolter,

First of all, congratulations on your appointment as head of the new trade policies review division of the General Agreement on Tariffs and Trade. It is, of course, good to see that Gatt has chosen one of its own economists for this ins own evaluations for this important job. For the rest of us, it is also reassuring that the task should have fallen to someone with the reputation for liberal and independent thinking which you acquired during your earlier period at the Kiel Institute for World

The main purpose of writing this open letter is, however, to urge you to be tough in your new task, which is to scrutin-ise the trade policies of individ-ual countries. Gatt has never done this before. A lot rides on the result, both for the institution itself and for the broader health of the trading system.

Your counterparts in the World Bank sometimes boast that they have done more than the Gatt ever has to liberalise trade in developing countries. And they are right. Almost all World Bank economic adjustment programmes have trade liberalisation as a central plank, but then the World Bank has the means of enforcing this approach because it brings offers of much-needed

Neither the World Bank nor even the International Monetary Fund has ever succeeded in applying the same discipline to industrial countries which do not borrow. Yet protectionism in these countries costs the developing world almost twice what it receives in aid.

Gatt's new country monitoring scheme offers a chance to redress this balance. It will not work by financial carrot but through peer pressure. Your reports will both be published and discussed in Gatt's Council, whose deliberations, though formally private, usually leak into the public domain. As long as you are fearless, you will be able to

expose malpractices in trade

policy which are legion in the industrial world, and thereby shame their perpetrators into calling a halt.

Do not imagine that this will be an easy goal. Whispered voices here and there already say that the US, which is to be the object of your first report at the end of the year, is determined to be treated with kid gioves.

Your task must be to ensure that this does not happen. It would be easy to gloss over last year's US Trade Act which prima facle is not in contravention of the Gatt. Similarly, when you later come to examine the European Community, you could just shrug your shoulders on the view that its anti-dumping policy - which mercifully seems to have lost much of its sting recently – does not actually break the

You have to make a judgment about whether the economic as well as trade policy behaviour of countries you examine is compatible with a healthy multilateral trading system and denounce it ruth-lessly when it is not. If you succeed, you will get little thanks (except perhaps from writers on newspapers such as this), but the world at large will still be in your debt.

Gatt has always shied away from controversy because its primary role is the impartial one of adjudicating disputes among its members. That is one reason why it has also always been a weak institu-tion. Now, as part of the Uruguay Round of trade liberalis-ation talks, it has a tougher, more rigid and more automatic dispute settlement procedure.

With this in place it can afford to enhance its clout by being more outspoken about policies of which it disap-proves. But if you funk this chance, things will be even worse than before. Governments will know they have nothing to fear from Gatt, and the purported champion of the multilateral trading system will have little left to dispense apart from hollow disillusion.

Yours etc.

Old generators could carry the load

From Mr John Lyons
Sir, It is difficult to understand how Mr Michael Spicer.
arrives at his view (Letters,
May 3) that when electricity
supply is privatised existing
generators "will not be able to

generators "will not be able to charge more than the prices offered by new entrants."

It is now clearly established that new entrants will understandably demand, and will standably demand, and will year, five year, 10 year or even get, "take or pay" contracts: 15 year contracts — will be the that the price of electricity will only ones able to supply the depend on payments to genera-

Sir, It is unfortunate that the Department of Energy (Letters, May 3) should perpetuate the myth of a "competitive market in generation" while proposing a framework of contracts which encourages a shortage of generating plant and jeopardises the security of generation supplies, a statutory obligation presently discharged by the Central Electricity Generating

Board (CEGB).

Competition implies an over-supply so that some, at least, of the product on offer can be rejected. The short term (three to five years) of the contracts favoured by Mr Parkinson and his colleagues positively militates against this.

Indeed Mr Kreamer (Letters.)

Indeed, Mr Kreamer (Letters, April 25) appears correct in his assertion that long-term con-tracts (of at least 10 years) will be needed to induce new pri-vate generators to enter Mr from nuclear generation. The Spicer's competitive market. types of generating plant envis-

From Ms Catherine Griffiths.
Sir, Your article ("Civil Service managers" need for better information systems", May 2) raises the question of whether better information systems will be the company of th necessarily guarantee effective managers. In theory they should, but it is the calibre of the managers that will always determine the effectiveness of any information system and

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not the other way around.

It has consistently been shown that only when managwhat information is needed, can an effective information system be developed. For this to occur there needs to be a thorough review of the underlying processes involved in the organisations or departments concerned. In most cases this miss lasting for several years; and that the existing genera-tors will be required to supply the bulk of the country's generation for at least the next

Such contracts are essential for ensuring that initial construction costs can be recovered, which is a prerequisite for sec-uring investment funding. nring investment funding.
A consequence of this conflict between the perceived interests of the Department of Energy and the funding institutions investing will be a tack of enthusiasen for installing (or retaining in service) generating plant that will be required to run for no more that a few fens of hours in a few winters of more extreme severity. In the absence of any element of cross-subsidy and with the predominant influence of the profit motive, no unit sales profit motive, no unit sales means no profitability and no project funding.

The true base load of the

CEGB system represents no more than 30 per cent of annual peak demand and about half this is likely to be met

the lines of communication

within the organisation, a rede-

finition of job responsibilities and a need to ensure that his-toricaly collected but irrele-vant data is cut out.

may be of "little continuing

value for the purposes of top management information

systems," improvements in

effectiveness will only result

While the current systems

Managers must lead the way

enecuveness will only result from a thorough analysis of the value of current practices within government departments. Only when this has occurred will "new monitoring techniques and systems of evaluation." Described ers have a clear appreciation of Catherine Griffiths, Kobier Unit, Department of Computing, Imperial College, 180 Queen's Gate, SW7 is linked to a need to introduce

tors determined by contracts at any given time. That will be with the distribution compa-

tion as it is now. The idea that new generators coming in at the margin will lead to the contractual price of existing generation being automatically reduced is, with every respect to Mr Spicer, not credible. John Lyons,

Engineers' and Managers' Association, Station House, Fox Lane North,

aged in the 20 examples of new independent producers which Mr Spicer would have us Mr Spicer would have us believe are only waiting for the starter's pistol, are just those types of plant which, even if they are fortunate enough to start life on base load (round the clock) operation, are liable to rapidly migrate, with newer and more cost-effective technology, to two-shift and single-shift (peaking) operation before taking on a reserve role prior taking on a reserve role prior to retirement. This is a fact of life in the "generating game" which, together with the risk aversion of the lending institu-tions and the aversion of the Secretary of State for Energy to long-term contracts, causes me to side with Mr Kreamer in his assessment that Mr Spicer's expectation that these 20 projects will come to fruition

will prove to be a triumph of hope over reason. R.A. Brown 11 Stanhope Gardens, N4

Great interest some form of restructuring of From Mr Joe Durkan.

Sir, Your report (April 21) on the increase in the discount rate in West Germany describes a process of mone-tary policy formulation that defies belief. That process suggests the mechanism to reduce interest rates in West Germany is to let central bankers hear that firms will absorb higher costs out of profits. Can this be

It would be of some interest to know how great the contri-bution to the reduction in economic imbalances between US and West Germany will be, fol-lowing this interest rate rise. I have great difficulty in seeing it as other than trivial. Joe Durkan,

127 Templeogue Road.

Less is best

From Sir Anthony Touche Sir, There are plausible arguments against pre-emptive rights. Raising more often a lesser amount of equity avoids the damage to the share price caused by an infrequent rights issue which, to justify its trou-ble, needs to raise a significant amount of cash compared with the value of the outstanding

Furthermore, institutions not only get underwriting but can add to their holdings at a time when the share price is depressed by the rights issue. The private shareholder might not be able to take up his rights, thus effectively selling part of his holding at the

depressed price.
Perhaps pre-emptive rights
benefit institutional shareholders at the expense of the pri-vate shareholder and prevent issues that are little, yet easily

digestible. A.G. Touche, Touche Remnant Mermaid House. 2 Puddle Dock, EC4

On the road

From Mr Andrew Tylecote. Sir, The case for electronic road pricing is even stronger than your leader (The cost of a journey", May 8) suggests. Economists of all stripes agree that it is desirable, and difficult, to find taxes which raise revenue without seriously dis-torting economic activity. Road pricing used as a congestion and pollution — tax would raise revenue by putting right such a distortion. The higher the charge needed to "decongest" a London street, the

more revenue would be raised. The cost of road pricing to the motorist is not to be compared with the cost of conges-tion, for the latter is a real cost, the former would be cancelled out by cuts in, say,

The civil liberties objection is overdone. The police comnuter would record the jour-neys of vehicles, not of per-sons. And the electronic surveillance would diminish "auto-crime" of all kinds speeding care theft, abduction.
The public might not like the
prospect of road pricing, but
they would love it once they
had it. Andrew Tylecote, School of Management and Economic Studies, University of Sheffield

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FINANCIAL TIMES

Thursday May 11 1989



Abortion time-bomb ticks away in Poland

Christopher Bobinski reports on a key issue in the country's election campaign

P OLAND'S LIBERAL abortion laws and attempts to overturn them are emerging as poten-tially one of the most divisive issues in the country's unprecedented parliamentary election campaign, in which Solidarity will be seeking to demonstrate its hold on the nation's loyalties on June 4.

The politicians now at the head of Solidarity become tense and they lower their voices when the subject is mentioned. The Government, too, is keeping its head down on the issue, which has rolled through many a domestic liv-ing room and has even become a subject for street demonstrations.

Both sides of the political

establishment know that, were the issue to be allowed to get out of control, it could even threaten the present political alignment in which Solidarity, backed by the Church, faces the authorities in an uneasy

balance. It is also a debate which provides a fascinating glimpse of the future divisions in a post-Communist, post-Solidarity Poland. And it highlights the considerable problems women face, and could conceivably provide a trigger for a women's rights movement extending beyond its traditional constitu-ency of the intelligentsia to the shop floor.

Last Saturday, hundreds marched in Warsaw in protest against a move by some 76 parliamentary Deputies backed by the Roman Catholic Church to repeal laws passed in 1956. These, in effect, provide abortion on demand and would be replaced by a total ban and three years in prison for women convicted of having an abortion, as well as for the doctor conducting the operation. Estimates on the number of



Lech Walesa, leader of Solidarity, after receiving the Human Rights prize from the Council of Europe in Strasbourg vesterday

This is the first in a

series of articles which will appear on the European news pages ahead of the Polish election to be contested on June 4

Polish elections

vary from 400,000 to more than stuck to their guns but conceded that prison terms for 1m, and the scale makes it clear that it is mostly a form of women breaking the law could birth control. Supply of contra-Outside parliament, about ceptives, moreover, is erratic and the Church's opposition to 100 demonstrators picketed the building. Like Saturday's demanything but the natural forms of birth control explains low usage. Shortage of housing,

onstration, it was a motley crowd, comprising a handful of extreme left-wingers, some fractious unofficial Socialist party members, university students and plain liberal free-thinkers, whose instinctive loy-alty in the past had been for Solidarity.
One such demonstrator carried a placard bearing the message: "Down with Both the Red

and the Black Dictatorship." And for the first time for many years, Warsaw heard anti-cleri-cal slogans chanted in good faith, as the march went past the residence of Cardinal Josef Glemp, leader of the Roman Catholic Church in Poland.

There were also representa-tives from the official Women's olution that would postpone league and from Bydgoszcz, a group of women who had organised themselves just

around this issue. "We were in Solidarity and active in the underground, too," said Ms Joanna Buszkowska, from the group, "but on this they are too much in the hands of the

Church."
They boasted that in two hours they had collected 200 signatures from women in the local Telfa electronics factory local Telfa electronics factory on a petition against the repeal. This tends to confirm the experience of a women's weekly newspaper, which has had letters from women in the cities uniformly against repeal, while those in the countryside oppose abortion.

Supporters of repeal also come from the groups which will populate the right wing of Poland's future political spectrum. Some 10 days ago roughly the same number demonstrated in Warsaw to have the ban imposed as marched in the pro-abortion demonstra-tion. They ranged from a handful of monarchists to Roman Catholic student groups, some close to pre-war nationalist traditions, others professing allegiance to Christian Democrats.

For these marchers and their supporters, also collecting signatures on mass petitions mostly in churches, the 1956 law, apart from the moral and medical arguments put forward by the Church, was a Stalinist move designed to depopulate the country, thus weakening "the nation."

Roman Catholic Church support for the proposed ban on

port for the proposed ban on abortion is, of course, the key. For a few years now, the Church has managed to occupy a position between Solidarity and the authorities, helping both sides to reach last month's round-table accord, which brought Solidarity back on to the political scene. Now the Church is well-placed to ask both to support its position

on abortion.

The Government is also afraid of arousing the Church's ire in the run-up to the elec-tion. As for Solidarity, Mr Lech Walesa, when asked about abortion after a meeting last week with Cardinal Glemp, said: "Something must be done. We must stop murdering each other. I was a fourth child; I wouldn't have stood a

But even if Mr Walesa is clearly anti-abortion, his closest advisers, with their left-liberal backgrounds, equivocate, saying they are against abor-tion but do not want to see people in prison for terminating pregnancies. They are hop-ing this will get them through the next few weeks unscathed, as they are only too aware they still need the Church's support in the election campaign.

On the other hand, a clear pro-abortion stance would not only induce qualms of con-science for Solidarity's liberal elements, but cost the movement the votes of women in the cities.

Howe and

Genscher to

seek nuclear

compromise

By David Goodhart in Bonn

A RENEWED EFFORT to seek

a compromise within Nato over

the future of short-range

nuclear weapons will be the

main theme of a lunchtime

meeting today between Sir

Geoffrey Howe, the UK Foreign Minister, and Mr Hans-Dietrich

Genscher, the West German

The Bonn Foreign Ministry

would not reveal at whose ini-

tiative the meeting in London had been arranged. Mr Stolten-

berg will be returning to the

US next week.

Two weeks ago Mr Genscher
and Mr Stoltenberg unexpectedly flew to the US for what

appear to have been fruitless talks about the differing posi-

tions of the US and the UK on

the one hand and several Euro-

pean countries - led by West

West Germany is adamant

weapons on both sides should

The US and the UK are

opposed to both positions but

In spite of the apparent

mpasse there have been daily

communications between the main countries involved trying

to clear the ground for a com-promise before the Nato sum-

mit in Brussels at the end of

The pressure on Mr

Genscher to revise at least part of the current German position

within the centre-right coali-

The Christian Social Union, right-wing sister party to the Christian Democratic Union, is leading the campaign to patch

up relations with the US and the UK and is prepared to drop the demand for early negotia-tions on the short-range weap-

ons.
One possible area of compro-

mise is to link negotiations on

the short-range weapons to the achievement of satisfactory conventional balance in

minimum number of the weap-

Mr Vernon Walter, the new US ambassador in Bonn and a

key figure in the search for a

compromise, said yesterday in West Berlin that he was confi-dent that agreement would be

reached before the Brussels

tion in Bonn.

ons must stay.

ecially to negotiations.

run parallel with the Vienna talks on conventional arms

reductions

said that Mr Genscher would be travelling without Mr Ger-hard Stoltenberg, the new West German Defence Minister, but

Foreign Minister.

A narrow view of margins

Dow Jones

Industrial Index

The heavy oversubscription of the \$1bn privatisation of Spain's Repsol and the increase in the size of a £150m convertible for Ladbroke yesterday are reasonably confi-dent signals. But the bullish tone in international markets could easily be jeopardised by any further rise in continental interest rates and/or the US

Profit margins

Is the Bank of England's discovery that profit margin growth in manufacturing industry may have been less rapid than suspected good or bad news for the equity mar-ket? The steady rise in margins since 1982 must be among the longest periods of profit improvement in UK history improvement in UK history and is one of the primary reasons why the FT-A All-Share index has more than trebled over the period. However, an article in today's Bank of England quarterly bulletin argues that margins are not yet back to the neek levels of yet back to the peak levels of the early 1970s.

In terms of general economic policy management, this revelation is not particularly encouraging since it suggests that there is less fat, in terms of industry margins, to offset inflationary pressures at a time when the economy is slowing down. However, the message for the corporate sector is less clear-cut since it means that UK corporate profit growth has been surprisingly robust dur-ing a period when increased margins have become less margins have become less important. Indeed, worries about the outlook for corporate profitability have been based partly on the assumption that UK industry cannot sustain these sorts of profit levels. If profit margins are not as high as first thought, then such fears may be overdone.

hears may be overdone.

As for the Bank's analysis of trends in sectoral profit margins, the continuing weakness in the retailing sector, comes as no surprise. More puzzling is the wide disparity between the Bank's figures and aggregate commony data which point gate company data which point to steadily widening retailing margins over the past decade.

The simple fact that the OFT has received complaints from a couple of angry courtesy coach operators about airport parking charges is not worth 10 per cent off the BAA share price over the past two days. However, the complaints have unearthed deeper worries

1987

which justify the response. Whether BAA gets away with its proposed charges does not matter, if there is any question of the MMC becoming involved, the freedom the cominvolved, the freedom the com-pany has over its concession-ary income may be challenged. Arguably, BAA got off too lightly when it was privatised two years ago, with no attempt made to break it up, and with price regulation applied only to revenue per passenger. Now that the Government has apparently changed its priori-ties to give consumers of monopoly services priority over shareholders, the MMC could well be called in. After

could well be called in After all, the goalposts have already been moved at both British Telecom and British Gas; BAA's turn might be next. The recent 20 per cent out-performance in the share price itself suggests such an examination is overdue. The market has become increasingly excited about the steady, top quality earnings growth to be squeezed out of BAA's captive market; but such very encouraging profits hint at a tighter pricing formula post-1992. Of course, this week's scares may come to nothing, but these days it is salutory for the mar-ket to remind itself of the political risks of investing in a pri-

Lowndes Queensway

Queensway's figures is singularly unenlightening. Not only are they prepared as if Ham-leys had been sold last August rather than yesterday, but a great bundle of reorganisation costs – amounting to about three times the £9m profit - has quietly been written off to reserves. Neither does the prose clarify matters. The

management correctly recog-

nises that every aspect of the business needs overhaul, and has plenty of good ideas; but as consumers are not interested in buying either furniture or carpets at the moment, progress is rather hard to measure. Unless interest rates start to come down quickly, the buyout continues to look a serious mistake. After an interest charge of almost \$20m\$, the company may only make \$10m\$ charge of almost \$\frac{120m}{20m}\$, the company may only make £10m this year, and even on the bold assumption of a 50 per cent rise in sales density and increased margins to 10 per cent, profits would still seem to be stuck around £20m. While a be stuck around £20m. While a p/e of 15 is scarcely deserved, investors seem reluctant to realise a loss of over 50 per cent in less than a year. Maybe they hope that Sir Phil Harris, who has done rather nicely from the whole thing, will shortly decide to lock in his profit and buy it all back.

Volkswagen

Scarcely a year ago, it would have taken more than mere optimism to predict that Volks-wagen would escape with earnings per share intact in 1988. In fact, earnings rose by nearly a quarter last year, and in the first quarter of 1989 - which was to have been the year of an actual decline in sales

- VW sold 18 per cent more
vehicles and made 26 per cent more in net profits than in the

same period last time.
But Volkswagen cannot live forever in the best of all possible worlds. Profits will eventually lose the momentum pro-vided by strong volume growth, and VW will then have to push margins up to levels more in keeping with the rest of Europe's volume car sector. For if VW made a pretty impressive amount of money in 1988, some of the other volume carmakers turned in an even more creditable performance. The recent reporting season showed the specialist carmakers in some consider-able difficulty; but volume car-makers had a truly splendid

1988. If VW can carry on the process of catching up the mar-gins of its competitors - the company's pre-tax margins may only have been 3.6 per cent last year, but that certainly beats 2.1 per cent the year before - then VW could outshine its rivals once demand finally eases. But with VW on a prospective p/e of 61/2 times, compared with the sparkling Peugeot on a p/e of only 4. some of that is probably already in the price.

Rafsanjani backtracks on threat to West

Lord Young rejects key

clause of Delors report

By Philip Stephens, Political Editor, in London

By Victor Mallet, Middle East Correspondent

HOJATOLESLAM Ali Akbar Hashemi Rafsanjani, the pow-erful speaker of the Iranian parliament, yesterday back-tracked on his recent sugges-tion that Palestinians should pursue a terrorist can against Westerners.

His comments in a sermon at Friday prayers last week out-raged Western public opinion and drew fierce criticism from the US, the European Commu-nity and the Palestine Liberation Organisation, whose leadership has renounced terrorism in the search for peace. Mr Rafsanjani was quoted by

Tehran Radio yesterday as say-ing that he did not advocate

Latin America and US join

against Noriega

ment added its voice to that of

Peru on Tuesday night with a strongly-worded statement con-

demning the interruption of

the vote-counting process and the publication of results

"taken from adulterated poll-ing station returns." The mes-

sage was delivered to opposi-

tion leaders in Panama.
The two countries have

promised to help co-ordinate a

ioint Latin American response

to the Panamanian crisis and

to "study the available options

in order to guarantee respect for the will of the Panamanian

people."
The involvement of Carlos

Andrez Perez, President of Venezuela, and Alan Garcia,

President of Peru, is signifi-

cant. Both have been very publicly opposed to US policy in

other areas, including debt and

tion alliance, met ambassadors from the EC and the seven

principal Latin American coun-

tries on Tuesday, to request

their governments to recognise the legitimate election results.

Another meeting was being planned last night between the

entire diplomatic community

Leaders of ADOC, the opposi-

Central America.

Continued from Page 1

the killing of Westerners and that his remarks had been mis-interpreted, although the rele-vant parts of his ser-mon – broadcast on the radio and monitored by the BBC

especially for working class families, as well as the grind of running a home and holding a

job at the same time, makes

having more than one or two

children a heroic effort for most Polish women.

Yesterday the repeal bill

received its first reading in

parliamentary committee, which heard a government rep-

resentative say that abortions

were an evil but at times a necessary one. The committee

did not find grounds for repeal-

ing the present liberal law. The

Government also suggested to Parliament that the draft

should be put out for consulta-

tion or even a referendum, a

solution that would postpone

"If for every single Palestin-ian martyred in Palestine today they execute five Americans or English or French people - outside Palestine, not inside - they (the Israelis) will not repeat such wrongdoings," he said to chanting supporters

as one of Iran's more pragmatic politicians, also advo-cated hijacking and the blow-

LORD YOUNG, Britain's Trade

and Industry Secretary, yester-day underlined a growing con-

viction at Westminister that

Mrs Margaret Thatcher, the

Prime Minister, is determined

to resist Cabinet pressure to take sterling into the European

In a speech to the Bruges Group, a free-market pressure

group, Lord Young launched a

strong attack on the report pre-pared by the Delors committee

of European Community cen-tral bankers which recom-

mends a three-stage process

leading to full monetary union. He singled out a clause in

the report which states that all

Community governments should commit themselves at

the "outset" to that final goal.

Thatcher has repeatedly cited

that clause as a key flaw in the

argument of some minis-ters – including Mr Nigel Law-son. Chancellor of the Exche-

It is understood that Mrs

Monetary System.

and it was assumed that he was trying to affirm his radical bid for the presidency ahead of elections later this year.

eign participation.

at the Friday meeting. Mr Rafsanjani, long regarded

ing up of Western factories. credentials and strengthen his

vesterda suggests that his comments were intended for internal rather than international consumption. Iran needs to rebuild its economy after the eight-war with Iraq, and the government is conscious of the need for for-

Iranian newspapers reported yesterday that Ayatollah Ruhollah Khomeini, the country's spiritual leader, had approved the principle of for-

ment is that by joining the exchange rate mechanism, Britain would be in a much

better position to block the sec-

ond and third stages envisaged

risks finding itself isolated when the report is discussed at next month's Madrid Summit.

ministers is shared by several

prominent Conservative MPs.

who believe that Mrs Thatch-

er's refusal to contemplate full EMS membership could result in Britain being left behind in a "two-speed" Europe. particularly worried. Those close to the Prime

Minister, however, describe such fears as "their problem"

and insist that she sees no

political or economic reason to

be pushed into membership.

Lord Young, whose views are thought to be close to those

of the Prime Minister, said Europe should not be dis-

tracted by the "unrealisable dreams - or nightmares" - of

Instead the focus of efforts

should remain on the creation

of the single European market, which, although due to be

the Delors report.

The unease of some senior

There is concern that Britain

in the report.

eign borrowing to finance major projects, for example in steel production or power generation. In the meantime President Ali Khamenei is on a visit to China and North Korea, and trip to Moscow next month. In his explanation yesterday of the controversial sermon

Mr Rafsanjani said he had meant that Israel's oppression of Palestinians would naturally cause violent reactions. "I have always said that if the Americans want to eliminate terror ism they should dry out its roots... They should not allow Israel to do these things. Borrowing go-ahead, Page 6

Taiwan may use reserves to back debt strategy

Mr Mulford appealed both to Mexico and to its commercial bank creditors - at present "a week. But he said the gap

Mr Mulford denied there was

however, that some surplus countries had not provided the

taxpayers.
The only direct support so

long way apart" in talks due to resume in New York next between the two was not sur-

any "wrangling" in the two bodies over the issue.

far has come from Japan with a promise of \$4.5bn.

At a time when the execu-Germany – on the other. that no decision should be taken on modernising the cursions about their participation in the debt reduction strategy, rent short-range weapons until at least 1992 and that talks with the Warsaw Pact about reducing the numbers of such

hoped-for backing. He said the US had appealed directly to

Continued from Page 1

prising at this stage. tive boards of the International Monetary Fund and the World Bank are in detailed discus-

Mr Mulford acknowledged

some countries, including West Germany, for direct funding for the plan. But he noted that "the German Government has not been forthcoming and they've been less supportive of some of the concepts than we would like." The UK and other European countries have also had doubts about the transfer of risk from the commercial banks to the multilateral institutions, and ultimately to their

Decisions, Decisions, Decisions, in the international arena, they can take forever.

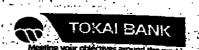
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son, Chancelor of the Exche-quer, and Sir Geoffrey Howe, the Foreign Secretary, that Britain should consider "sign-ing up" for the first stage. That stage envisages Britain, Spain, Portugal and Greece becoming full members of the EMS but ground not involve in Panama and leaders of Col-EMS, but would not involve ina, the pro-government coali-tion headed by Mr Duque. any changes to the Treaty of Rome. The ministers' argu-

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ented by 1992, would in reality take governments until

Continued from Page 1 The two sides politely brushed aside the prediction by Mr Dick Cheney, US Defence Secretary, that President Gorbachev's reform policies would fail: the Soviet side accepted Mr Baker's reassurances that Mr Cheney was not speaking

for the Administration. US officials said a "strong sense" had emerged from the talks of the "real possibility for co-operation" over the Middle East. The official said Mr Shevardnadze had been "positive" and "encouraging, though not definitive" when Mr Baker urged him to recognise Israel.

East were not quite so encour

However, the Soviet side's pub-lic comments on the Middle

Baker reassures Moscow

Mr Gerasimov pointedly reaf firmed Moscow's belief in the central role of the Palestine Liberation Organisation in the peace process, and the desir-ability of a Palestinian state. He hailed as positive, and likely to help in the construc-tion of a common European home". President Bush's forthcoming visits to Poland and Hungary. He added that the division of Europe was "one of the greatest mistakes of our

FINANCIAL TIMES

Bryant Group COMPANIES & MARKETS

Thursday May 11 1989



INSIDE

Clouds without a silver lining



Alitalia. To the harassed Italian air traveller it has become a byword for unreliability. Even as new chairman Carlo Verri (left) celebrates, today a shake-up of top management, over the horizon comes the threat of renewed strike action by the state airline's 1,500 pilots. John Wyles

explains how just about

every conceivable industrial dispute which could have hit Alitalia's operations over the past 18 months has done so. Page 23

A not so very peculiar practice The £72m boost to reserves revealed in its 1988 accounts by industrial conglomerate WIIliams Holdings could prove a harbinger of things to come. For the increase — amounting to more than a quarter of shareholders' funds at its year end — came about through the com-pany's application of new rules on accounting for costs of pension funds. Richard Waters describes the workings of Statement of Stan-dard Accounting Practice 24 and explains why it could have significant ramifications, Page 29

The investors' island paradise



Jamaica, one of the world's smallest stock markets, is a hot spot for investors at the moment, surging to record highs in its last three trading sessions. Sharply higher corporate profits and the evap-

oration of political worries lie behind the rally, as Hilary de Boerr

South Yemen taps export gusher

South Yemen has found its ticket to the oil exporters club. For years it has been the poor relation of the Gulf, heavily dependent on aid from other Arab states. But by the end of this month output from all exploration wells is expected to reach about 7,000 b/d. Page 38

The Volkswagen's not for turning



Don't retreat before growing union pres-sure for a further substantial cut in working time early next year. This was the mes- : age Carl Hahn, West German

employers yesterday

as he announced a substantial improvement in the motor-group's profits. He said the company had made a healthy start to 1989, but blamed previous cuts in working time for Germany's relatively slow economic growth. Page 32

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La Générale

Mapfre Michael Peters

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Bond raises US\$290m amid dividend puzzle

By Chris Sherwell in Sydney and Gordon Cramb in London

MR : ALAN BOND, the HK\$5.65bn value put on the Bond beleaguered Australian business-man, yesterday shed a centrepiece of his property portfolio, the 46-storey Bond Centre in Hong Kong, in a deal which raises some HK\$2.26bn (US\$290m).

The announcement followed another day of distress for Mr Bond in Australia, where the share price of Bond Corporation, his Perth-based master company, floundered at a three-year low of just A\$1. This stemmed from short-selling amid confusion as to whether the company had failed to pay a recent interim dividend on time.

Full control of the Hong Kong property is passing to EIE Devel-opment of Japan, Mr Bond's partner in the prime commercial building. According to Bond, the Hong Kong disposal will bring a surplus of nearly HK\$1.08bn over book value for the locally quoted Bond Corporation International (BCIL), in which Bond Corp owns

66 per cent.
Analysts described the

Centre as within expectations in the territory's booming property market, although BCIL's net return is some HK\$570m short of the apparent worth of its stake.

EIE, a private company headed by Mr Harunori Takahashi, has pledged a third of any profits to BCIL if it resells the Bond Centre

within six months.

The deal, which is subject to approval by BCIL shareholders, follows their rejection in February of a Bond plan to take the Hong Kong company private.

In Australian markets yesterday, Bond shares fell 10 cents after a 3 cent drop on Tuesday, plunging back through the A\$1.12 level at which the group last month announced a buy-back plan for 10 per cent of its shares. It emerged yesterday that the Perth Stock Exchange had asked Bond Corporation to explain why it had not paid a dividend on May 1, the date advised to the exchange. In reply, Bond Corporation said it had inadvertently

given the wrong date, the correct

one being May 31. Bond Corporation said "consideration was given to bringing for-ward the payment of the divi-dend but it was decided this was

not appropriate."

Bell Resources, its quoted associate, said its dividend had already gone out, following a

already gone out, following a computer malfunction.

Meanwhile, Bond Corporation also faces problems over a A\$400m (\$320m) equity investment it shares with the Western Australian state government in a proposed petrochemical plant. The plant has been thrown into ignorably by the failure of the jeopardy by the failure of the state parliament to pass legislation setting up a statutory authority to handle the government's stake.

Bond Corporation originally put A\$225m into the A\$15n plant, and the Western Australian government A\$175m. But the bulk of the money went to Mr Laurie Connell, one of the project's origi-nal backers, to help him remove A\$350m of loans in Rothwells, his failed finance house.

Pan Am prepares to take off on flight of fancy

Anatole Kaletsky examines the audacious takeover proposal announced this week for Northwest Airlines

N THE pre-history of Wall Street, before the dawn of the age of leveraged financial engineering, the idea of Pan Am raising \$350 to buy NWA would com have seemed so preposterous nobody would even have both-

ered laughing.

NWA is the parent company of Northwest Airlines, the fourth biggest US air carrier. Not only does it have 60 per cent more revenues and four times the stock market capitalisation of Pan Am. It also happens to be one of the hottest properties on

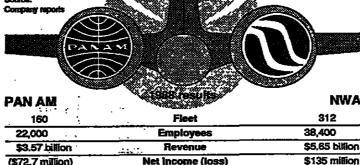
Wall Street.
The reasons for NWA's population larity with takeover artists are now familiar, though they were just as obvious to Wall Street analysts six months ago, when the company's stock was selling for \$50 instead of \$103 a share. NWA is the biggest US carrier in the rapidly growing trans-Pacific market and owns some valuable Tokyo real estate which could be readily disposed of.

By taking over Republic Airlines three years ago, it has created near-monopoly franchises in several key airports in the Northwest US, including Detroit and Minneapolis. Its leverage, at 35 per cent of total capitalisation, is very low by airline industry standards, allowing plenty of scope for borrowing to finance a bid. Last, but not least, its cur-rent management has not per-

formed impressively.

In view of all these factors, it might have been hardly surprising that numerous well-financed groups of bidders announced plans to hid for NWA after Mr Marvin Davis, the Los Angeles billionaire oil man, put the com-pany into play two months ago. But what is Pan Am doing casting its hat into the ring? Pan Am, after all, is a company

with a negative net worth of \$306m, \$900m of its own long term debts and a nine-year record of uninterrupted losses accumulating to \$1.8bn. It stands in such low esteem on Wall Street that its bonds carry the highest yield of any non-bank-rupt securities traded on the New York Stock Exchange, paying an interest rate of 18.9 per cent.
Even more significantly, Wall
Street's disdain for Pan Am appears to be shared by its peers within the airline industry. For several years, Pan Am has been talised by a financially stronger partner. Yet despite the merger mania in the US airline industry,



Tutal assets

Total liabilities

\$882,90 million Long-term debt not a single serious bidder for Pan Am ever came forward. In a more conservative financial age, these setbacks would have made it unthinkable for Pan Am to try to buy a company more than four times its size, in terms of market capitalisation. By the topsy turvy logic used today on Wall Street, however, Pan Am's failure to attract any

\$2.15 billion

\$2.45 billion

buyers for its own business, was the best reason for mounting a What Pan Am seems to be doing is inviting NWA's board to undertake a massive leveraged recapitalisation which would satisfy NWA shareholders, who are impatient for immediate capital

gains, and rescue Pan Am at the And while Wall Street's initial reaction to the idea was sceptical, the more analysts look at it, the more it begins to make sense -not only from a financial, but also from an economic and mana-

gerial point of view. iven the plethora of other potential offers for NWA. Pan Am's approach will only work if one condition is satisfied. Pan Am will have to be able to borrow more money to pay out to shareholders than any

the other bidders. Despite its own financial weakness. there is one obvious reason why Pan Am may be able to do this. By joining forces, the two companies would create easily the most comprehensive international route system of any US airline, since NWA's strength across the Pacific is matched by Pan Am's across the Atlantic, where Pan Am is still the biggest

Most analysts on Wall Street share the view that operating synergies would enable Pan Am to pay more for NWA than any non-airline bidder, while any financially strong airline would be stopped from buying NWA on

\$4.37 billion

\$2.73 billion

\$375,30 million

anti-trust grounds. Pan Am's huge accumulated losses would also shelter the combined company from all taxes for at least the next three to four years. ronically, however, the very synergies that could be gen-

erated by a merger between the two airlines would also pose the biggest problem for a Pan Am

According to one Wall Street analyst, "the pilots' unions are going to be the kingmakers in any deal" because even the finan-cing for a takeover might well be contingent on union agreements which guaranteed no future labour strife. Even if the bid by Mr Thomas

Plaskett, Pan Am's chairman, for NWA were to fail, it could yet help achieve his ambition of mak-ing his airline once again a great international carrier.

According to Mr John Eichner

of SH & E, a leading New York aviation consultancy, Pan Am's new aggressiveness in bidding for NWA and trying to create a new "mega-carrier" to rival American and United Airlines could have an unexpected side-effect.

If a merger between Pan Am and NWA starts to look like a

genuine possibility, either United or American could be drawn into buying Pan Am instead - which may have been what Mr Plaskett wanted all along.

decided to honour all applica-

tions worth up to Pta23,800.

Repsol increases size of sell-off

By Peter Bruce in Madrid

HEAVY DEMAND for shares has tional tranche of 25m shares forced Repsol, the Spanish oil conglomerate being partly privatised by the Government, to increase the size of its \$1bn flotation by 10 per cent and to limit drastically the allocation of shares to applicants.

Applications for the original

72m shares - or 24 per cent of Repsol - offered at Ptal, 700 each closed on May 6 and trading begins today in the four Spanish stock exchanges and in New York. The increased offering values the flotation at Ptal35bn (\$1.13bm), Spain's higgest and one of the world's largest this year.
The offer of 40m shares in Spain was oversubscribed three times and has been increased by

11m placed publicly in New York and the rest privately in Europe and Tokyo - was oversubscribed eight times and the international underwriters are likely to exercise their option to distribute a further 3.75m shares. Repsol's employees and distributors have

bought 7m discounted shares. Repsol said it expected the shares to rise sharply in the first few days of trading. The shares were reportedly already trading at 20 per cent above the offer price in a "grey" market in

The company said it had attracted some 400,000 new shareholders after a massive publicity

Repsol said yesterday it had

Applications between that and Pialm get the first Pta23,800 and just 40 per cent of the rest of the bid. Applications worth Pralm or more have been allotted just over 40 per cent of the shares bid for. About 15 per cent of the national tranche has been allocated to Spanish institutions, with the rest largely going to

small private buyers.

Trading in Madrid today is expected to be brisk, and brokers expect many small shareholders to offload quickly their purchases. It is also possible that many of the shares sold abroad will find their way back to the

Snanish markets. BP venture with Cepsa, Page 20

FT plans joint launch of Dutch newspaper

By Raymond Snoddy

THE Financial Times is planning to launch a financial and busi-ness daily in the Netherlands in a joint venture with Elsevier, the

Dutch-based international publishing company.

The newspaper, which might be launched as early as this autumn, would be the most notable example so far of co-operation between Pearson, the pub-lishing company that owns the Financial Times, and Elsevier.

Last September the two com-panies entered a strategic relationship involving an exchange of shares and the eventual possi-

bility of merger.
Since then, the Financial
Times and Elsevier, publisher of
the influential Dutch daily NRC Handelblad, have been looking at the possibility of entering the market for a business and financial newspaper.

Talks were held with the own-

ers of Financieele Dagblad, an existing business newspaper, but the approach was rejected. Mr Frank Barlow, chief execu-tive of the Financial Times, said:

"We are planning to launch a business daily in Holland in a joint venture with Elsevier." His comment came on the day that the FT completed its pur-

chase of Les Echos, the French business daily, in a cash and shares deal worth £88m. The FT acquired 67 per cent of the share capital of Les Echos last May. The French Govern-ment said the remainder could be acquired a year later provided

Pearson remained an EC company.

Clearance to proceed has now been given and the deal has been completed. Between May and December the paper increased its circulation by 7 per cent and had a trading profit of £6.4m.

In the first quarter of this year

trading profits were £3.5m and circulation was 10 per cent up on the same period last year. Pearson also has a stake in the ?inancial Post, Canada's ne

husiness daily. Last month Mr Pierre Vinken, chairman of Elsevier, said it and Pearson were continuing to talk to other companies about possithe accelerating concentration in the publishing industry. Asia, the US and Europe were

still target areas, although the Netherlands had moved to the back burner due to insurmountable obstacles in buying Financieele Dagblad, the Dutch finan-cial daily, which opposed a takeover.



Larchwood pays £22m for Hamleys

By David Waller

HAMLEYS, the London toy shop. yesterday changed hands for the fourth time in as many years when it was bought for £22m (\$36.5m) by Larchwood, a Calif-ornia-based toys business, from Lowndes Queensway.

With this sale, Lowndes Queensway completed the disposal pro-gramme outlined last summer when Mr James Gulliver and associates acquired what was then known as Harris Queensway, the UK furniture and car-

pets group.

Larchwood is a newly-formed company which is backed by a management team led by Duncan Chadwick, an Englishman who has established his own toy empire, Creative Toys, in Beverly Hills, California. Hamleys' existing management is also partici-pating in the deal. Hamleys is as much a tourist

attraction as a business. In the months leading up to Christmas, as many as 75,000 customers tramp through the Regent Street

emporium a day.

The queue of buyers for the company over recent years has been attracted by Hamleys' status as the Harrods of the toyshop world and the aura of romance which inevitably surrounds a business as old as the one founded by Mr William Hamley in 1760.

But, despite the fabulous brand name, and the allure of the shop's status as toy and sports merchant to the Queen, the com-mercial promise has never really been fulfilled. The business has never yielded profits commensurate with the shop's reputation and has sometimes slumped into loss.
The pass-the-parcel was set off

the water the transport of the territory and the second section of the second section of the second section of

as long ago as 1970 when the Lines Brothers toys empire fell apart. Out of this, only Hamleys managed to stave off liquidation. submitting to a £4.78m takeover

from Debenhams in 1976. Nine years later, Burton Group bought Debenhams and in 1986 Sir Ralph Halpern put the business up for sale, selling it to Harris Queensway.

Sir Phil Harris paid £30m after a fierce tussle with Woolworth. which also wanted to get its hands on the brand name. He declared that he wanted to expand the stores across the nation. Two years later the expansion strategy turned out to be an abject failure. This became clear in May 1988.

Harris's profits tumbled - from £50.1m to £16.93m. Shortly before it fell victim to a takeover from Mr Gulliver, the group admitted that the expansion of the shop into provincial towns had proved "inappropriate in relation to its image and trading position".

A consolidated net operating profit of £2.34m in the year ended January 1986 had turned into a loss of £4.06m in the year to Januarv 1988. What went wrong? According

to Mark Husson, a retail analyst at Morgan Stanley, the charm of the Regent Street shop simply could not be replicated in the provinces. Mr Gulliver made it clear that Hamleys would be sold to cut the buy-in team's gearing. Analysts say the price at £22m (£18m in cash) is not ungenerous but the fact that it is £8m less than Sir Philip Harris paid three years ago speaks volumes for the depressed state of the retail sec-

Lex, Page 26

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Volkswagen earnings soar 30%

By David Goodhart in Wolfsburg

MR CARL HAHN, chairman of larly powerful trade union Volkswagen, the West German structure in Germany, will motor group, yesterday appealed to his fellow employers not to retreat before grow-ing union pressure for a fur-ther substantial cut in working time early next year.

Mr Hain, who was announc-ing substantially improved 1988 profits and a healthy start to 1989, blamed previous cuts in working time for Germany's relatively slow economic growth and failure to reduce

Some German employers have already accepted that strike action is probable next year when, for the first time ing most of the metal industry

VW. which has a particu-

By Haig Simonian in Frankfurt

FIRST-QUARTER partiaL operating profits at Bank, Germany's biggest.

climbed by 14.2 per cent at group level, according to Mr Alfred Herrhausen, chief exec-

Full operating profits rose by

13.4 per cent and following the promising start to the year, the bank was confident about pros-

pects for 1989 as a whole, he

said at the annual meeting in Frankfurt yesterday.

Both figures were measured

against 3/12ths of last year's

earnings, which suggests par-tial operating profits for the

quarter of around DM885m

Continuing buoyancy on the

lending side pushed interest

income 4 per cent higher in the

period, despite renewed pres-sure on lending margins. Fee

income jumped by 10 per cent.

Asked if the dividend, an unchanged DM12 a share for

1988, would be raised, Mr Her-

rhausen said: "If business con-

tinues as it has done so far

then we will have to think very

seriously about a solution

which will be in your inter-

Partial operating profits at Bayerische Landesbank, the

big West German bank, fell by

6.4 per cent to DM490.5m last

margins and higher costs.

year, largely as a result of

(\$462m).

Deutsche Bank increases

partial operating profits

negotiate six months after the rest of the metal industry but will be strongly affected by whatever is agreed in the main

negotiations.

VW's cost-cutting programme appears to be bearing some fruit, partly thanks to pressure on the union in Germany to concede flexibility or lose work to Seat in Snain. lose work to Seat in Spain.

Mr Hahn said costs in 1988 had been reduced by the planned DM1bn and that DM2bn would be cut this year.

The domestic workforce is also due to fall from 127,538 to 124,000 by end-1989 and to 115,000 by end-1993. But it was the turnround in

Brazil, Spain and the US which contributed most to the 30 per

The trend has continued this

year, suggesting interest income and partial operating profits will be reduced in 1989, said Mr Hans Peter Linss, the

Full operating profits, which include gains from trading on

Alfred Herrhausen: thinking

the bank's own account,

declined by 5.3 per cent to just under DM600m last year. However, Mr Linss said the earnings were still "satisfac-

tory" in view of the adverse

factors affecting profits last year, notably the flatter yield curve, to which Landesbanken

The bank meanwhile is pay-ing an unchanged 7 per cent

dividend to its shareholders -

the state of Bavaria and

regional savings organisations.

are particularly vulnerable.

about a dividend increase

chief executive.

cent rise in 1988 net profits to DM780m (\$407m). Group turn-over rose to DM59.22bn from DM54.64bn: turnover was flat in Germany but 14 per cent up

Autolatina in Brazil turned a loss of DM169m in 1987 into a profit of DM228m, Seat of Spain rose from a loss of DM74m to a profit of DM18m, and VW in the US turned a loss of DM572m (reflecting plant clo-sures) into a profit of DM117m. Cash flow was up 3 per cent to DM5.02bn and earnings per

but the company declined to increase the dividend. Pre-tax margins were up to 3.6 per cent (2.1 per cent) but the company's aim is 8 per

share rose from DM37 to DM46,

The current year started

strongly with a 25.7 per cent rise in first-quarter earnings to DM181m. Mr Hahn said sales for 1989 should remain above last

year's with "a corresponding increase in profits," but he admitted to difficulties in the US market where there are large unsold stocks. Sales of cars with diesel engines have also been hit but they now represent only about 15 per cent of all cars.

 Preussag, the metals and commodities group, is to pay a DM5 a share dividend for 1988. its first payment since 1985, reports Reuter. In February the group it planned a dividend of between DM1 and DM5. Preussag's 1988 group turnover rose to DM11.8bn from DM10.42bn previously.

La Générale plunges into net deficit of BFr2.4bn

By Tim Dickson in Brussels

SOCIETE Générale De Belgique, the giant Belgian holding company which plans to float 12 per cent of its shares later this year, announced in Brussels yesterday that its net losses in 1988 amounted to BFr2.4bn (\$60m), compared with an after-tax profit of

BFr3.6bn for 1987.
The results of the group, much in the news last year when it fought off a fierce take-over attack from Mr Carlo De Benedetti, the Italian businessman, were broadly in line with, though not identical to, fore-

casts made in December.

But the numbers will still be studied closely by European investors, whose confidence in the new management to produce a genuine growth strat-egy for the next few years will determine the outcome of the forthcoming share sale. The company said yesterday it was still "technically possi-

ble" for the flotation to take place next month, but when asked to indicate the possible timing it refused to comment. It has never been any secret that Compagnie Financière de Suez, the French investment bank and "white knight" which came to the rescue of La Générale's management, has borne a heavy financial burden as a result of its Belgian excur-

The 12 per cent stake - cur-

rently owned by Suez and its Belgian allies - would raise BFr20bn-BFr25bn at an issue price of between BFr4,000 and BFr5,000 (the current share price is around BFr4,7000.) The tactics of the La Génér-

ale management — spear-headed by the former Midland Bank director Mr Herve De Carmoy, chief executive, and the company's new chairman Viscount Etienne Davignon has been to put as much of the bad news as possible into the 1988 results, leaving the way clear for a sparkling 1989 finan-

The announcement yester-day was that restructuring charges mainly at FN, the armaments manufacturer, Gechem, the chemicals concern, and Générale Trading Company worked out at BFril.shn (against the forecast of BFri0.5hn to BFri2bn), prod-ucing a net loss of BFri2.4hn, a a shade higher than the BFr2bn thought probable at the end of last year.

For the current year the company is now forecasting a Bruce in Madrid. net operating profit of "at least BFr15bn [compared with BFr11.2bn in 1988] before taking into account exceptional items." This positive trend "ought to continue beyond 1989 in view of the positive effect of the restructuring and the efforts undertaken."

BASF maintains dynamic growth

By Our Financial Staff

BASF, THE West German chemicals group, yesterday reported a 25.7 per cent rise in first-quarter group pre-tax profits, and said the dynamic earnings growth it achieved in 1988, a record year, had con-tinued.

Group pre-tax profits were DM905m (\$471.4m) against DM720m a year earlier. Group turnover rose to DM11.97bn from DM10.54bn. Parent company pre-tax profit rose to DM489m from DM343m, on turnover of DM5.9bn against DM5.19hn.

In 1988 the West German chemical giant posted record group net profit of DM1.41bn. BASF said while sharp price rises in raw materials could not be fully transferred into higher product prices, earnings growth was sustained. Steady high demand for chemicals, plastics, dyes and finishing products led to even better capacity utilisation and, in turn, to more cost cuts.

In agrichemicals, the mild winter helped boost sales, while restructuring measures and higher crude oil prices helped the once loss-making Wintershall refinery return to the black in the first quarter. The North American and

Japanese operations showed above-average growth in the first quarter. But austerity measures introduced by Venezuela and Brazil led to sales

Spanish banks register gains

THE BANCO Hispano Americano group, one of Spain's big six commercial banking empires, has posted consolidated first-quarter pretax profits of Pta13.8bn (\$116m), a 29.2 per cent increase on the first three months of 1982 writes Peter months of 1988, writes Peter

Banco Central, the country's second biggest bank, made first-quarter pre-tax profits of Ptail.8bn, up just 11.9 per cent on the same period last year when it included large extraordinary gains made by selling property and other

Newmont seeks contempt ruling against Minorco

By Kenneth Gooding, Mining Correspondent

NEWMONT MINING, the leading US gold producer, last night asked a New York court to find Minorco, the South African-controlled investment company, in contempt because of alleged breaches of the injunction which prevents Minorco completing its £3.5bm (\$5,81bn) takover of Consolidated Gold Fields, the UK

diversified mining group.
All: that stands between Minorco and control of Gold Fields is the New York injunction which Newmont continues to pursue, even though Gold Fields, under pressure from the UK Takeover Panel, withdrew from the case on Tuesday. Gold Fields owns 49 per cent of New-

midnight next Wednesday to have removed the injunction which prevents it buying any more shares in the target com-

pany.

Newmont's aggressive stance yesterday – it alleged Minorco breached the injunction by going to the panel and by attempting to procure a bid for Newmont — suggests that hope of an amicable arrange-ment is further away than

Minorco is hoping that a full bid for Newmont, which would cost at least \$2bn, will emerge from one of the five North American groups which have already expressed some inter-

mont.

Minorco, which owns or has acceptances for nearly 55 per cent of Gold Fields, has until that it was about to hid but

admitted: "If Newmont was up for sale we would naturally want to look at it."

want to look at it."

Newmont's share price moved up another \$1% to \$40% yesterday. Gold Fields' share price dropped by 5p to £13.23, nearly £2 below the hid value. Minorco fell by 9p to £6.75.

Sir Michael Edwardes, Minorco's chief executive, described Newmont's latest move as "a spoiling tactic." It move as "a spoiling tactic." It was "absurd" for Newmont to seek for Minorco to be further penalised for obtaining a rul-ing from the UK Takeover Panel in respect of a British

There was no reason why Minorco should not procure a full bid for Newmont as this would "resolve the alleged anti-trust concerns expressed by Newmont."

BP sets up venture with Cepsa

BP AND Spain's largest private sector oil refiner, Cepsa, announced yesterday that they are to form a \$50m joint ven-ture to produce and market maleic anhydride, a chemical used in the production of plas-tic resins, lubricants and agricultural chemicals.

Cepsa's plant in San Roque near Gibraltar is the only one in Spain capable of producing the chemical. BP Chemicals will bring a new production process to the venture and some 50 per cent of the output - initially 30,000 tonnes a year will be exported when pro-

duction comes on stream in The venture with Cepsa has

raised some eyebrows in Spain because of BP's existing joint petroleum venture, BPMed, with Cepsa's main private sec-tor rival, Petromed.

Rarlier this year there were determined efforts, promoted by the Ministry of Industry, to force Petromed to merge with

Cepsa.
Petromed resisted, taking strength from negotiations with BP under which BP was with he under which he was to have taken a stake of around 10 per cent in it. This would give BP access to Petromed's stake in Campsa, the state-controlled oil distribution monopoly. But, so far, this purchase has failed to materialise. BP, nevertheless, said yester

BP, nevertheless, said yester-day that it would exercise its option to take a share in Petromed "when the time is appropriate."

The option is valid until 1991 but analysts suggest that the wide diversification of Petromed's businesses may also be worrying BP.

The situation has become more complex in the past few weeks because Banesto, the big Spanish bank which has an important holding in Petromed and which originally backed the merger with Cepsa, is trying to expand its control in the face of opposition from Petromed's chairman and founder, Mr Juan Herrera.

Placer Dome hit by lower metal prices

PLACER DOME, north America's second largest gold producer, has reported lower earnings for the first quarter due to lower metal prices and higher production costs, partly offset by higher metal sales and higher investment income, writes Robert Gibbens.

The company has about C\$800m of cash, derived from the sale last year of its interest in Falconbridge for C\$450m

and the first of the first tension of the first of the fi

(US\$381m) and from record 1988 profits. Interest income doubled to C\$27m in the first quarter. Net profit in the latest period was C\$37.8m or 15 cents per

share, down from \$39.6m or 18. cents a year earlier, on sales of C\$225m against C\$217m. Average gold price realised

was US\$421 per oz, against US\$462 a year earlier. Onethird of the company's share of rest of 1989.

expected production in the final nine months of 1989 is covered by forward sales contracts at an average of US\$481. Average cash cost of production was US\$279 per oz and for all 1969 it will be about US\$242 as several new mines come on stream. First-quarter earnings from copper and molybdenum improved. Natural gas produc-

tion willbe up sharply in the

This announcement appears as a matter of record only.

11th May, 1989



THE FUJI BANK, LIMITED

(Kabushiki Kaisha Fuji Ginko) (Incorporated with limited liability under the Commerical Code of Japan)

10,000,000 Shares of Common Stock

(par value ¥50 per share)

Issue Price ¥3,262 per Share

Yamaichi International (Europe) Limited

Kleinwort Benson Limited

Morgan Stanley International

S.G. Warburg Securities

Daiwa Europe Limited The Nikko Securities Co., (Europe) Ltd. Merrill Lynch International Limited **Nomura International**

Commerzbank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Banque Indosuez

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Robert Fleming & Co. Limited

Taiheiyo Europe Limited

J.P. Morgan Securities Ltd.

Goldman Sachs International Limited Nippon Kangyo Kakumaru (Europe) Limited

Banque Paribas Capital Markets Limited

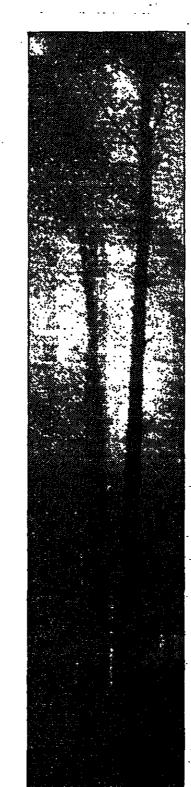
Salomon Brothers International Limited Shearson Lehman Hutton International Société Générale

Swiss Bank Corporation UBS Phillips & Drew

Daito Securities Co., Ltd.

Wako International (Europe) Limited

Westdeutsche Landesbank Girozentrale





JEFFERSON SMURFIT GROUP ple

'A YEAR OF UNPARALLELE ACHEVEMENT⁹

Preliminary Results Year to 31st January 1989 (unaudited) IR£1,371.0m +18% Prestax Profit TR1236.4m+54% karnings per Share 47.00±49% 4.372p.+10%

Extract from the Chairman's Statement;

In this, our 25th anniversary of going public, and a year of unparalleled achievement for your company, pre-tax profits at £236 million are lifteen es the figure of a decade ago and six times that of just three years ago. Earnings per share for 1988/89 were

it an all time high, up almost 50% on We are proud that your shares have

appreciated since going public in June 1964 by an average compounded rate in excess of 30% per annum — the best performance on the Irish Stock Exchange during this period. Anyone who invested £1,000 in the company wenty five years ago, and reinvest

their dividends, will have seen their investment grow to £670,000 at the close of husiness on 1st May, 1989. Our intention is to

programmes by investing in new equipment and by employing the latest techniques. In 1988/89 capital expenditure totalled some £82m, up 136% on the previous year. This reflects our confidence in the future prospects both for our industry, and



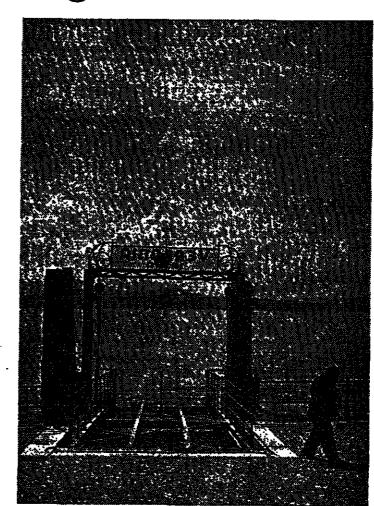
Jefferson Smurfit Group plc Setting New Standards of Excellence

temp

"The key to global performance is understanding local markets."

When you're searching for opportunities in global finance, experience shows that any answer also poses questions: Does a cost advantage outweigh the price risk involved? Can risks be mitigated through hedging or other strategies? How can implicit yield and currency considerations affect total return? For investors and borrowers alike, J.P. Morgan's worldwide financial network is unequaled in its ability to anticipate the questions and supply the answers. By providing local-market

intelligence viewed within a global context, we can help you make the right moves when the timing and circumstances are right for your objectives.



In global finance, the best opportunities seldom arrive on schedule. To move when the time is right, you need localmarket intelligence viewed from a global perspective.

JPMorgan

(Incorporated in the Federal Republic of Germany with limited liability)

Notification of Dividend

The Ordinary General Meeting on May 10, 1989, has resolved to distribute the distributable profit of the financial year 1988 being DM 425,432,712 and has approved the payment of a dividend of DM 12 per share of DM 50 par value.

The dividend will be paid less 25% capital yield tax against submittal of Dividend Coupon No. 51 at one of the paying agents listed in the Federal Gazette (Bundesanzeiger) of the Federal Republic of Germany No. 87 dated May 11, 1989. In accordance with the English-German Double Taxation Agreement of November 26, 1964, as amended in the protocol of March 23, 1970, the German capital yield tax is reduced from 25% to 15% for shareholders resident in Great Britain. To claim this, shareholders must submit an application for reimbursement within four years from the due date.

This application is to be addressed to the Bundesamt fuer Finanzen, Friedhofstrasse 1, D-5300 Bonn 3.

Under the German corporation tax system effective as of January 1, 1977. a tax credit amounting to 9/16 of the dividend declared is linked to the dividend. However, shareholders resident outside the Federal Republic of Germany and Berlin (West) are not entitled to this tax credit.

In Great Britain payment will take place against presentation of Dividend Coupon No. 51 through the following banks:

Deutsche Bank AG. London Branch, 6, Bishopsgate, London EC2P 2AT, Midland Bank plc, Securities Services UK Department, Ground floor, Suffolk House, 5 Laurence Pountney Hill, London EC4R OEU.

The dividend payment in Great Britain is made in Pound Sterling converted from Deutsche Mark at the rate prevailing on the day of submittal of the dividend

Frankfurt am Main, May 1989

Board of Managing Directors

Luxembourg

The dividend will be payable from May 31, 1989 in respect of bearer shares at any one of the offices of the

Banco Di Napoli International S.A. U.S. \$150,000,000

the Notes will carry an interest rate of 10% per annum with a 511.11 amount of U.S. \$10,000 per U.S. \$10,000 Note, and U.S. \$12,777.78 per U.S. \$250,000 Note, payable on 9th November, 1989.

Benkers Trust Company, London Agent Bus

INTERNATIONAL COMPANIES AND FINANCE Merged

Viacom suit challenges Warner link with Time

By Roderick Oram in New York

THE FIRST anti-trust challenges to the proposed merger of Time and Warner Communications have been raised in a lawsuit by Viacom, a cable and broadcast televi-

Viacom is seeking \$2.4bn in damages from Time for allegedly using its power as the second largest operator of cable television networks in the country unfairly to promote its own pay-TV film services at the expense of Viacom's services. Viacom says the uncompetitive acts date back to at least 1980 and will worsen after the merger.
Time dismissed the allega-

tions, saying many of them "rehash issues that have been periodically raised for more than a decade." The Justice
Department, for example, has
examined competition in
pay-TV five times since 1980
without taking any action. The
department has already cleared the merger.

Some industry observers believe, however, that Viacom has a credible case. The com-pany also has intimate know-ledge of Time's operations and many of the cable deals described in Vlacom's suit.

Mr Frank Biondi, Viacom's chief executive and former head of Time's Home Box Office pay-TV film operation, has hired some half a dozen senior executives from Time over the past three

In addition to being a leading cable operator, Time is also the largest supplier of pay-TV programmes. Its Home Box Office and Cinemax film services have about 23m subscribers against less than 9m for Viacom's Showtime and

Time cable networks carry Showtime in some local mar-kets but fail to promote it or put it on the best channels, Viacom alleges. In addition, HRO, for example, refuses to provide marketing money to local operators unless they agree not to promote Show-time. Time is also offering Cinemax below cost to win the number two industry slot from Showtime, Viacom says.

Poor start to year again at International Thomson

By David Owen in Toronto

INTERNATIONAL Thomson Organisation, the Canadian publishing and travel group which is poised to merge with which is posed to merge with
Thomson Newspapers to form
one of the world's largest information companies, has
reported a small first-quarter
loss from continuing
operations, equivalent to the
loss incurred in the comparable 1988 period

ble 1988 period.

An extraordinary item related to the sale in March of the group's oil and gas interests pushed net earnings strongly ahead, however.

The company said that firstquarter operating results were "not indicative" of the proba-

ble outcome for the full year. In all, operating losses totalled US\$22m or eight cents a share, the same as a year earlier. The \$475m extraordinary gain propelled net earnings to an impressive \$453m or \$1.55 a share in the latest period. In 1938, earnings of \$14m from discontinued oil and gas operations resulted in a final net loss of \$8m. Sales rose by more than 20 per cent to \$747m from \$618m a year ago. Information and publishing division earnings were ahead of 1938 levels, due largely to the much-improved performance of UK magazine.

regional newspaper activities.
Leisure travel-related income declined from a year ago, however. This was principally because of the inclusion of seasonal winter losses incurred by Horizon Travel.
Although Thomson anticipates a reduction in the num-

pates a reduction in the number of highly discounted late season sales this year, it warned that competition remained intense and margins correspondingly low.
On April 27, Thomson

Regional Newspapers realised a net gain of around \$35m on the disposal of Reuters shares. The gain is to be included in second quarter earnings.

Early surge at Saga Petroleum

mance of UK magazine, information services and

By Karen Fossii in Oslo

SAGA PETROLEUM, Norway's largest independent oil com-pany, yesterday posted a three-fold increase in first quarter net income, before extraordi-nary items, to NKr55m (\$8m) from NKr16m, helped by an increase in crude oil produc-tion volume and higher world

crude oil prices. Operating revenue in the period increased ninefold to

CORPORACION Mapfre,

Spain's biggest independent

insurer, is to enter the banking

business through a Pta14bn (\$118.6m) investment in Invher-bank, a small bank in Oviedo,

writes Peter Bruce in Madrid.
It is to take 90 per cent of the bank by subscribing to two

rights issues and plans to

group its current credit and

mortgage operations under the bank's direction. It will also

extend its branch network.

NKr158m from NKr17m. First quarter crude oil sales reached 4m barrels, against 1.5m barrels in the same period last year. For the whole of 1988 crude oil sales reached 6.5m

barrels. . . Saga forecast that total crude oil sales for 1989 would reach 16m barrels, of which the Oseberg oil field, in which it has an 8.61 per cent sharehold-

Spanish insurer branches into banking

Mapire further reports con-

solidated pre-tax profits of Ptas.hhn for 1988, 42 per cent up, and is to pay a slightly higher 30 per cent dividend. Corporation Mapfre, quoted in Maddid on Barrelons is

in Madrid and Barcelona, is majority owned by Spain's big-

gest mutual company, Mapfre Mutualidad, which controls the

group's large vehicle insurance business. The rest of group

insurance operations fall under

the Corporacion.

ing, would contribute some 40 per cent.
The Gullfaks and Statfjord

oil fields, in which Saga's shareholdings are 6 per cent and 1.57 per cent respectively, are estimated to account for 35 per cent and 20 per cent of total crude oil sales this year. Saga earlier said it was to

launch a NKr500m subordi-nated convertible bond issue.

The group is the largest

Spanish insurer if one dis-

counts the distortions intro-

duced into the rankings by a

surge in 1986 in single pre-

mium life policies. Most were offered by other insurers as a way of burying undeclared income from the tax authori-

ties. Mapfre never became involved, but most of its rivals

face court actions brought by

the revenue to force them to name policy buyers.

earnings were influenced by a larger than usual contribution from Nordisk Gentofte, related to the conversion of distributors to wholly-owned subsidiaries in several important European markets.

The group also pointed out The group also pointed out that sales and fixed costs

Danish drug

NOVO-NORDISK, the Danish

NOVO-NORDISK, the Danish biotechnology group recently formed from the merger of Novo and Nordisk-Gentofte, two of the world's largest insulin producers, reported a surge in sales and profits in the first quarter of 1989.

Sales advanced 23 per cent on a pro-forma basis to DKr1-98bn (\$266m), pre-tax earnings rose 33 per cent to DKr388m and net earnings were up 36 per cent from DKr197m to DKr267m. Earnings per share rose from

ings per share rose from DKr6.23 to DKr8.44 and per

ADS from 85 US cents to \$1.15.
But the interim statement warned that the first quarter performance should not be taken as indicative of the per-

formance during the rest of the

year. First-quarter sales and earnings were influenced by a

well ahead

group

By Hilary Barnes

in Copenhagen

increased sharply in the first quarter. Sales by the health care division, which comprises the insu-lin and other pharmaceuticals

operations, increased by 37 per

cent to DKr1.38bn.
Sales by the bio-industrial division, which includes the Novo industrial enzymes operations, increased by 14 per cent to DKr517m. The sales of the two compa-

nies in 1988 totalled DKr6.29bn and net profits were DKr661m. • Faxe and Jyske breweries, both listed on the Copenhagen Stock Exchange, announced an agreed merger to create a group with sales of about DKr1.1bn and 1,100 employees.

SAFRA REPUBLIC HOLDINGS S.A.

Dividend Payment

At the Annual General Meeting of the Shareholders held in Luxembourg on May 10, 1989, it was resolved that an initial dividend of US\$ 0.35 per common share by payable for the last two months of 1988.

Company's paying agents on surrender of coupon No 1.

Floating Rate Notes due 1991

For the six months 9th May, 1989 to 9th November, 1989

to expand using | first-quarter net Trustco funds

By Robert Gibbens in Montreal

POWER Financial Corporation, the financial services arm of Mr Paul Desmarais's Power Corporation of Canada, will redeploy the C\$547m (US\$463.5m) proceeds from sell-ing central of Montreal Trustco by expanding in North Amer-

Mr Paul Desmarais Jr, president, and Mr James Burns, chairman, said PFC now had C\$600m cash available to make financial services acquisitions. It could manage one single deal worth C\$1bn or more, or more probably several smaller

The immediate preference is the US, where PFC's largest subsidiary, Great-West Lifeco, already does half its business. By premium income, Great-West is North America's third largest life company and by assets the sixth largest.

"We're in no hurry and there is nothing wrong with holding cash at today's interest rates." In Europe, PFC may pursue an expansion in partnership with Pargesa SA, the Geneva investment holding company in which it now has a 19.4 per cent voting interest that cost about C\$180m.

> YORKSHIRE **BUILDING SOCIETY** £100.000.000

est Period from (and including) May, 1989 to (but excluding) August, 1989, the Notes will carry rate of interest of 13.0375 per conf e of interest of 13.05/2 per communium. The relevant interest enst Date will be 10th August and the Coupon Amount pt 250,000 Note will be £1,643.08.

abros Bank Limited

Power Financial | Woolworth lifts slightly to \$36m By Our Financial Staff

F.W. Woolworth, the US retailer, yesterday announced a slight rise in first-quarter net earnings to \$36m or 56 cents a share from \$35m or 54 cents a year earlier. Revenue was \$1.88bn against \$1.72bn. The company said higher interest rates and higher average levels of short-term borrowings put pressure on its

first quarter net income.

Higher depreciation costs, due principally to the record number of specialty stores opened in 1988, also hit firstquarter results. F.W. Wool-worth said it expects interest and depreciation expense as a percentage of net income to lecline during the remainder of the year.

ALLIANCE LEICESTER

Alliance & Leicester Building Society

£150,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 8th August 1989 has been fixed at 12 043749. period ending 8th August 1989 has been fixed at 12.94375% per annum. The interest accruing for such three month period will be £326.25 per £10,000 Bearer Note, and £3.262.53 per £100,000 Bearer Note, on 8th August 1989 against ntation of Coupon No. 4.



8th May, 1989

London Branci Agent Bank

Annual Meeting of Shareholders

The Annual Meeting of Shareholders will be held on Thursday, June 29, 1989, 10:00 a.m. at the BASF Feierabendhaus, Leuschnerstraße 47 Ludwigshafen/Rhine, West Germany

1. Presentation of the Financial Statements of BASF Aktiengesellschaft and BASF Group for 1988; presentation of the 1988 Annual Report covering BASF Aktiengesellschaft and the BASF Group; presentation of the Supervisory Board

- 2. Declaration of dividend.
- 3. Ratification of the actions of the Supervisory Board.
- 4. Ratification of the actions of the Board of Executive Directors.
- 5. Appointment of auditors.
- 6. Approval of control and profit and loss transfer agreements with BASF group companies.

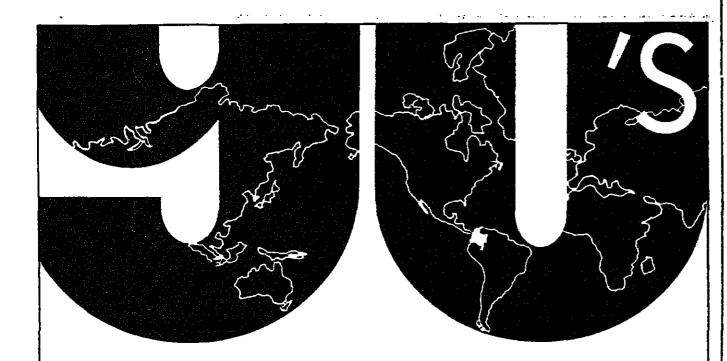
Shareholders wishing to participate in the Annual Meeting and to exercise their right to vote must have deposited their shares during normal office hours and in the prescribed form at a depository bank. The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders have the right to vote by proxy.

Depository banks and the full Agenda are published in the *Bundesanzeiger" of the German Federal Republic Nr. 87 of May 11, 1989.

The deposit is only effective if the shares are submitted by Wednesday, June 21, 1989.

The Board of Executive Directors: Ludwigshafen/Rhine. May 11, 1989

BASF Aktiengesellschaft D-6700 Ludwigshafen



Into the Nineties:

The Coal Market

Comes of Age



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Baden-Württemberg Finance N.V.

Floating Rate Notes with Interest Option 1988/1995

May 10, Period: 1989, to Interest

DM 10,000 DM 351.39 per DM 100,000 DM 3,513.89

Payable on: Nov. 10, 1989 Trinkans & Burkhardt KGaA Agent Bank

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INTERNATIONAL COMPANIES AND FINANCE

Suntory buys Bordeaux wine stake

ged

SUNTORY, the Japanese drinks group, is extending its presence in the French wine business by acquiring a large minority stake in the Bordeaux wire interests of the French wine interests of the French

GMF insurance group.
GMF said yesterday that it was regrouping its Bordeaux wine investments into a new subsidiary called Grands Milesimes de France and that Suntary had already accurated for tory had already acquired for an undisclosed amount a 13 per

new subsidiary to 40 per cent. Grands Millesimes includes Grands Milesimes includes the French insurance group's substantial interests in a number of important châteaux and other clarets including Château Beychevelle, Château Beaumont, Château Bligny, Barrière Frères and the Grands Entrepôts du Medoc. These various labels generated total sales of more than FFr70m (\$10.9m) last year.

(\$10.9m) last year, in recent years, the Borcent stake in the new company.

The Japanese group is expected to increase its stake in the

Lagrange, a third growth in St Julien. It also recently received French Government approval to take over Louis Royer, a

small cognac house.

GMF said yesterday its association with Suntory was designed to enhance the international marketing and distribution. bution opportunities for its French wine interests, espe-cially in the Far Eastern and

At the same time, the deal the national heritage.

tors. Indeed Suntory, which is the leading Japanese wine pro-ducer and importer, five years ago acquired Châtean ness without the risk of ness without the risk of provoking nationalistic reflexes in France. Although the French authorities have adopted an increasingly liberal

attitude to foreign acquisition of French wine and drink assets, last winter they none the less blocked the sale of one sive wine labels, Romanée Conti, to a Japanese company on the grounds that the famous Burgundy was part of

Takahashi: renowned Japanese maverick

MR TAKAMI TAKAHASHI, chairman of Minebea, the engineering components company, and renowned as a Japanese business maverick, died yester-day morning in a Tokyo hospi-tal after an acute attack of memoris.

pneumonia. The 60-year-old businessman had overseen Minebea's devel-opment into the world's lead-ing maker of miniature bearings. He began work at a textile company a year after graduating from university. Eight years later, in 1959, he became manager of Japan Min-iature Bearings, which Mr Tak-ahashi was determined to enlarge, believing that small companies are at a great disad-

Mr Takahashi prided himself on the diversity of his business interests, and was both admired and condemned within Japan for his aggres-siveness, in particular, for an unusual and unsuccessful hos-tile takeover attempt for Sankyo Solii an electronics

Sankyo Seiki, an electronics parts maker, two years ago.
Other; successful acquisitions had broadened the company's range of interests to include furniture distribution, hand are production and fachand-gun production, and fas-teners. The company has subsidiaries in Thailand, Singapore, and the US, and a joint venture in semiconductor pro-

Mr Takahashi's style, both personal and business, had set him apart from the business establishment, which he condemned for its conservatism. Japanese executives, he said, are unable to make quick deci-The natural result of Mine bea's diversification was a fall

in its reliance on bearings, which accounted for 28 per cent of the company's sales last year, while electronic equipment and parts accounted for 46 per cent. Minebea itself was the target of an unsuccessful takeover attempt in 1986 by Trafalgar-Glen, an Anglo-US investment group, a challenge that prompted an irritated Mr Taka-



Takami Takahashi: tactics

Acquisitions boost Tiger

By Jim Jones in Johannesburg

TIGER OATS, one of South Africa's largest food groups, lifted sales and profits by a third in the six months to March, helped by the inclusion of food and pharmaceuticals

Mr Robbie Williams, chairman, says the group's struc-ture has altered significantly in the past two years as the proceeds of the sale of a stake in J. Bibby of the UK to Barlow Rand, Tiger's parent, have been used for acquisitions in

ig Kath

Turnover rose to R2.76bn (\$1.05bn) from R2.09bn, and pre-tax profit increased to R202m from R161m.

Net earnings increased to R7.69 a share from R6.03, while the interim dividend has been lifted to R1.94 from The strongest proportional growth in attributable earn-

ings came from the pharmacentical interests.

The directors plan a 10-forone split of Tiger's 13.9m ordi-

Asia Securities up 167%

By John Elliott in Hong Kong

hashi to call his pursuers "chil-dren" and "amateurs."

ASIA Securities International, a Hong Kong property com-pany controlled by Mr Bill Wyllie, the Australian entrepreneur, yesterday reported consolidated profits for last year after tax and minority interests of HK\$143m (US\$18.4m) up 167 per cent.

Mr Wyllie, who used to run the BSR International electronics group, said that property sale and rentals were the main contributors to an increase in turnover - up 26 per cent to

The company obtained Hong Kong public listing in February 1987, when it took over Union V-Tex Realty. It changed its name two months

Mr Wyllie said the compa ny's core investment activities of property development and estate management had been grouped under AsiaSec Properties, a wholly owned subsidiary A special cash bonus of 10 cents per share was announced yesterday in addition to a final This announcement appears as a matter of record only

May, 1989



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Alitalia faces a turbulent flight

Italy's state airline has been buffeted by strikes reports John Wyles

talia, the Italian travellers." byword for unreliability, finally achieved lift-off yester-

But the new chairmants aims of retrieving the state airline's tattered reputation and strengthening its shaky financial performance could run into early turbulence in the face of renewed strike action later this month by its 1,500

Just about every conceivable industrial dispute which could have hit Alitalia's operations over the past 18 months has

Blame for strikes by customs workers and air traffic controllers cannot be laid at the airline's door. However, added to stoppages by its airport. employees, cabin staff and pilots, they have conspired, together with an inordinately foggy Italian winter, to cause the cancellation of more than 19,000 flights since the begin-

ning of last year. In the middle of such misery, Mr Verri has battled since his arrival from the Zanussi white goods group last summer to get pointeal appointees occupying the two Alitalia managing directors posts, he has finally secured from in the state holding company which is his main shareholder, new executive powers for his office, a streamliming of top management and many new faces on the compa-ny's board. These changes were all sanctioned by the company's annual meeting yes-

The chairman is now flanked The chairman is now flanked by a single managing director, Mr Giovanni Bisagnani, a 43-year-old rising star who was most recently director of for-eign affairs for Iri. At the same time, an Alitalia insider, Mr Ferrucio Pavalini, has been promoted from commercial director to director general.

Sorting out the dispute with the pilots is one key to raising

the company's financial performance after a 21 per cent drop in net profits last year to L52.5bn (\$37.6m).
In fact, Alitalia made an operating loss in 1988 and its balance sheet was only kept out of the red after L74bn had

been raised through aircraft

With an increase in revenues

last year which only just matched inflation, the airline must attract new passengers -use of capacity dropped 0.8 per cent in 1988 - and also secure government approval for a fares increase. These have remained stable for the last three and a half years, and it now seems likely that the airline has struck a tacit deal with the Government by which higher tariffs will enable it to spend its way out of politically unpopular labour disputes.

The straw in the wind floated past at the end of last week when Alitalia was too embarrassed to give public details about a late night pay deal reached with the cabin staff. Persistent industrial and political pres-sure finally powered the Ali-talia pay offer up from 35 per cent over three years and eight months to around 56 per cent, for which the company gained in return some slender produc-

tivity conces The pilots are offering these in abundance - in return for

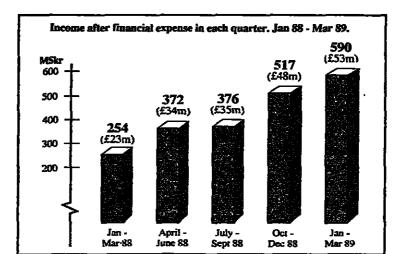
r Carlo Verri's bid to a grap on the somewhat comsales and the sale of a 10 per salary scales more in line with
reorganise the top places are in the sales and the sale of a 10 per salary scales more in line with
cent stake in Alfa Avylo, the European averages.
Alitalia pilots put in an average of 388 hours a year behind the loystick compared to 510.5 at Lufthansa, 505.4 at British

Airways and 423.5 at Air This tends to give them rather higher remuneration per hour of flight than their counterparts elsewhere, but significantly lower annual salaries (an average of L71.3m). Captain Andrea Gariup, president of Anpac, one of the two pilots' unions, says that the

company is not managing its fleet properly, and that the pilots must have pay rises even higher than those given to cabin staff together with longer working hours, so as to yield a total package more in line with European standards. Last Thursday, the pilots postponed a new round of strikes as "an act of trust" in Mr Verri. They have given him until May 19 to produce an acceptable offer. If he fails "we shall be very tough," warns Captain Gariup, who knows that none of the chairman's that none of the chairman's new powers includes the ability to put his fleet into the air without pilots.

SKF First Quarter 1989

SKF profit up



Income after financial expense up 132 percent to MSkr 590 (£53m) Sales increase 22 percent up to MSkr 6,307 (£572m) Earnings per share up from Skr 5.90 (0.54p) to Skr 14.25 (£1.29) **Continued income growth forecast**

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pechelbronn



. - - · GROURE WORMS & CIE

The board of PECHELBRONN met on April 27, 1989, with Mr. Nicholas CLIVE WORMS as President During the meeting it examined the consolidated accounts for the Group and closed the Company's accounts for the fiscal year ending December 31, 1988.

Consolidated accounts for the Group The main consolidated data for the year 1988 compared to those of 1987 are as follows, (all figures in million FF except per share deta):

Net profit, Group's share Current net profit, Groups share 569 +48.6% +11.8% Current net profit

Annual accounts for the company The results for the financial year 1988 compared with those of 1987:

147FF 66FF + 97% Net profit
Net profit, excluding 17,6 FF 14,0 FF

At the general shareholders' meeting called for June 29, 1989, the Board will propose the distribution of a dividend of 12,5 FF per share and per investment certificate, compared with 11 FF for the previous financial year. The global revenue including use credit will thus be 18,75 FF per share or investment certificate against 16,50 FF for last year.

Merger with PFA s.e. and ATHENA

An extraordinary general shareholders' meeting will be called following the ordinary general shareholders' meeting to decide on the project of merger into PECHELBRONN of PFA S.A. ATHENA and SOPAFIM and the transfer to GPA S.A. of the shares of PFA TIARD, PFA VIE, LILLOISE D'ASSURANCES and ATHENA BANQUE.

HEREFORD & WORCESTER

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For a full editorial synopsis and advertisement details, please contact:

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FINANCIALTIMES

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INTERNATIONAL CAPITAL MARKETS

Japan plans team to probe Pacific insider trading allegations to raise

By Stefan Wagstyl in Tokyo

THE supervision of stock market trading in Japan is to be tightened by the appoint-ment of a team within the Ministry of Finance which will examine allegations of insider trading and stock manipula-

A spokesman for the minis-

try said the change would probably come into effect later this year. The team would work closely with investigators at the Tokyo Stock Exchange. The move will still leave the resources of Japan's supervisory teams far behind those of the US. Nevertheless, Japan hopes the move will go some

its rules on stock market behaviour are too lax.
The MoF is also establishing a bilateral US-Japan stock market monitoring system through which information will be exchanged between the ministry's securities bureau and the US Securities and Exchange

Crédit Agricole

registers sharp

rise in profits

By Paul Betts in Paris

CREDIT AGRICOLE, France's

largest bank, yesterday reported a sharp rise in net

profits for last year, well above

the average increase in French bank earnings in 1988. Profits of the Caisse Nation-

FFr3.9bn.

to FF1698bn.

way to answering criticism from the US and Europe that



Commission. The MoF is also pressing ahead with a review of barriers separating different kinds of financial company, including the divisions between banks and securities companies. Mr Tatsuo Murayama,

Finance Minister, said he wanted to finish the review by autumn. This would allow the Securities and Exchange Council, an advisory body closely linked to the securities industry, to complete a study of the issues.

A committee of the Financial System Research Council, an advisory council mainly repre-senting the banking industry, is close to completing its

report.
It favours change as the banks are seeking to break into the securities market, whereas securities companies support

securities companies support the status quo.

The banking industry's committee is backing two options; for financial groups to be allowed to establish various subsidiaries to carry out each others' business; and calls for the creation of wholesale investment banking subsidiaries, which would be able to conduct all kinds of business, conduct all kinds of business but not for retail customers.

Nippon Life buys 1.3% holding in Finnish bank

By Olli Virtanen in Helsinki

NIPPON LIFE, Japan's biggest insurance group, has taken a
1.3 per cent stake in KansallisOsake-Pankki (KOP), Finland's
leading commercial bank. The deal, a private placing worth FM156.5m (\$37m), is understood to be the first big Japanese investment in a Nordic

FT INTERNATIONAL BOND SERVICE

ale de Crédit Agricole, the central organisation, rose by 69 per cent on the year-earlier result to FFrl.4bn (\$216.7m). Mr Jaakko Lassila, KOP chairman, said the private placement gave the bank a Profits of the entire Crédit Agricole network, including all the regional co-operative valuable opening to the Japa-nese capital markets. banks, rose by 57.6 per cent to The opening moves in the Group deposits rose above transaction were made by the

the FFr1,000bn mark for the Finnish bank. Mr Lassila first time to total FFr1,090bn, a regards Nippon Life as a 12.3 per cent increase. Advances rose by 14.6 per cent long-term partner for KOP.
Nippon Life's shareholding makes it the fifth largest indi-

vidual investor in KOP after Pohjola, the large Finnish insurance group which has 4.5 per cent of votes, Proventus, the Swedish finance group with 2.3 per cent of votes, and

Ilmarinen, the Finnish insur-

ance company with 1.5 per

Nippon Life is not under-stood to be seeking links with Finnish insurance companies. Nippon Life's investment is the result of years of study of the Finnish and other Nordic capital markets. Its sharehold ing accounts for 11.4 per cent

of KOP free shares. The private placement consists of 2.5m shares at FM62.60 each. This is the average KOP free share over the past month.

| Change by | Chan

Dunlop A\$147.6m

By Our Financial Staff

THE international placing of shares by Pacific Dunlop, the Australian industrial group which recently forged into the US with a \$228m takeover, will

raise A\$147.6m (US\$118.1m) in new funds for the company. The placing, which will see shares issued in North America, Europe and Australia and New Zealand, consists of American depositary receipts (ADRs) and ordinary shares.

in total, 36m ordinary shares, in total, 36m ordinary shares will be issued.

Morgan Stanley, the global co-ordinator for the funding, said yesterday that the placing wire would be ASI2 placing. said yesterday that the placing price would be A\$13 per ADR and A\$4.10 per ordinary share. Morgan Stanley and Mertill Lynch Capital Markets will offer the 4m ADRs, representing 16m Pacific Dunlop ordinary shares, in the US and Canada Morgan Stanley International and Credit Suisse First Roston will issue 11m First Boston will issue 11m ordinary shares outside the US. Canada, Australia and New Zealand.

In Australasia, 9m ordinary shares are to be offered to institutional investors by Potter Pariners Underwriting and E.L.& C. Baillien.

Pacific Duniop, which makes batteries and tyres and a wide range of rubber medical and consumer products, has recently combined fast profits growth with a strong appetite

for takeovers.

Last September the group acquired Repco, an Australian car parts business, for A\$256m. Two months later it announced the purchase of the Mates brand of condoms and in Eutraly it turned itself. in February it turned itself into the world's largest indus-trial producer of industrial gloves via the A\$228m take-over of Edmont division of

Becton Dickinson of the US. For the first six months of its current financial year, ending June 1989, Pacific Dunlop turned in after-tax profits 45 per cent higher at A\$124.6m. This followed five years of profits growth, culminating in 1987-88 with a 32 per cent gain in group net earnings.

Sydney futures traders consider clearing house

THE Sydney Futures Exchange (SFE) may set up its own clear-ing house instead of working brough the London-base International Commodities Clearing House (ICCH), Reuter reports.
Mr Clive Carroll, a SFE com-

mittee member, said members wished to control their own operation while integrating the local futures industry. If the SFE decides to go it

17 14

alone, it must give the ICCH at least 12 months' notice. Mr Carroll said he saw a homegrown clearing house having a guarantee fund of more than A\$40m (US\$32m). He added that no local banks had been asked to back

a local clearing house. The ICCH's guarantee fund is £100m (\$166m).

The SFE has appointed a committee to consider alternative clearing house options. It is due to report to the

at the end of July.

Mr Carroll said: "The SFE board has passed a motion to proceed towards self clearing. A lot of work will need to be done and there are alternated. done and there are alternatives to be considered."

Citibank in Australia underwriting link

CITIBANK of the US and the State Bank of New South Wales are to underwrite jointly Australian leveraged buy-outs, management buy-outs and mezzanine finance,

AP-DJ reports.

The two banks said the arrangement would pool their resources in the fast-growing business segment and bring together their respective

together their respective strengths and expertise.

Citthank has created two lending divisions in Australia, one to deal with leveraged finance and the other to cater for so-called mezzanine finance, a high yielding debt instrument which gives lenders rights to share in the increased equity value of the company being financed.

The two banks have developed a close relationship over a number of years. The new association will give them a stronger market position.

Sweden reviews tax

SWEDEN IS ready to revise the turnover tax on the Stock-holm share and maney mar-kets if the effects of the tax prove too negative, AP-DJ reports. Mr Nils Aasbrink, Under-

secretary for Finance, said there were no immediate plans to change the 2 per cent tax but he emphasised recent dere-guiation of foreign exchange controls could after this.

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INTERNATIONAL CAPITAL MARKETS

ICI A\$100m offer reopens underwriting fees row

DAY MAYIN

COMPETITION among Eurobond houses was cast into sharp relief yesterday when J.P. Morgan launched an A\$100m for ICI shortly after it informed comanagers that it would not be paying any underwriting commissions to syndicate members on a previous deal launched in January for the same borrower.

J.P. Morgan said it had incurred heavy losses on its

INTERNATIONAL BONDS

A\$100m three-year 15 per cent ICI issue when many comana-gers sold their bonds into its support bid. The issue ran into when the Australian market fell badly at the end of January after worries about the trade deficit and rising interest rates.

J.P. Morgan said that in view of its large losses it had decided in March not to pay any underwriting fees to com-anagers. An official pointed out that it had sent yesterday's letter to comanagers three weeks inside the deadline by which they had to be informed of the

nil pay-out.

The official said it had been

judged prudent to inform comanagers of the decision before inviting houses to form the syndicate for yesterday's deal. This brought the long-running debate about stabilisation, the maintaining by lead man-agers of an orderly market in new issues during distribution,

Last month, the Interna-tional Primary Markets Associ-ation (Ipma), the trade association which oversees the Eurobond primary markets, announced changes in its recommendations on market practices which forbade the deduction of stabilisation charges from comanagers' fees.

However, the changes only come into force from next Mon-day and do not apply to deals launched before then. In antici-pation of the new Ipma recom-mendations, many houses have been guaranteeing that they will make no deductions from fees for any stabilisation they undertake, but none has applied this retrospectively.
Several comanagers of the original ICI deal reacted angrily to the coincidence of

the J.P. Morgan letter and their invitations into the new

deal. They said they had lost

money on the January bonds and complained that their

back to the full attention of Eurobond officials.

LTCB of Japan(a) Council of Europe(f) 15g/11g LTGB Int. 1/5g Bankers 1 101.45 101.4 Bankers Trust Int. **AUSTRALIAN DOLLARS** 15-2 101% 112/1 J.P. Morgan Secs. CANADIAN DOLLARS 11 101.80 Toronto-Dominiani Landon) 🌢 100 1994 1%/14 Wood Gundy STERLING 51e 2½/1½ CSFB Toronto-Dominion Bank(d) 4 6,45 101% 1994 178/114 New Japan Secs.

**Private placement. §Convertible. ‡Floating rate notes. ♦Final terms. a) Non-call 135.75). Call from June 1989 at par provided the Ladbroke share price exceeds to option price. c) Further tranche of £75m issue launched in October 1988. Fungible able. b) Put option after 5 years (priced at a conversion price by more than the put from June. Issue price not disclosed, d) f) Redemption linked to DM/S at rate of Non-callable. Linked to AS/Yen exchange rate. e) Put fixed at 105 to yield 2.199%. f)

NEW INTERNATIONAL BOND ISSUES

losses would now be larger. A handful of houses declined to enter the new deal.

SCITOWAR US DOLLARS

The new ICI issue came with a three-year maturity and a 15% per cent coupon. It was priced at 101% to offer a yield pick-up over the existing deal. At less full fees of 11/4 per cent, the bonds offered a yield of 15.45 per cent, against the 15% per cent yield of the bonds issued in January. J.P. Morgan would make no

comment on whether the issue was swapped, but it is under-stood that the proceeds were swapped into sterling via floating-rate US dollars. ICI is thought to have achieved its aggressive funding target of around 70 basis points below

Elsewhere, Credit Suisse First Boston launched a successful convertible Eurosterling deal for Ladbroke. The £140m issue, increased to £150m after final pricing, met good demand from European investors attracted by the attached put option. The option gives them an instrument which is an equity play with the downside characterisThe bonds were quoted by the lead manager at 99% bid, strongly inside underwriting fees of 2% per cent. For much of the day, the bonds traded at a small premium to their par issue price.
A \$150m four-year deal for

LTCB Japan was launched by LTCB Japan was launched by LTCB International. The bonds came with a 9% per cent coupon and were priced at 101.45 to yield some 56 basis points over the equivalent Treasuries. The issue was quoted by the lead manager at less 1.60 bid. inside fees of 1% per cent. Traders reported limited Euro-

pean interest, but said the bonds would be bought in the Far East. The proceeds were swapped into floating-rate US dollars to achieve a sub-Libor funding rate.

Wood Gundy was the lead manager of a C\$100m five-year deal for Toronto Dominion Bank (London). The bonds carried an 11 per cent coupon and were priced at 101.80 to yield 57 basis points over Canadian Treasuries on a semi-annual

The paper was quoted by Wood Gundy at less 1.95 bid, outside fees of 1% per cent.

In Switzerland yesterday, prices eased slightly in thin volumes as the outlook for short-term interest rates remained poor. The Enterprise Oil Finance SFr150m 10-year 5% per cent issue closed its first day of secondary market trading at 93 bid, compared with its launch price of 101. Traders blamed the timing of the deal and the poor condition of the wider market.

A SFr150m 6% per cent deal for the African Development Bank was squeezed by Crédit Suisse, the lead manager, after the price fell to less 4% bid. At the end of the day, the price had improved to less 2% bid, but there was little actual trad-

UK share of world banking falls further

business in London grew more slowly in 1988 than in earlier years, continuing the trend seen over the past three years, according to the Bank of England.

The Bank says in its latest quarterly bulletin that Lon-don-based banking claims in 1988 rose by 4.5 per cent, down from a 9 per cent rise recorded in 1987 and a 14.5 per cent climb in 1986. London's share of the international banking market as a whole fell to 20.9 per cent at the end of 1988 from 24.5 per cent at the end of 1985. with the decline matched by a corresponding increase in international lending in Japan.

The main contribution to the rise in Japan's share of international business stems from increased lending to residents in foreign currencies. Meanwhile, the decline in London's market share is entirely the result of banks reducing their interbank business, which produces low profits.

Japanese banks remain the largest single nationality group in London with 36.4 per cent of international assets at end-1988, a share that has remained broadly unchanged since the end of 1986. However, Japanese banks are apparently conducting less of their international

INTERNATIONAL banking of all transactions based here at mid-1988, against nearly 34

per cent at end-1985. The fall in London-based Japanese bank business partly reflects the growth of domestic foreign currency business in Japan itself, although the growth of the offshore market and growing arbitrage opportunities with other Far Eastern centres may be a factor.

In addition, the Bank notes some significant changes in the pattern of Japanese bank-ing business in London, partic-ularly their reduced lending to their own offices overseas. This was once their key reason for maintaining a London pres-ence but this type of lending actually declined in 1988 when the banks were net takers of funds from their overseas

Overall, London-based bank lending to non-banks in the UK has risen only moderately and Japanese banks have not increased their share of this market which, at 23 per cent at end-November 1988, is unchanged from the 1986 level.

The Bank adds that some fall-off in the growth rate, if not an absolute decline, in Japanese banks' business had been expected as a result of the Basle convergence proposals on bank capital adequacy, business in London, with only slightly more than 26 per cent of lending less profitable. which have made some types

Treasuries on the defensive as auction jitters take firm hold

By Janet Bush in New York and Katharine Campbell in London

TREASURY bonds remained on the defensive yes-terday and closed modestly lower amid caution about today's 30-year bond auction and retail sales release.

In late trading, long-dated issues were quoted as much as ¼ point lower, adding to losses of a full point on Tuesday as dealers started selling immediately after the three-year auction. The Treasury's benchmark long bond was quoted it

GOVERNMENT BONDS

point lower, taking its yield to

Assessments of the threeyear auction were mixed. Although total bids were reasonably healthy, some dealers felt Japanese participation was a touch disappointing. The three-year sale, however,

became almost irrelevant as focus swiftly turned to the remaining auctions. The three-year was widely thought to have been the most attractive of this week's auctions and there was considerable trepida-

The results of yesterday's 10-year auction were only fair with total subscriptions somewhat below the February auc-tion and substantially lower than the 10-year sale in November. The average yield

sales is heightened by forecasts that today's retail sales release will be strong and that tomorrow's figures will show a 0.7 per cent rise in producer prices in April compared with the 0.4 per cent gain in March. A number of statements by

tion about the rest of the

was 9.18 per cent. Concern over the 30-year

Group of Seven officials in the
US, Europe and Japan over the
last two days have also taken
MONEY market conditions in

BENCHMARK GOVERNMENT BONDS										
		Coupon	Red Date	Price	Change	Yield	Week ago	Month ago		
UK GILT	\$	-13,500 9,750 9,000	9/92 1/98 10/08	105-22 96-27 97-05	-2/32 + 1/32 -1/32	11.05 10.30 9.32	11.03 10.29 9.29	11.07 10,32 9.34		
US TREA	ASURY *	8.875 8.875	2/99 2/19	97-31 97-18	-2/32 -4/32	9.19 9.11	9.08 8.95	9.28 9.10		
JAPAN	No 111 No 2	- 4.600 5.700	6/98 3/07	95.4047 106.0058	+0.059 +0.089	5.35 5.06	5.36 5.07	5.20 5.04		
GERMAN	4A	6.375	11/98 .	95.6500	-0.050	7.00	6.91	8.94		
FRANCE	BTAN	8.000 8.125	. 1/94 5/99	96.3991 95.1200	-0.071 -0.360	8.95 8.87	8.86 8.77	9.02 8.98		
CANADA	. •	10.250	12/98	100.6000	0.050	10.15	10.10	10.47		
NETHER	LANDS	6.7500	10/98	96.3250	-0.050	7.29	7.20	7,11		

12.000 7/99 91.9731 -0.128 13.45 13.29 13.78

Germany fuelled speculation

that higher rates may be in store when the Bundesbank

council meets in a week's

time. Yesterday's repurchase

greement saw a total of

the steam out of the dollar which dipped below DM1.90 yesterday morning.

AUSTRALIA

future on Liffe closed firmer than Tuesday, at 93.23 compared with 93.15.

THE UK bond market recovered after early weakness, in sympathy with US Treasuries, to close almost unchanged on the day. Currency watching was the order of the day. On Liffe, the June future closed at 95.04 just & below

BOND dealers were again concentrating on prospects for the dollar, with some grasping for comfort from a statement by Mr Satoshi Sumita, the Japanese central bank governor. He had stressed the undesirability of an excessive rise in the dollar, adding he foresaw

ket at a time when DM3.2bn is required to pay for the new federal bond. The June bund profit taking checking the dolprofit taking checking the dol-lar's advance, lent an air of relative calm - albeit temporary - until some more sub-stantial clues on international interest rates emerge.

A recent Nomura research report details one reason for the US currency's strength in the past month. Nomura argues that the reluctance of Japanese life insurance companies to hedge their dollar bond purchases in the new financial year after losing nearly \$4bn in the year to March 31 on all foreign exchange losses is one reason for the dollar's lift since

Last year they had hedged the foreign exchange exposure in their US Treasury purchases but came unstuck because of the relative strength of the dollar versus the yen. This year they will be unwilling to make a similar mistake.

Nymex task-force urges curbs on cross trading

THE New York Mercantile Exchange's regulatory review task-force has recommended that cross trading between a member for his own account and the account of his customer be prohibited, along with oral orders between members for a member's own account, Reuter reports.

The task-force, set up in February, recommended the exchange's "current practices with respect to dual trading" be continued and that "the exchange continue to monitor the effectiveness of its rules and surveillance/compliance efforts.'

It called for further studies of the effect that restrictions on dual trading would have on liquidity and efficiency of the exchange's markets. It also recommended that a member found to have engaged in trad-ing practices detrimental to his customers be penalised with suspension of dualtrading privileges, at a mini-

The Nymex task-force called for an "exchange study of the possibility of instituting a brief, closely supervised period of trading after the traditional close, to permit 'evening-up' and the completion of unfilled customer orders at a later-determined fixed price."

To eliminate any subjective

judgments, the task-force recommended the exchange should study the feasibility of fully automating its settlement price procedure.

DM1.3bn drained from the mar-**LONDON MARKET STATISTICS**

FT-ACTUARIES SHARE INDICES These indices are the joint compliation of the Financial Times the Institute of Actuaries and the Faculty of Actuaries **EQUITY GROUPS**

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Fi	& SUB-SECTIONS igures in parentheses show number of stocks per section	Index No.	Day's Change %	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	xd adj. 1989 to date	Index No.	Index No.	Index No.	index No.
	CAPITAL G000S (207)	958.03	-0.3	10.54	4.84	11.67	11.91	961.09	961.13	967.63	742.10
	Duiblica Materials (20)	11799 97	-0.9	11.88	4,26	10.31	17.57	1210.50	1206.11	1215.59	956.62
3		1466.11	-0.4	13.20		9.92	28.37		1717,99		
-	Clearles (10)	2049 48	-13	8.33		14.63	25.61	2678.79	2878.93		1995.92
4	Electricals (10)	2706 82	-83	8.66		14.97	13.93	2197.76		2238.53	
2	Mechanical Engineering (54)	E16 48	+0.3	18.16		12.68	7.37	514.75	513.03		384,69
		549.44		14.15		7.99	0.43	542.23	541.39		440.13
8	metals and metal running (//	217.61	+8.1	11.58		18.69	6.44	317.46	317.09	316.73	268.40
2	Motors (17) Other Industrial Materials (22)	311.71	8.4	9.11		13.89	24.98	1608.43	1683.93		1238.76
10	Other Impustrial Materials (22)	1002.43	-0.6	9.00		13.93	9.41	1288.95	1286.59	1215.79	1038.69
21	CONSUMER GROUP (185)	1281.77	-8.4	9.66		13.07	9.92		1334.71		
22	Brewers and Distillers (22)	1234.73	-8.4				11.32	1846.58	1848.23		887.93
25	Food Manufacturing (20)	T036-TT	-1.8	9.75					2184.19		1971.82
26	Food Retailing (15)	2157,55	-0.7	8.66			16.14	2173.68			
27	Health and Household (14)	2223.66	-0.8	6.44			14.41	2248.77	2257.A2		
	Leisure (33)	1647.59	-0.1	7.52		16.69	15.53	1649.83	1638.89		
31	Packaging & Paper (15)	577.05	-0.7	10.21		12.18	6.99	581_11	577.53	575.12	487.24
32	Publishing & Printing (18)	3555.56	-8.9	9.23	4.54	13.58	43.67	3589.47	3568.50		3275.33
34	Stores (33)	787.99	-82	11.34		11.54	1.98	789.88	781.27	794.92	798.39
35	Textiles (15)	526.95	-8.3	11.83		10.27	6.31	528.51	531.35	539.89	586.41
40	OTHER GROUPS (95)	1981.62	-8.2	10.02		12.13	9.65		1881.50	1084.25	858.94
41	OTHER GROUPS (95)	1317.45	-8.8	, 7 .8 2	2.49	17.81	14.30	1327.44	1326.25	1329.47	1099.51
42	Chemicals (22)	1233.68	-	11.33		10,47	22.54		1231.30		983,340
43	Chemicals (22)	1572.94	4.2	~ 9. 90	4.48	11.79	5.37	1575.81	1573.83	1588.94	1152.53
45	T	DIET AK	-1.0	8.29	3.60	15.66	20.16	2415.19	2432,11		1860.71
4/	i i electione necworks (2)	MAAG - 1 W	-0.1	18.50	4.28	12.38	0.08	1118.58		1115.91	929.14
48	i Miscellaneous (28)	11407.75		10.66	4.03	10.65	21.65	1468.41	1460.26	1461.20	1096.92
40	INDUSTRIAL GROUP (487)	1126.27	-0.4	_ 9.72	3.90	12.79	10.45	1130.95	1129.22	1135,94	920.50
47	IMPUSTRIAL GROOF (1017	7050 (0	-0.5	9.55		12.93	41.99	1688 91		2905.96	1809 43
_51	OH & Gas (13)	1700,00						1204.92		1218.08	995.39
59	500 SHARE INDEX (500)	1199.76	-0.4	9.75		12,73	13.02				
61	FINANCIAL GROUP (123)	752.87	+9.3	-	5.13	. ī	14.74	749.71	746.84		
62	Banks (8)	754.01	+0.9	25.76		5.54	21.71	746.97	736.53		621.57
65	l Incurance (Life) (8)	11067.38		. - : ,	5.59	-	29.86			1074.96	968.94
66	Incorpance (Composite) (7)	397.48	+8.3	. –	5.74	-	13.65	595.59	595.65	594.82	531.44
47	Language (Reminers) (7)	-965.77	+0.8	8.29	6.53	16.14	27.06	957.87	956.44	947.66	985.58
68	Merchant Banks (11)	334.37		∴ ≖∵	4.51	i ∵÷ .	3.70		334.20	332.84	337.50
69	Property (52)	1325.12	-83	5.91	2.75	21.48	6.77	1328.76	1327.72		1143.96
70	Other Financial (30)	374.Z9	·	9.83	5.61	12.85	4.63	374.28	_373.27		377.32
71	Investment Trusts (72)	1143.07	. نينهن	Ė	2.78		8.37	1143.1B	1138.97	1137.35	854.11
81		653.73	-8.9	9.49	3.89	11.73	19.45	659.90	668.86	660.86	471.65
91	Overseas Traders (8)	1355.74	-0.5	10.30	5.20	11.21	39.41	1363.09	1361.53	1377.51	1617.71
	ALL-SHARE INDEX (705)	1090.61	-0.3		4.23	`-	13.35	1094.05	109L94	1897.29	987.13
77	ALL-GIDING STORY		D-17c	Cardo	Day's	May	May .	May	May	Mav	Year
		Index	Day's	Day's		May 1	8 ·	5	4	3 .	340
		Ko.	Change	High (a)	Low (b)	2247 7				41 65 7	

	FIX	(ED I	NTE	REST	Γ			AVERAGE GROSS REDEMPTION YIELDS	Wed May 10	Tue May 9	Yea ago (appro
	PRICE INDICES	Wed May 10	Day's change %	Tue May 9	xd adj. today	xd adj. 1989 to date	1 2 3	British Gevernment Low 5 years Coupons 15 years	9.69 9.26 9.07	9.68 9.26 9.08	8.8 9.1 9.0
	British Government 5 years 5-15 years Over 15 years	117.87 133.20	+0.06 +0.03		111	4.41 4.62 5.92	_	Medium 5 years	10.72	10.74 9.70 9.25 10.85 9.91 9.43	9.1 9.1 9.1 9.1
5	411644411411111111111	167.40 130.94		167.36 130.87		6_10 4.78	10	25 years	9.07 3.55	9.07 3.54	9.0
9	5 years Over 5 years	133.95 133.53 133.43	-0.06.	133.95 133.45 133.36		1.36 1.28 1.27	13	inflation rate 5% Over 5 yrs. Inflation rate 10% 5 yrs. Inflation rate 10% Over 5 yrs.	3.58 2.65 3.42	3.59 2.63 3.42	3.7 1.7 3.4
_	All stocks			115.15	-	5.80	15 16 17	Date & 5 years Leans 15 years 25 years	12.27 11.55 11.10	12.27 11.55 11.10	10. 10. 10.
미	Preference	89.08	+0.14	88.96	·	2.05	18	Preferencet	10.19	10.21	9.4

2117.6 -8.1 2123.1 2112.1 2125.1 2119.6 2132.8 2119.8 2165.7 1756.8

RISES AND FALLS	/ESTI	RDAY	
ish Funds orations, Dominion and Foreign Boods strials ncial and Properties tations s	Rises 56 14 308 115 25 2 22 65	Falk 22 2 441 147 29 0 53 85	Same 29 28 825 396 43 10 103
Totals	607	779	1,539

LONDON RECENT ISSUES

	Pald		192	FI	Stock	Closing	+ or	Ret.	يجورا	Enter.	PE
Price	•	44k	Eligh	in.		Price	<u> </u>	Div.	Cort	Yield	Ratio
\$57 \$100	F.P.	Γ	71 123	.60	Amberley Group 21 ₂ p	83 800 800 800 800 800 800 800 800 800 8		b1.5	3.4	32 56	116
§100	F.P.	} -,	123	708	#Baxmore Int I. 10p	123	+2	25.2 10.45	1.9	5.6	117.9
7	F.P.	1 -1	35	29	4CCS Group 20p	. 30	1	10.45	1.6		42.5
•	F.P.		630 6100 54	蜒	CM8 Packaging SA FFr15.	6300	!	W-	i - I	- 1	15.0
	F.P.	I -	6700	깻	Do (1, '89 Div Reg) FFr15	enifo	[-25	g -:	-	- 1	
gŠ0	1 F.P.	I -	29	%	CST Emerging Acta Tst 10p	22	۱.] -	-	-	-
-146	F.P.	i -	.29	?	Do. Warrants	.20	-2 +2	25 223 0.5			19.2
9100 85	F.P.	I -I	128 96	ᄤ		125	1.5	1 . 143	2.2 4.7	26 16 0.7	144
م	F.P.	-		1 %	⋄ Group Hidgs Sp Ex-Lands 10p	97	滿	ایپی	**	눈일	17.3
:	F.P.	[]	23111111111111111111111111111111111111	120	Do. Writs	720	יכיו	حت ا		0.7	:
mine :	F.F	19/5	177	186	Flending High Inc. Inv	113		45.75		52	:
500	F.P.	7712	827	1 755	Gartmore Value Incs. 10p	61.	+4	15.25 13.79		9.4	! :
- 56 I	F.P.	1 -	กลัง	50%	Do Zeen Die Pri 30n	SNL	'~	. ~~	1 : 1	**	1:
50 50 50 5100 5175	F.P.	1 -	124	774	Do. Zero Div. Pri, 10p #Green (J.) #Ober Hidgs, 10p	505 118 177	1 .	129	20		14.1
37%	F.P.] [175	173	Alber Hidgs, 10p	177	+1	13.6	29 27	뀴	162
	F.P.	I -1	211	198	MB Group	207	ī	W.		-	10.5
547	F.P.	-	49	40	FMalasa Gross 100	46	i - I	l bžol	3.7	5.8	63
Ť	F.P.	! -I	500	470	Mid Kect Hidos, £1	470xr	-10	12.0 6.8		17	-
+ 1	F.P.	! -I	107	50	Mid Kent Hidgs. £1 Do. Warrants £1	470xr 107			i - i	- 1	-
#58 i	F.P.	i -I	66	56	Miskin Grom 20s	63	1	Wd1_38	4.5	29	8.7
#	F.P.	l -l	108 107	95	1015 Group	108		-	-	- 1	-
9100 9100 9100	F.P.	-	107	200	OIS Group	63 108 107		N7.5	- 1	93	-
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īt.	F.P.	! -I	300 178	200	Property Co of Landon 58p	260	-15		-1	i I	-
. =	F.P.	l	178	172	Quarto (Restd Trans) 10c	175	+2	6.0	ا۔۔ ا	4.6	 -
952	<u>F.P</u> .	19/4	.78	1,52	Quiligotti 5p	.68	+1	R2.0	24	3.9	120
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اچي	F.P.	12/5	210	岁	Wood (Graham)	210	1	15.9	52	강취	120 121 125 81
記 記 記 記 記 記 記 る 記 る 記 る る る る る る る る	F.P.	[]	136 218 89	- 探	eXtra-Vision ir5g	196 260 175 145 139 175		±923.9	25	7.4	30.9
25.40	r.r.	لتـــا	- 97		Even a. a chulu u M	- 12		P40.7	دع		20.7

istae Price	Amoust Paid	Latest Resenc	19	189	Stock	Classag Price	+ or				
Ē	15¢	Date	High	Low]	E	١-				
106.46	F.P.	6/6	109 300m	1054 2000	Brit. Assets Tst. Ind-Linked 2005	108 ¹ 2 2 ¹ 2 ppm	-12 +12				
4	NUI .	9/5 4/5	7000	14000	Suidehouse 8 Solvet) Cr Pf 2006	_ 1420m	12				
100p	F.P.	4/5	101p 100	90p	Flanders 7 2 pt (Net) Com Cov Red Prf N' vide Anglia 12 2 pt 19.3 90	_ 99 3	1.8				
199.1	F.P.		1802. 283	993	Do. 131-pc 23,4.90 Do. 4.25pc Index-Linked 2024	_i 100X	楼				
233T	靜	-	100	994	Do. 13pc 8ds 14-5.90	. #3	<u></u>				
RIGHTS OFFERS											
lotter	Amongs	Latest			1	Closing					
Price	Paki	Renove	19	29	Stock	Price	+ 00				
p	140	Date	High	Low	ĺ	P	· •				
I ₇ 72	Mel	3/5	10pm		Anglo Irish Basik	64,00	+4				
9 10	MII	:	34,pan Sam	112 pm 50m	Bear Brand	2½9m	+12				
26	Nii		3low	lópan	Creston 10p	18cm	-2				
2/5 17	NM IN	15/6	84pm 98om	47pm 60om	Els Group	79pm 71pm	+3				
20 20 11 45 20 20 20 20 20 20 20 20 20 20 20 20 20	Nil	- i	12pm	10pm	Gardiser Group 50	11pm 14om	•				
256 255	Nii Nii	10/5	16pm 44pm	13pm 38om	Heitos Hidgs McLaughlin & Harrey	41pm					
65 88	Mil ·	·-	8iom	5mm	Consta Cons	8pm 10pm	# 4				
500	MIB I	:	12pm 188pm	105pm	Securicor Group A (NV)	188am .	+1				
450	NII		113pm	75pm	Security Services	113pm	+5				
a Assessived dividend in Figures based on prospectus estimates. 6 Dividend rate paid or payable on part of capital, cover based on dividend on full capital, g Assumed dividend and yields. 5 Divident and yield excitate special payment, or Foresca, or estimated annualised dividend rate, cover based on previous year is carniage. His Dividend and yield based on Prospectus or other official estimates for 1999. Listinated provides year of dividend cover and yet based distalt payable.											
WINDLESS OF	v at her off	irlət ettica	wes for 19	8949D. O E	ther official estimates for 1988. N Divideos ages. R Forecast annualised dividend cover a	and nie ratio	hased				
-	K & mine	해되는 이 이	rimare. V	Pro Fort	na figures 4 issued by teacter 4 Offered to b Reintroduction 4 issued in connection w	salders of o	rdin.arv				
merger or E	akeover.1	Alfotment	price à Un	isted Seco	rities market.4 Official London listing.[]	ucinqiad as sm vsordan	eranis Zinare				
estitiones. Told Mariet.											

Apr 24 May 12 Jul 27 Aug 7

First Dealings
 Last Dealings

Calls in Medirace, Burton, Laird, Bula, Tusker, Keamare, Ex Co Louis, Devemish, Ciogau, Armstrong Elect, Control Secs, Mecca, Lister, Bus Tech, Arabec, Intech, Bryant, Wms J Cardiff, Eagle Trst, Stakis.

SRITISH STEEL accounted for almost one fifth of dealings on the yesterday, even though the underlying price of the stock

ended unchanged on the day at

Overali market business reached the modest total of 29,453 contracts - continuing to reached the modest total of 29,453 contracts — continuing to run along the stack line set up in recent days — and comprising 18,550 calls and 10,903 puts.

Trading in the FT-SE 100 index showed a slight recovery over the previous day's level, to reach 5,535 contracts, made up of 3,394 calls and 2,141 puts.

The British Steel business saw 2,000 contracts traded in the October 90 puts, and 1,516 in the July as the index losts 8.1 points on the day to 2,117.

Trusthouse Forte found 1,778 centered made up of 1,278 centers.

ber 90 puts, and 1,510 in the July

day to 2,117.

Trusthouse Forte found 1,778 contracts, made up of 1,276 calls

the October 90s.

Sears saw trading of 1,551 contracts, consisting of 524 calls and 1,027 puts, as the underlying share price gained 1p to 118p. Business in the option on the

British Petroleum found 1.188 contracts, comprising 1,138 calls and only 50 puts, with concentra-tion of dealings in the October 280 and 300 calls.

and 502 puts, with most attention

British Gas saw business of 706 contracts, made up of 700 calls and 6 puts. The dealings were split among three series - the June 180 calls attracting 250 contracts, the September 180 calls

The most heavily traded series

LONDON TRADED OPTIONS

			cini			PUTS		Option		Jel	CULL	S مدل	Jai	PUTS	Jan	Option		May		5 LL	Мау	PUTS	i No
Option	420	74						Storebouse	140			39	2		 -	Scot. & New	296		32	42		12	
Alid Lycas (*455)	460 500	15	五	හි 40 21	24 57	12 30 58	90 31 51	(*168.)	160 180	16	19	24 15	7 23	10 25	15 27	(*295.) Tesco	300 360	-3 9	20 17	30 30	- 8 1	24 5	29
Brit. Almay (°202)	s 180 200 220	25 91 ₂ 3		34 22 13	2½ 10 25	5 14 27	9 16 28	Trafalgar (*379)	360 390	22 9	37 17	42 22	12 32	18 34	22 36	(°167) Option ASDA Grp. (°166)	180 160 180	112	5ep 18 10	10 Nov 22 13	Jai 5	15 Sep 8 20	Men 23
Brit Com (*213)	200 220 240	18 7 2	15	30 19	7 16 34	9 18 34	12 22 -	Utd.Biscuits (*320)	300 330 360	8	36 19 9	42 25 15	6½ 24 52	11 26 53	12 27 53	Gateway (*195.) Option	180 200	22 10 May	25 12 Sep	25 14	3 11	25 Sep	17
Beecham (%19)	550 600 650	75 40 16	64 38	110 78 53	8 22 50	13 28 55	17 33 60	Unilever (°560)	500 550 600	12		105 67 40	2 13 43	5 17 44	7½ 22 48	Vaal Reefs (*576) Option	70 80	6 14 Jun	12 6 Sep	13 7 Dec	12	31- 9 Sep	10
8oots (*290)	290 300	81 ²		34 24	10 21	13 22	16 24	Ultramar (*312)	280 300 330	44 30 12	54 40 22	66 52 34	35 8	7 12 29	9 16 30	Amstrad (*109)	100 110	13	18	21 17	3 6½	5	7
B.P. (*278)	260 280	23 11	18	35 24½		7½ 14½	9 17		.330	_	_		23			Barclays	120 420	71 ₂ 4 52	8½ 62	12 70	13 25 11	15 6	17 17
British Sted (487.)	90	212	104 54 24	145 9	11	. 5 12	7½ 13 20	Opties Brit Aero	500		Aug 130	Har 142		Aug 3	Hor 9	(°464)	460 500	17 3	34 13	42	11 40	18 44	22
Bass (*951.)	100 900 950	찬 77 45	24, 107 75	5 120 87	19½ 15 35	23	20 35 52	(*615.)	550 600	67 20	88 52	102 69	ا 1 4	8 24	19 31	Blue Circle (*555)	500 550 600	62 26 7	82 46 22	94 60 36	3 17 49	10 26 56	13 30 59
	1000	22	50	-	45	42 70	-	BAA (°347)	330 360 390	18 4 1	34 15 7	51 30 16	1 15 44	25 48	15 30 51	British Gas (°179)	160 180	22	2412	26 1312	h	24 2012 23	31.
C & Wire (*518)	500 550	38 14	59 31	72 43	16 43	21 48	35 53	8AT Inds (*543)	500 550	44 4	63 30	78 46	12	61 ₂ 24	14 32	Diseas	200 120	ار 20	24 24	-	2	4	25
Cans. Gald (*1310)	1250 1300 1350	120 95 75	155 125 95	170 145 120	45 45 90	ස න 125	85 110 145	BTR (*379)	600 330 360	50 20	11½ 59 35	26 67	58	1 p	65 .5	(°136) Glavo	130 140 1300		16 11½ 135	18 160	8 ¹ 2	8 15	16
Courtaulds (*323)	300 330 360	27 8	37 20 9	44 27	7 21 49	11 24 50	14 26	Brit. Telecom	390 260	21 ₂ 91 ₂	17 18	45 27 25	14 14	18 7	12 24 85	(°1346)	1350 1400			127 100	15 31 62	32 52 77	42 62 85
Com. Union (*384)	360 390 420	39 16	46 28 14	56 38	5 14 40	12 24 44	14 26	(*269)	280 300	112	7½ 3	15 8	12 32	17 37	20 37	Hawker Sidd. (*710)	700 750	65 27 10	94 57 33	102 72 45	27 63	27 40 68	23 42 69
6,X.N. (*385.)	330 360 390	65 39	72 47 30	81 59	14	5 17 23	6 13 24	Cadbury Sch (*354)	330 360 390	25 31 ₂ 1	4 <u>1</u> 19 8	51 32 16	¹ 2 9 38	5 15 39	8 20 40	Hillsdown (*273)	260 280 300	16 7 2½	28 17 8	36 24 14	5 17 36	9 19 37	9 20 38
Grand Met. (°578)	500 550	20 91 48	100 62	41	18 11- 9	17	8 22	Culanes C479)	420 460 500	60 21 2	76 44 23	88 58 36	1 2 24	4 12 32	8 18 36	Lunrho (*270) Midland &k	257 283 309 329	22 9 3 24	32 21 10 32	42 27 18 44	6 19 43 5	12 25 47 13	15 29 51
	680	19	33	21	30	40	57	GEC.	220	Ξ	25	32	-	45	7	(°345)	357	8	16	-	17	26	14
1.C.I. (°1219)	1150 1200 1250	110 72 43	130 % 69	163 132 104	12 25 22	25 43 67	33 47 72	(*236)	240 260	-	12 4½	19	Ξ	13 29	16 29	R Rayce (*191)	160 180 200	33 16 45 1	41 24 11½	42 38 15	1 3 11	112 512 14	3 3 15
Jaguar (*294.)	290 300	28 13	32 22	43 23	5 15	13 20	14 26	Hanson (*194.)	160 180 200	34 14 14		26 41 ₂		1 3 114)		Sears (PLIB)	110 120 130	8½ 1 1½	اتا 8 1 4	18 11, 8	2 B 17	4 9 18	5 11 19
Kiegfisher (*310)	260 280 300	51 31 20	54 38 26	63 47 33	2 5 12	4 8 17	5 10 18	(462)	441 479 527	24 45 15	50 29	67 45 -	11 <u>2</u> 21 68	16 36 -	22	THF (°312) Thom EN(280 3 300 330 650	2 <u>1</u> 71	46 31 6½	55 41 24 85	2 51 ₂ 23	5½ 12 27	7½ 14 29
Ladbroke (*580)	500 550	42	62	76	2½ 12	7 19	11 24 48	P. & O. (%73.)	600 650 700	77 27 3	97 60 32	72 47	2 15 30	4 17 42	27 50	(%99) TSB (*110)	700 100 110	62 22 12 45	\$\$ \$5 7½ 1	52 18	16 1 4	25	14 34 3
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Armstrong makes £58m disposal

TENNECO. the US diversified industrial group, is paying 558m cash to acquire the shock absorbers division of Armstrong Equipment, where the residual businesses are in industrial fasteners and engi-

Tenneco's move, and the price it was prepared to pay, were being seen yesterday as underlining the strategic attractions of a British base to the big international compa-nies in the motor components

The division is the main independent supplier of shock absorbers to the UK original

equipment market.
Troubles at the division were central to a failed f80m takeover bid for the whole com-pany launched by Wardle Storeys, the survival equipment and plastic sheeting con-

cern. last year after ing in part on the strategic Armstrong announced pre-tax attractions of the suspension division.

The division, operating in Yorkshire and also Spain, made trading profits of £1.2m on £50.4m sales in the year to end-July 1988. But for the current year Armstrong has fore. rent year Armstrong has fore-cast profits will rise to £4m, as an effect of corrective action taken at the troubled main factory in York. Net assets are about £17.5m.

The announcement of the deal, with which Armstrong has shed about 40 per cent of its business and is left with between £40m and £45m net cash, left its shares 3p higher

The shares had already risen by about 25 per cent over the last month on a renewed flurry of takeover speculation, focuss-

Monroe Auto Equipment, the Tenneco division of which Armstrong's business will become part, said the acquisi-tion would strengthen its business with both original equip-ment and replacement market customers, and help its posi-tioning ahead of the establishment of the European single market. It already has operations on the Continent.

Armstrong said that with the multinational vehicle manufacturers now requiring their sup-pliers to provide a wider-rang-ing and more global service, it would have become increas-ingly difficult for the division to remain competitive on its

Mr John Pratt, finance director, said the sale meant the company would be in a much stronger position to make acquisitions to add to the remaining divisions. He admitted that with so much cash in the bank it might become vulnerable to a renewed bid attempt if it did not move

Armstrong's residual businesses in industrial fasteners and metal fabrications, which include a successful division in Spain, also make a high proportion of their sales to the motor industry. In addition, there is a much smaller general engineering

Caparo Group, part of Caparo Industries, which owns a 15.8 per cent stake in Armstrong and supported it during the Wardle Storeys bid, said it was "extremely pleased" about

the disposal.

Walter Runciman up slightly on forecasts with £4.1m

By John Ridding

WALTER RUNCIMAN, the shipping, security and insur-ance group which fought off a bid from Telfos Holdings last year, yesterday announced taxable profits of £4.1m for 1988, an increase of 37 per cent over 1987 and slightly ahead of forecasts made dur-

ing the bid battle.
Turnover fell from £37.7m to £32.7m reflecting the disposal of Tann-Synchronome, its elec-tronic security business.

tronic security business.
Earnings per share rose 24 per cent to 29.4p and a final dividend of 6p is proposed giving a total of 10.5p (6.5p).

The principal factor in the improvement was the transport division, where profits more than doubled to £2.9m on the proper up from £13.3m to turnover up from £13.3m to

This was achieved despite a rate war on a subsidiary's North Sea service and reflects increased rates and reven nes from the Unigas consor-tium which, together with a Norwegian consortium, domi-nates the market for small

shipments of LNG.
The freight shipping bustness, which the group intends to expand, also experienced a strong improvement.

Reduced profits were, however recorded in both the insurance and security divisions as a result of disposals. In insurance, this represented the sale of Philip N. Christie in exchange for a minority stake in Charman Group. Mr Runciman said that

given Lloyds' three year accounting rule, the full bene-fits would not come through until the early 1990s.

Having repelled Telfos's attempted boarding, Runciman achieved a result at the top end of expectations and is on a steady course for the cur-rent year. Significant addirent year. Significant addi-tional boosts will be provided by the resolution of the rates war - which should add a six figure number to profits - and by the arrival at end of this month of the company's big-gest ship. The MV Teviot will increase potential earnings by 30 per cent and the market it serves is expected to remain firm. On the downside, insurfirm. On the downside, insur-ance earnings are likely to slip following the change in invest-ments but this will not pre-vent pre-tax profits increasing to about £5.2m. The prospec-tive multiple of 10 which this implies seems fair even without the fact that Telfos retains almost 30 per cent of the shares and may feel tempted to relaunch its bid after August. But with shares now at 376p compared with Telfos's cash offer of 329p investors probably feel justified in their rejection and may take some persuading to think again.

Lowndes Queensway turns in £9.1m but sales have slowed

LOWNDES QUEENSWAY, the furniture and carpets company formed when a consortium of investors headed by Mr Jimmy Gulliver took over Harris Queensway last summer, yesterday joined other "hig-ticket" retailers like Magnet and MTI in reporting difficult market conditions.

Speaking as the company announced pre-tax profits of £9.1m for the 26 weeks to the end of January, Mr Gulliver said that like-for-like sales in volume terms had begun to falter over recent weeks.
Sales for the whole of the

year to date were up in aggre-gate over the comparable months in 1988, but had softened noticeably in March, April and the beginning of May.

The Scottish retailer said he

was hopeful that the economic climate would soon become more favourable to retailers now that it was obvious that high interest rates were indeed curbing consumer expenditure. More specifically, he thought that interest rates would have to start coming down in the

The group excluded any contribution from Poundstretcher and Hamleys, businesses sold since the takeover. On that basis, turnover for the period to the end of January was £221.2m, divided 60/40 between furniture and carpets. As these are the first results

from Lowndes Queensway, there were no comparable fig-ures. Nevertheless, like-for-like sales growth over the prior



Jimmy Gulliver, chairman: sales had softened noticeably in March, April and early May

period was 5 per cent and 6 per cent for each of the two divi-

Of £15.5m in operating profits, \$5.7m came from furniture and £9.8m from carpets. The interest bill amounted to £6.4m and there were no property profits. Earnings per share worked out at 2.61p, and there will be a final dividend of 1.6p

per share.

The profit on the sale of the two subsidiaries and the revaluation of properties bolstered the balance sheet by £80m, all but covering fair value accounting adjustments which totalled £78m, including reorganisation costs of

Of the £78m, £22m related to accounting changes to reflect more conservative reporting of

sales and profits; a further \$22m is designed to cover possible bad debts and litigation costs inherited at the time of the takeover. Assets of \$5m were written off as well.

The net effect of the fair value changes set off against the disposal profits was that goodwill in the balance sheet increased by \$22m to \$116m.

Taking into account yester-

day's £22m disposal of Ham-ley's, borrowings stand at £150m; a sale and leaseback programme was under way and it was possible that the figure would come down to £100m by the end of the

Mr Gulliver said that should interest rates actually go up, the impact on the group's interest bill would be strictly limited because of a swaps and

hedging programme.

In spite of having borrowings of £150m, Mr Bryan Portman, corporate finance director, indicated that each extra percentage point on base rate would increase interest pay-able by only £200,000; so far the programme had saved the

group £2m. Meanwhile, the management team claimed that the strategy set out at the time of the acqui-sition had been validated and continued to be implemented vigorously, with new top management in place, a new stores format being tested and a host The shares added 1/2 to

close at 42½p. See Lex

Revaluation helps RIT assets jump 27%

By Nikki Teit

SIR JAMES Goldsmith's much-hyped return to the UK takeover trail, pius a revaluation of certain timber lands within his group, has helped produce a 27 per cent rise in net asset value at RIT Capital Partners during the eight

months to March 31. RIT Capital Partners is the investment trust spun off from J Rothschild Holdings last

year.
The NAV figure at the end of March stood at 134.2p a share, compared with 107p at September 30, and 105.8p when the trust was launched in July. This compares with a rise of 11.5 per cent in the FT-All Share Index over the same eight-month period and 11.8 per cent in the Morgan Stanley Capital International World

When Sir James announced his planned return to the UK scene in conjunction with Mr Jacob Rothschild in March, his General Oriental Investments group acquired a 37.4 per cent interest in Anglo Leasing, a medium sized quoted leasing

The shares came from RIT Capital Partners and J Rothschild Holdings, the other quoted vehicle in the Rothschild stable from which RIT

was demerged.
The deal meant that RIT halved its 49.9 per cent stake in Anglo. However, with Anglo becoming the vehicle through which Sir James plans to conduct his forays into the UK corporate scene, its shares rocketed, producing a sharp revaluation of RIT's remaining

At March 31, its Anglo holding was worth £36.9m - accounting for about one-tenth of the company's total net assets, valued at £344.3m. Sir James has also been a second factor in the RIT asset uplift. When RIT was demerged from JRH, the

investment trust took an

option over JRH's 13.7 per cent interest in Cavenham Forest

Industries. CFI takes in the timber lands which were formerly part of Crown Zeller-bach, a US forest products group acquired by Sir James.

The option was orginally val-ued at £1, but "as a result of changes in market conditions", RIT has now increased the val-uation to £15m. Yesterday, it said that this was largely due to a revaluation of the timber lands carried out by Sir James' General Oriental Investments in September and to improved conditions in the industry gen-erally. It maintained that the £1 figure had seemed "a reasonable assumption at the

RIT said vesterday that the uplift in NAV without the Anglo benefit, would have been around 21 per cent, and without both this and the option revaluation, around 15

However, the company has also fared well out of Eurotunnel. where a holding was acquired for £13.2m. It sold

pany in which Mr Dennis will

Property activities have

group through restructuring

moves over the last few years. Mr Barry O'Connor, head of

corporate affairs, yesterday

was in charge of commodities

trading on New York.

The Sumitomo Bank, Limited

The Sumitomo Bank, Limited

The Toronto-Dominion Bank

Clydesdale Bank PLC

around half its position when the shares rose significantly during the year and valued the remaining interest at £17.5m at

the year-end.

RIT also highlights a \$18m
(£10.79m) investment in GPA
Group, the aircraft leasing company, made at \$250 a share in April 1988 but revalued to \$285 in the wake of a number of transactions around this level in December. However, on the reverse side, the trust was obliged to write off a £2.5m investment in The Post, Eddy Shah's abortive new national newspaper.

In the eight-month period to end-March, the trust made a pre-tax profit of £6.7m, and is paying a larger than predicted dividend of 1.65p a share. At March 31, around 56 per cent of the portfolio was in quoted equities, 19 per cent in unquoteds, 7 per cent in property and 18 per cent in fixed erty and 18 per cent in fixed interest stocks. Currency expo-

Berisford to reorganise UK property

By Clare Pearson

RERISFORD International, the sugar processing and commodi-ties group, is to reorganise its UK property division following the resignation of Mr Melvyn Ansher, announced yesterday along with the departure of

day after news that Mr Larry Goodman, chairman of the

another main board director.

Announcements of the changes emerged late yesteris poised to go private, is to

BOARD MEETINGS

ted Paper, BOC, Grand Metropolitan Finale- king & Shakson, London Atlantic Inv.

take control of the property division, which internationally Irish meat processing group Goodman International, had accounted for one quarter of profits last year, and there will also be a joint venture comhave a 20 per cent stake. become increasingly signifi-cant within the Berisford

lifted his stake from 7.4 to 9.02

per cent.

Mr Cyril Dennis, formerly a divisional director of Charles Church, the housebuikler that

said the parting with Mr Ansher, 44, who he said had been with the company for about nine years, was "per-fectly amicable". Mr Thomas Edwards, the other director who is leaving,

The chief asset of the UK property division is Midland Montagu House in the City of London, which Berisford par-tially floated off through an issue of preferred shares in 1986. Last year, Berisford failed in an attempt to buy back all the shares in the listed vehicle, Billingsgate City Securities.

Mr Goodman's move puzzled the stockmarket yesterday as it had recently been rumoured that he was reducing his holding in Berisford, perhaps to concentrate on Unigate, where he has 8.3 per cent holding and which appears to fit more logi-cally with his own businesses. Yesterday Mr O'Connor said there had been no recent boardroom contact with Mr

Big bang in bible belt brings 5% decline in CU first-quarter profits

A CHEMICAL toilet which blew up and caused a fire that swept through a Protestant church in middle America was the most embarrassing of a clutch of large claims that hit Commercial Union in March.

The building was one of three CU-insured churches in the US which burned down this winter, helping produce an unexpectedly severe underwriting loss in its US property/ca-

sualty operations.

Partly as a result, there was a five per cent drop in the group's worldwide first-quarter pre-tax profits to £45.1m (£47.5m). (£47.5th).

The decline came as further confirmation of the impact of a cyclical insurance price war in the US which is now feeding its way through to actual reductions in the composite sector's bottom-line

However, with CU's US pre-

miums up only 1.4 per cent at \$289m in the three months to March 30, the evidence is that it is letting itself lose market share instead of taking on risks at unprofitable prices. Mr Tony Wyand, general manager (finance and investgroup's view that "we don't expect this downturn to be par-ticularly severe, compared to the down-cycle in 1982-85". In the UK, CU was hit by two abnormal claims, both run-

ning into seven figures, arising from the Peterborough lorry explosion and a pile-up of vehicles on the M6 motorway. It continues to make pure underwriting profits from its UK non-life operations though,

since insurers are still benefiting from price increases, with only a few signs so far of seri-ous rate cutting. Worldwide, premium income was up 6 per cent at 1901 sm. while underwriting losses grew 27.5 per cent to 240.3m. Investment income was up 10.6 per

cent at £59.5m. Earnings per share declined nine per cent from 6.7p to 6.1p. • COMMENT So jaded are stock market connoisseurs of composite insurance these days, as the UK and US cycles grind wearily forward, that only the exploding thunder-box enlivened ana-

lysts' question-time yesterday.

ments), again voiced the Doubtless Mr Wyand would rather have expostulated on the absurdities of Proposition 103, the Californian voters' insurance rate-cutting measure: but since that particular state makes up less than five per cent of CU's US premiums, the matter verges on being a non-issue for a group inured to decades of regulatory red-tape in its home territory of Massachusetts. Since group pre-tax profits were much as expected, the shares closed unchanged at 383p. At about 1.2 times net assets, this looks pretty fair, given that Allianz and the rest of the European insurance pack still show no signs of wanting to salvage the reputation of teenage scribblers in the City who foolishly predicted pre-1992 mega-bids for the composites. There could be problems for CU in 1990-91, if a stormy winter in the UK coincided with poor results in the US, to undermine dividend growth: but on a prospective gross yield of about 7.5 per cent, assuming 1989 pre-tax profits of £195m, the shares are trading only in the middle of their historic range against the

This announcement appears as a matter of record only

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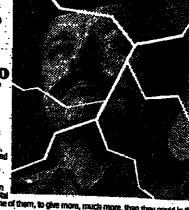
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May 1989

Crédit Commercial de France London Branch

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UK COMPANY NEWS

AIB advances 25% to I£155.7m

By David Barchard

ALLIED IRISH Banks per cent, This reflected the yesterday reported pre-tax profits of I£155.7m, or £130.68m in sterling, for the year to March 31, up 25 per cent on the

previous year.

The results were halled as "a fairly sparkling performance" by Mr. Gerry Scanlan, chief. "We have done well right across all our areas of business

and not just in the present very favourable Irish economic environment," he said. However the pre-tax profit figure had been from its original £180.7m by an exceptional debit of £25m for employee

restructuring. There was no provision this year against Latin American debt (£9.5m), and Mr Scanlan said that only £1m of Latin American debt was now non-

During the year the bank's total assets grew from £9.6bm

SHARES in TDS Circuits, the

USM-quoted circuit board maker, yesterday plunged over

30 per cent, losing 18p to 38p, after a sharp decline into the red in the year to February

Pre-tax losses totalled £1.97m compared with profits of

total assets grew from £9.6bn year with an issue of £200m to £14.7bn, an increase of 53 preference, and a subsequent

bank's acquisition of a controlling stake in First Maryland Bancorp. With FMB's assets stripped out, the group's assets

grew by 7 per cent.
Deposits increased by 66 per cent, rising to £10.5bn (£6.4bn).
A maintained final dividend of 70 was recommended for a total of 12.75p (12.25p), although the cost of the Irish government's bank levy to sharehold

ment's bank levy to shareholders rose to 6.1p (8p). Earnings per share were up 9 per cent to 35.3p (82.4p).

The return on average total assets was 0.9 per cent (0.82 per cent), while the return on average shareholders' funds was 15.2 per cent (13.6 per cent.).

Capital adequacy on the BIS basis was 8.8 (9.1) per cent overall and 4.4 (5.7) per cent for Tier 1 funds. Mr Scanlan said that AIB was planning to strengthen its ratios later this year with an issue of \$200m

16.29p compared with earnings last time of 0.39p. No dividend is proposed.

Stripping out exceptional items, the fall was less severe. An exceptional credit of £1m was received in 1988 represent-

ing an insurance claim for a serious fire in 1986 while this

Allied Irish Banks Share price (pence) 260

issue of £125m sterling in the UK.

1989

• COMMENT AIB can justly be pleased with these results which — even after a fairly large exceptional item — come out ahead of expectations in three very dif-

ferent markets, Ireland, the UK, and the US. The excep-tional item of £25m will be money well spent if it enables AIB to overcome the recurrent problems of Irish banks with their militant workforces. For the foreseeable future, AIB's sights will be concentrated on growth in the British and American markets - and ulti-mately perhaps in continental Europe, where AIB appears to have ruled out the idea of seek-ing alliances and cross-holdings with institutions of a similar size elsewhere in the EC.
This will have to be largely
achieved through more acquisitions, like that of First Mary land. The bank's strategy must thus focus firmly on increasing profitability and retaining earnings to finance acquisitions. Prospects for dividend growth may therefore be rather less bright than the

bank's recent track-record

Weak spark at TDS as losses hit £2m loss of £283,000. Accounting for ture, in the region of £1.6m, this gives an increase in pre-tax losses from £965,000 to was undertaken to modernise equipment and there were also dislocation costs associated

with reorganising production and personnel to meet midyear demand. Mr Whybrow said that recov-ery from these problems was obstructed by a weakening in the computer equipment and defence markets towards the

end of the year.

Because of the uncertainty of the markets, the company said it was not possible to be precise about the timing of a return to profitability. However, Mr Whybrow said

TDS was progressing along the learning curve of the new technology and that it was now positioned to address the right markets.

Shares in **Tootal drop** as Coats talks go on

By Alice Rawsthorn

COATS VIYELLA and Tootal, two of the UK's biggest textile groups, were locked in bid negotiations yesterday in an attempt to agree terms for a deal whereby Coats would acquire Tootal.

The Tootal board will dis-

cuss the outcome of the negotiations this morning when it gathers in London for its regu-iar board meeting. Tootal's shares fell by 3½p

to 132 p yesterday, reflecting the City's concern over whether the two companies can agree terms and about Coats' ability to finance the bid. Analysts estimate that Coats would have to pay between 140p and 150p a share or from £399m to £427m — to win control of Tootal. Coats'

share price was static at 153p yesterday. Coats, which is advised by NM Rothschild, has struck a deal with Mr Abraham Goldberg, the Australian industri-alist who has been stalking Tootal, to buy his 25 per cent shareholding providing it can persuade Tootal to agree terms for a bid by midnight tonight. Tootal is advised by Morgan

If Coats misses the midnight deadline, Mr Goldberg would be free to bid for Tootal and Coats has agreed to sell its 5 per cent holding to him for cash should he stage a bid.

Viking Packaging

Viking Packaging has accepted the offer from Bowater Industries to the extent of 90.95 per cent and Bowater now has 94.63 per cent. The offer is unconditional and remains open. No MMC probe.

Gamblers good luck at London casino slows growth at Stakis

By David Waller

hotel and leisure company's

profits growth m ...
of the year.
Pre-tax profits for the 26
weeks to April 2 advanced to and Ayr.

The fledgling healthcare division, which will absorb much of the group's £50m capiproperties increased from £1.01m to £1.17m.

Profits in the leisure division fell slightly, from £4.4m to £4.3m, reflecting the adverse impact of gamblers' good luck on the London casino: although the "drop" - the amount of money risked by punters - was up, margins actually fell.
Provincial casinos and other

leisure activities did well, as did provincial hotels which account for the bulk of the hotel division's

DIFFICULTIES at Stakis's In this division, profits London casino in Russell climbed from £4.89m to £7.74m, Square helped restrict the reflecting stable occupancy levels combined with achieved

tal expenditure programme this year, chipped in £311,000 to group profits.

Turnover for the group as a whole rose from 261.74m to £66.51m; earnings per share worked out at 3.4p against 2.76p. Interest absorbed £1.5m

COMMENT

Yesterday's interim figures from Stakis were at the lower shares duly dropped by 6p to 105p. Part of the disappoint-

at the London casino. Located in Bloomsbury, this is not supposed to be exposed to the vagaries of "high roller" spending, and indeed the "drop" up against the trend of its counterparts in Mayfair. Nev-ertheless, punters were luckier than usual, and margins suffered. For the group as a whole, property profits were also higher than expected. Despite these disappointments. brokers felt little reason to cut back their forecasts from £26m (excluding property) for the full year, implying 18 per cent growth in earnings. This puts the shares on a multiple of 13%, a near 20 per cent pre-mium to the market. Now that the group has shed its financial services business and sorted out its erstwhile problems with management succession, this sort of premium rating seems fair.

Most Millward holders opt for WPP earn-out terms

SHAREHOLDERS IN Millward Brown, the market research company which is on the receiving end of an agreed bid from WPP, the advertising agency and marketing services group, have largely opted for the bidder's earn-out terms, rather than the straight cash alternative.

The bid's structure was innovatory in that it offered shareholders either 200p per share cash immediately, or 183p upfront plus up to a further 221p if Millward meets certain profit targets over the period to

any combination of cash, loan

March 1994. The 183p could be taken in

notes and, to an extent, convertible loan notes, while the latter payments are to be made half in shares and half in loan notes.

The cash alternative valued Millward at £14.1m and the earn-out at £28.4m. In the event, shareholders speaking for 89.15 per cent of Millward have accepted WPP's

Shareholders speaking for only 7.15 per cent of the company have taken the cash alternative.

The offer has now been declared unconditional and remains open for acceptance

Braithwaite sale could raise £17m By Andrew Hill

Braithwaite is to sell Godiva the fire-fighting equipment subsidiary, as part of its strat-egy of concentrating on industrial services. The sale could raise as much as

British companies which could be interested include Simon Engineering – twothirds of its manufacturing business is in access and fire-fighting equipment – and Chubb, the Racal subsidiary. Godiva, which made £1.7m

on sales of £12.5m in the 15 months to March, has about 5 per cent of the US market.

Mr John Whybrow, manag-ing director, said that the losses were partly caused by a reorganisation programme undertaken by the new man-agement installed in May last 255,000 in the previous year. time accelerated depreciation Turnover fell from 19,54m to of data processing equipment \$8.39m and losses per share of was taken as an exceptional Significant capital expendi-Reverse takeovers for Reliant

By Richard Tomkins, Midlands Correspondent

9.31**♠** 1.65x -- 6

DDividends shown pence per share net except where otherwise stated. *Equivalent after allowing for acrip issue. †On capital increased by rights and/or acquisition issues, §USM stock. §§Unquoted stock. 4Third market. #For eight months. •Irish currency

SHARKHOLDERS IN Reliant
Motor, the USM-quoted manufacturer of three-wheeled cars,

\$3.4m net of expenses through
a placing and open offer of
shares at 37p a share to proyesterday approved the company's transformation into a housebuilder through the reverse takeover of both the privately-owned. Wiseoak

Group and Belmont Homes. The car company, now renamed Reliant, is paying 16.5m for the interlinked property developers by issuing 41.25m new Reliant shares to the vendors — nearly five times the 8.86m shares at pres-

At the same time it is raising Turpin as, executive deputy

City of Oxford

vide working capital for the new group's expansion.

The takeover was engineered by Mr John Nash, Reliant's chairman. Two years earlier Mr Nash attempted to engineer a takeover of Wiseoak by the quoted Nash Industries, but he was defeated by fellow share-

12.41 8.5 14.5

Mr Nash remains chairman of Reliant but will be joined by Wisecak/Belmont directors Mr Chris Johnson and Mr Carl

DIVIDENDS ANNOUNCED

Current Date of ponding for last payment payment dividend year year

chairman and chief executive respectively.

Manufacture of the Reliant Rialto three-wheeler would continue as long as it remained profitable, and plans to launch the SS2 sports-car in the US would go ahead - though not late this year, as had been

Reliant's manufacturing activities would be concentrated on a single site at Kettlebrook, near Tamworth, Staffs, but no redundancies

Highland Parts vaults to £4.4m

Highland Participants, the property and ship repair company run by Mr Peter de Savary, yesterday reported

This compares with the £753,000 made in 1987, a figure adjusted to allow for the merger with Smiths Shipre-

By Philip Coggan

pre-tax profits of £4.42m in

pairers North Shields.
Operating profit was £4.34m
(£553,000) on turnover of 260.45m (£22.66m). Investment income was £1.17m (£108,000) and interest payable was £932,000 (£111,000). Earnings per share were 13.2p (3.6p). The final dividend is 2p (nil), making a total of 3p (nil).

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe for or purchase shares.



Panmure Gordon & Co. Limited

6,100,000 Ordinary shares of 10p each at 125p per share Share capital following the Placing

Issued and

£3,135,000

in Ordinary shares of 10p each

The Ordinary shares now being placed will rank in full for all dividends and other distributions hereafter declared, made or paid on the ordinary share capital of Sheffield Insulations Group plc.

In accordance with the Regulations of the Council of The Stock Exchange, Pannure Gordon & Co. Limited and Rowe & Pitman Ltd. are placing 4,575,000 and 1,525,000

Ordinary shares respectively. The principal activity of Sheffield Insulations Group plc is the specialist distribution and marketing of thermal insulation, fire protection and related products through a national network of 20 branches serving over 11,000 customers.

Listing particulars relating to the Company are contained in the statistical services of Extel Financial Limited and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 25th May, 1989 from:

Sheffield Insulations Group pic Hillsborough Works, Sheffield S6 2LW

Pannure Gordon & Co. Limited 9 Moorfields Highwalk, London EC2Y 9DS

Rowe & Pitman Ltd. 1 Finsbury Avenue, London EC2M 2PA

and (for collection only) up to and including 15th May, 1989 from:

The Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD 11th May, 1989



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Share capital: FF521.007.100 Head Office: 7 Rue de Téhéran - 75008 Paris, France . NOTICE OF MEETING

Shareholders are hereby informed that an Ordinary General Meeting will be held at the Palais de Congrés (Salle Havane), Paris at 10am on Tuesday, 30th May, 1989 to consider the following agenda:

Reports of the Board of Directors and the auditors;

Approval of transactions falling within Article 101 of the law of 24th July, 1966;

Approval of the accounts for the year ended 31st December, 1988;

Apportionment of profits and determination of dividend;

Apportionment of profits and determination of dividents, Apportionment of profits and determination of dividents, Re-election of Directors; Renewal of authority to the Board of Directors to purchase shares of the Company on the Stock Exchange; Renewal of authority to the Board of Directors to purchase shares of the Company on the Stock Exchange; Determination of Directors' fees.
 All shareholders will be entitled to attend this Meeting, regardless of the number of shares held.
 To be entitled to attend or to be represented at the Meeting
 holders of registered shares must be recorded in the Company's share register at least five days before the date of the

-holders of bearer shares must deposit at the head office of the Company or at a branch of the institu

below, at least five days before the date of the Meeting, a certificate ev with authorised intermediaries until the date of the Meeting:

with authorised intermediaries until the date of the Meeting:

Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND.

Lazard Frères et Cie. 121 boulevard Haussmann, 75008 Paris, FRANCE.

Crèdit Lyonnais, 19 boulevard Haussmann, 75002 Paris, FRANCE.

Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.

Banque de Neuflize, Schlumberger, Mallet, 3 avenue Hoche, 75008 Paris, FRANCE.

Crèdit Industriel et Commercial de Paris, 66 rae de la Victoire, 75009 Paris, FRANCE.

Société Genérale, 29 boulevard Haussmann, 75009 Paris, FRANCE.

Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.

Crèdit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE.

Société Lyonnaise de Banque, 8 rue de la Répoblique, 69009 Lyon, FRANCE.

Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE.

Générale de Banque, 3 Montagne du Pare, Brussels, BELGIUM.

Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.

Lombard, Odier et Cie., 11 Corraterie, Geneva, SWITZERLAND.

A. Sarasin et Cie., 10 Preciestrasse, Basle, SWITZERLAND.

J. Vontobel et Cie., Bahnhofstrasse, Basle, SWITZERLAND.

Banque Worms, 1 place de Degrès, 92059 Paris La Défense, FRANCE.

Banque Worms, 1 place de Degrés, 92059 Paris La Défense, FRANCE. Banque Demachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE.

Any shareholder wishing to attend the Meeting in person should request an admission card from one of the banks

listed above.

Forms of prove should be lodged with the Company at least five days before the date of the Meeting.

Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

A voting form will be sent to every shareholder registered on the share register in order to vote by post. Holders of bearer shares desiring to vote by post may obtain a voting form from the above institutions; holders must request such forms by registered letter to arrive at the institution not less than six days before the date of the Meeting. Postal votes will be accepted only if received by the institutions at least five days before the date of the Meeting or received at the registered office of the Company at least three days before the date of the Meeting. Copies of the resolutions to be submitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London ECZP 2HT.

Koninklijke Nederlandsche Hoogovens en Staalfabrieken NV IJmuiden/The Netherlands

Dividend for the year 1988

At the Annual General Meeting held on 10 May 1989, a dividend of NLG 4,per share of NLG 20,-was declared payable, at the option of the shareholders, wholly in cash or in shares and cash, as from 22 May, 1989.

Shareholders opting for cash will be entitled to cashpayment of NLG 2,10 and NLG 1,90 per share against coupons No. 69 and No. 70, respectivity.

Shareholders opting for cr sh and the shares will be entitled to cashpayment of NLG 2.10 against coupon No. 69, and a share premium bonus of one share of NLG 20,- for every 50 coupons No. 70.

Coupons No. 69 and No. 70 are payable at the following offices:

Algemene Bank Nederland N.V. Amsterdam-Rotterdam Bank N.V. at Amsterdam.

New share certificates may be distributed in the form of CF-or as K-certificates with coupons No. 71, 72 and talon attached.

Coupons No. 70 not exercised by 1 August, 1989, will be payable only in cash

U.K. residents who are liable to U.K. taxes on dividends paid to them and who do not carry on a trade or business in The Netherlands through a permanent establishment situated therein, may have Netherlands dividend tax reduced from 25 pct. to 15 pct. if the coupons are accompanied by a completed form 92VK, which may be obtained at the above mentioned office.

IJmuiden,

8 Lovat Lane, London EC3R SBP Telephone 01-621 1212

The Managing Board.

Amsterdam, NV Administratiekantoor voor Aandeelen Koninklijke Nederlandsche Hoogovens en Staalfabrieken NV

Yield % P/E 3.1 8.9

6.8 7.3 1.6 29.6 6.1 -5.9 8.8 10.2 -4.9 3.7 8.4 3.9 11.5 9.4 3.1 8.5

10.3

21 27 6.7 5.9 11.0 14.7 7.6 10.3 12.0

Hoogovens Groep 👯

UK COMPANY NEWS

Rising woodpulp prices hold J Bibby to £15.9m

RAPIDLY rising woodpulp prices hit results of J Bibby & Sons, agricultural and industrial conglomerate which is \$6.5 per cent owned by Barlow Rand of South Africa, in the

six months to April 1.

Pre-tax profits nudged ahead 2900,000 to £15.9m while sales fell from £295.67m to £272.05m. Earnings per share were 9.07p (8.62p) and the interim divi-dend is unchanged at 2.75p.

As a result of more costly raw materials, the disruption

caused by reorganising the Devon operation, and adverse currency movements, the paper and converted products division produced operating profits of only £1.42m (£3.15m).

The trading surplus from the agricultural division, on the

depressed animal feeds market, and seed activity affected by high autumn plantings of cereals. But the company was able to report that the severely depressed pig market had "improved significantly" since the periodend.

For the full year, Bibby said it expected its performance to be similar to 1988, when pretax profits fell to £30.18m (£34.84m) but a higher tax charge would affect earnings per share. The comparable half-year figures contained £1.8m trading profits from the US cheque printing and pack-US cheque printing and packaging divisions, sold last sum-

other hand, held steady at economies would affect particularly its science products and depressed animal feeds market, materials handling divisions. Helped by acquisitions, these moved ahead to trading profits of £5.38m (£3.52m) and £6.03m (£4.25m) respectively.
Science products maintained

its organic growth but was also supplemented by Melles Griot of the US bought in March last year. All companies in the division performed well but the distribution outlets in Spain and France suffered price pres-

Materials handling was helped by a strong market for fork lift trucks, where the divi-sion increased its market share. Continued growth in sales of small electric trucks It warned, however, that a introduced last year also slowdown in the US and UK favoured the results.

Sheffield Insulations joining market with £26m valuation

By Clare Pearson

SHEFFIELD Insulations Group, which claims to be the UK's largest distributor of insulation, fire protection and related products, is joining the main market via a placing which values it at £25.9m.

Of the 6.1m shares being placed, representing 30 per cent of the enlarged capital, 10 per cent are being sold by existing shareholders. The placing price is 125p.

pre-tax profit from £2.09m to increase the market by as £3.22m on sales of £102m much as 40 per cent. Economic

(£85.33m). Trading this year and environmental arguments had been encouraging, despite the reduction in housebuilding in certain areas of the UK, as commercial and industrial building had continued to enjoy a high level of activity.

enjoy a night level of activity.

The company said the longer-term prospects for insulation products were good in view of the expected introduction of new UK building requirements next year, which it believed could at a stroke increase the market by as

for using energy more effi-ciently also suggested an

encouraging outlook.

Sheffield was one of the largest private undertakings in Yorkshire. It has been distributing insulation products for more than 30 years; and also owns an insulation and cladding panels maker and Miller Pattison, which instals loft and cavity wall insulation.

Proceeds will provide funds for expansion through acquisi-tion and organic development.

New Ireland leaps back to black

A PRE-TAX profit of IE3.06m, or £2.57m, was achieved in 1988 by New Ireland Holdings, and dividends are restored with a payment of 9.31p.

The profit continued the recovery shown in the first half, and compared with a loss of £8.11m for the whole of 1987. The company conducts life assurance, and fire, accident, engineering and marine insur-

Welcome features in the year were the return to profit in Irish National Insurance and the continuing strong peformance of New Ireland Assurance, the directors said.

As a result of significant rationalisation, the group had improved its competitive position and they looked forward with confidence.

There was an extraordinary charge of £670,000, representing both exchange adjustments on the retranslation of net Nabili-

Earnings for 1988 were 20.4p (loss 89.7p).

ties in respect of the foreign branch operations and move-ments in exchange rates subse-quent to the termination of the ordinary activities of that branch.

BAe chief to step down

SIR RAYMOND LYGO, chief dicted that BAe's turnover executive of British Aerospace, is to retire from executive of 1989, Professor Roland Smith, chairman, change in the economic and told the aerospace and motor vehicles group's agm yesterday that he expected the appointment of Sir Raymond's successor to be announced in time for the new chief executive to take office in the autumn.

Professor Smith also pre-

industrial relations climate. Half or more of the sales, by value, would be exported from BAe's UK factories.

The chairman said the year had started well for BAe, with first-quarter sales and profits

COMPANY NEWS IN BRIEF

AMBROSE INVESTMENT Trust lifted earnings to 12.5p (11.02p) for year ended March 31 1989 and is raising dividend 1p to 13.41p with final of 8.73p. At March 31 net asset value per Income share 28.16p (28.82p) and per Capital share 666.87p (567.76p).
CITY OF OXFORD Investment

Trust: Net asset value at March 31 1989 was 52.4p (43.1p adjusted). After-tax revenue for year£519,577 (£410,923 after £107,021 extraordinary charge). Earnings per share 2.6p and final dividend 0.9375p for a total of 1.925p.
YEARLING BONDS totalling

£0.25m at 12% per cent, redeemable on May 16 1990, have been issued by the following local authority. West Lan-cashire District Council

NORTHERN ENGINEERING Industries: offer from Rolls-Royce accepted in respect of 55.7 per cent, and the latter has 60.3 per cent in total. The offer is unconditional and

remains open.
SANDERSON ELECTRONICS is paying up to £200,000 cash to buy 75 per cent of System 800

Computers.
SOUTHAMPTON, Isle of Wight and South of England Royal Mail Steam Packet is to acquire Grays Transport, a private road havlage partnership based at Andover, Hampshire, for a maximum £2m cash.

Bowater has 231/2% of Chamberlain

Bowater Industries has increased to 23.5 per cent its stake in Chamberlain Phipps, which is the subject of a two-way hid battle.
The rival bidder to Bowater

is Evode which has a 14.9 per cent stake. Evode cannot buy any more shares because its offer is all-paper; Bowater, which is bidding cash, can increase its stake to 29.9 per

Both bids close on Friday with the result expected to be close. The Chamberlain board last week opted to recommend the Evode offer. In addition to their stakes, Bowater has acceptances of around 4 per cent and Evode 2.2 per cent.

Triefus held back

Increased investment and a downturn of sales in Australia towards its year-end held back profits of Triefus, the diamond trading and drilling group, in

On turnover ahead 10 per cent to £29.45m, pre-tax profits expanded from 21.42m to £1.6m. Earnings per share worked through at 9.23p (7.23p) and a recommended final divi-dend of 1p (2.5p) maintains the total at 3p.

Michael Peters to pay up to £3.75m for US acquisition

MICHAEL PETERS Group, the design company that recently cash for Duffy and has agreed to make performance related t

96.23m (£3.75m).

Duffy, which is based in Minneapolis, has established a reputation as one of the US's most creative graphic design compa-nies since its formation in 1985. Its clients include Ralph Lau-

So far its experience in the US has been far from happy. Hambrecht Terrell, the retail list clients include Ralph Lauren, the fashion designer. Lee Jeans and Porsche North America.

Last year Duffy won more awards from the New York Art Directors Club than any other design, company has ever received in a single year. It made pre-tax profits of \$46,000 on operating income of \$637,000 in 1968.

Mr Robert Silver

made pre-tax profits of \$46,000 on operating income of \$537,000 in 1968.

Mr Robert Silver, deputy this year because of its difficulties in the US. Mr Michael Peters, group chairman, has acquisition offered an opportunity for the group to become involved with "one of the best young design teams in the US".

Refurbishment programme helps spur Stylo to £3m

By Graham Deller

yesterday unveiled a sharp reliable service from overseas recovery in taxable profits sources. for the year to January 28

Benefits of the costly, and from the synthetic, cheaper still continuing, refurbishment end of the market and to the programme at the Stylo Barratt Shoes subsidiary contribratt Shoes subaldiary contributed to a pre-tax outcome of as purchased an 80 per cent £3m, well up on the depressed £428,000 achieved in the previous footwar a branded sports footwear

The current plight of the UK Earnings per share leapt to footwear industry was illustrated by Mr Arnold Ziff, chair-dividend for the year is lifted man, who said: "We can pur- 2p to 7p.

STYLO, the Bradford-based chase more competitive, better footwear and sportswear group quality and better designed controlled by the Ziff family, footwear and receive a more

Stylo retains its commitment to target its footwear away

ous year. Turnover expanded 9 retailer which trades under the per cent to £96.77m (£81.09m). Instep banner from nine shops
The profit figure was struck
after interest payable virtually
unchanged at £1.88m and a
aging director said: "The syncontribution of £976,000 ergy between the two compa-(£426,000) from property dispos-als, half of which related to the sale of the Harry Hall factory a successful nationwide

Hawthorn Leslie issue

HAWTHORN LESLIE, the ket price of 65p, will be applied company, has raised £2.5m through the issue of 4m shares. representing 2.19 per cent of its issued share capital, to Banque Paribas Capital Markets.

The proceeds of the issue, at 62%p against yesterday's mar-

Hawthorn Leslie has interests in electrical distribution, consumer electronics, printing and packaging and mobile communications.

Coopers & Lybrand

acted as financial advisers to the Joint Liquidators of

Clowes Holdings Limited

in the sale, through a public Purchase Invitation, of 29.74 per cent of the issued Ordinary Share capital

J England Group plc

Unwin (Holdings) Limited



The Royal Bank of Scotland Group pic £200,000,000

Floating Rate Notes 2005

la accordance with the Terms and Conditions of the Notes. notice is kereby given that for the leterest Period from Sth May 1989 to 9th August 1989, the Hotes will bear a Rate of Interest of 1219/4% per surray. The succept of interest payable on 9th August 1989 will be £153.05 per £5,000 Note; and £1630.48 per

AGENT BANK: CHARTERHOUSE BANK LIMITED

107 Bremhill Conv. Pref
285 CCL Group Drdinary
168 CCL Group LT% Corv. Pref
140 Carbo Pk (SE)
109 Carbo 7.5 % Pref (SE)
119 isis Group
115 Jackson Group (SE)
114 isis Group
115 Jackson Group (SE) 16.2 4.2 9.9 7.1 | 322 | 261 | Multihouse RV GaristsED | 307 | 107 | 98 | Robert Jenkins | 105 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 | 465 7.5 7.1 7.1 4.0 4.0 12.4 3.3 9.8 9.6 -2.5 11.8 7.0 5.6 9.4 5.0 27.3 Offers £125,000. These Securities are dealt. In strictly on a matched bargain basis, Neither Gramille & Co-Limited nor Gramille Davies Limited are market makers in these securities Granville Davies Limsted

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Jun. 1776/1785 N/C Jun. 2133/2143 -3 Jun. 2373/2385 -6

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Weekly net asset Leveraged Capital Holdings N.V. as at 5/5 was US\$ 312.47 Listed on the Amsterdam Stock Exchange Information:

Pierson, Heldring & Pierson NV

Nestlé Holdings, Inc.

US\$ 100,000,000 5 per cent Bonds due 1997 with Warrants to acquire Bearer

Participation Certificates of Nestlé S.A.

Notice to Holders of the Warrants The Board of Directors of Nestle S.A. will propose at the Annual Share-holders' Meeting on 25th May, 1989, among other matters, to increase the share capital from currently Sfr. 330 million to Sfr. 346.5 million and the Bearer Participation Certificate capital from currently Sfr. 23 million to up to Sfr. 24.15 million. 20 shares or 20 Bearer Participation Certificates give the right to acquire one new security of the same category, at Sfr. 4500 per share or Sfr. 900 per Bearer Participation Certificate.

The holders of the Warrants issued by Nestle's Holdings Limited in connection with the Nestle Holdings, Inc. 5 per cent Bonds due 1997 who want to use their option to acquire Bearer Participation Certificates with subscription rights should present their Warrants to the Warrant Agent

at the latest on 22nd May, 1989

From 23rd May to 21st June, 1989, the Warrants will not be exercisable. The Exercise Price will be adjusted on 21st June, 1969, and will be published as soon as possible thereafter.

Nestle's Holdings Limited, Nassau, Bahamas

11th May, 1989

UK COMPANY NEWS

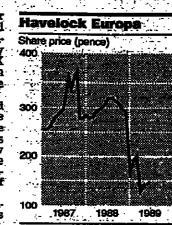
Holders call in company Chesterfield shares leap on results Sition doctor to revive Havelock shares of Chesterfield don's Oxford Street brough

By Andrew Hill

PRESSURE FROM major shareholders has helped install Mr Lewis Robertson, the conpany doctor who is already chairman of two quoted UK groups, as executive chairman of Havelock Europa, the store designer and shopfitter.

Mr Robertson was appointed on Tuesday and has spent the last two days travelling the country looking at Havelock's operations. He said yesterday he would aim to improve the business's systems and con-trols and appoint a new chief

Havelock announced a downturn in interim pre-tax profits in December and, in February, Mr Barry Ward resigned as the group's managing director folowing concern over his unpaid debts to the company. The group has also warned that second-half profits will be less than the first-half figure of



Scottish-institutions and the Rennie family, which together have now forced further depar-tures from the board. The acting managing director, Mr Tom Corrigan, has resigned as nonexecutive chairman of the

Bank of Wales to receive £5m from Scottish parent

By Anthony Moreton, Welsh Correspondent

£5m from the Bank of Scotland, its controlling shareholder, to finance an expansion of its financial services.

The Bank of Scotland, which

owns three-quarters of the equity of the Welsh bank; is to put the money up in the form of non-cumulative irredeemable preference shares of £1 each at an issue price of 100.9345p. The yield is 9% per

The Bank of Scotland was Wales

THE BANK of Wales is to raise the first bank in the UK to make a Tier 1 capital issue when it raised \$160m in March. Mr Eric Crawford, chief exec utive of the Bank of Wales, said the finance was needed to meet the booming demand for

> The present Tier 1 capital. creation does not affect the 26m Tier 2 money raised by the Bank of Scotland through a rights issue a year ago and still held by it for the Bank of

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY- Indices of industrial production. 29.3 133.3 173.3 2,488 181.1 2,584 188.2 2,228 229.9 2,101 180.4 2,384 181.4 2,384 181.6 2,287 187.6 2,226 185.8 2,192 196.6 2,193 218.6 2,193 218.6 2,193 272.2 2,637

184.1 1,988 1016 117.8 141.7 141.7 1300 220.1

103.9 101.0 102.2 101.8 101.8 101.9 102.0 102.0 102.0

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والمتعلق المستاء

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canny company accountant is what happens during the transitional period when this standard is adopted. A surplus that has been built up in previous years can be dealt with in one of two ways. It can be treated as a "pre-payment" of contribu-tions, and shown as an asset in the balance sheet; or it can spread it over the remaining

service period of the employ-ees, reinforcing future profits.

Williams is not the only com-pany so far to have opted for the asset route. Booker, the food and agriculture group, came up with an asset of £19m in its 1988 figures. Like Williams, it has included this prepayment under "debtors" in its balance sheet.

SHARES of Chesterfield Properties leapt 102p to 955p yesterday as net assets of the Mayfair-based property investment and development group continued their seemingly son – who, coincidentally, succeeded Mr Robertson as chairman of foods group Borthwicks at the beginning of the year – and Mr David Burnet, who only joined the Havelock board on February 13. inexorable rise.

The group revealed an increase in net assets at December 31 of 525p to £13.62 per share. The outcome fol-lowed an advance of 41 per cent in the previous year.

Directors said that investment properties contributed £39m to net assets and initial valuation surpluses on completed developments added a further £38m.

Chesterfield's investment in United Kingdom House in Lon-

don's Oxford Street brought in another £21m. Chesterfield's investment

properties have been independently valued on an open market value basis at £310.28m. The revaluation threw up a surplus of £77.3m. The total included One Buckingham Gate in London, the group's prestige office development which is due for handover in

Pre-tax profits in the year to end-December advanced 35 per cent to £10.67m (£7.89m). Earnings rose to 32.88p (29.49p) per share and the total dividend is raised to 16p (14.5p) via a pro-

Windsor back in black

July.

THE CONTINUATION of difficult conditions in the insurance broking market failed to prevent Windsor returning to the black in the half year to March 31 1989.

The pre-tax figure of £131,000 was struck on turnover of £3.43m (£3.67m) and compared with a deficit of £119,000 for the

comparable period last time, and a loss of £103,000 for the full year to end-September 1988. Earnings per 10p share were 0.153p (losses of 0.45p).

Mr Stanley Taylor, the chairman, said he expected the company to return to the dividend list at the end of the year.

Pensioning off the old rules Richard Waters on SSAP24 and its possible effects

THE established orthodoxies of financial indi-cators like earnings per share and gearing ratios in the UK are about to suffer one of those hiccups that sometimes accompanies the advent of a new accounting rule.

group.
Two non-executive directors

have also gone: Mr John Thom-

Mr Robertson is currently

chairman of FJC Lilley, the

building and construction group, and of Triplex Lloyd, the foundries and engineering company. He also heads Giro-

He said yesterday he was

"There are no prizes for a

confident about Havelock's

company doctor whose patients die on the operating

table," he added. Havelock's shares traded as

high as 370p before the October

1987 stock market crash, but the impact of resignations and

profit falls dragged the price down to 128p earlier this year. The shares have recently

bounced back to yesterday's closing price of 150p, up 8p.

bank Scotland

The figures of many leading companies will be affected as a result – and the changes in some cases are likely to be sig-

Take one recent example. Williams Holdings, the industrial conglomerate, revealed a £72m boost to reserves in its 1988 accounts. This amounted to more than a quarter of its shareholders' funds at its year

The cause? No, not a revaluation of its brands, that other great contributor to the strength of balance sheets (Williams considered a brand revalnation, but was put off by the climate of opinion against it in the financial world). Instead. the group's reinforced reserves were due entirely to new rules on accounting for the costs of pension funds.

Like all good accounting rules, this one contains options which offer considerable opportunities to the alert financial manager. The simple choice for many companies this year is: would you rather bolster your balance sheet now, or take the benefit as an addition to profits over a number of years?

The pension costs rule was issued a year ago as Statement of Standard Accounting Practice 24, but has yet to filter through into the corporate consciousness since most financial managers will not have to apply it until the end of this year. It relates to all account-ing years beginning after July 1988 — although some compa-nies, such as Williams, have opted to adopt it earlier, something which the standard

encourages them to do. SSAP24 addresses the ques-tion of how companies should report the costs of their staff pension schemes in their accounts. Up to now, the charge in the profit and loss account has equalled the contribution a company has made to its pension scheme in the year in question.

After periods of strong investment returns, when com-panies take contribution "holidays" to reduce the surpluse in their pension funds, this method can produce substan-tial one-off benefits to profits. In future these benefits will

be smoothed out: any varia-tions will have to be spread over the remaining service lives of the employees (reck-oned to be somewhere between ten and 15 years for most com-panies). Bacon & Woodrow, the pames). Bacon & woodrow, the actuarial firm, estimated last year that had this smoothing been in force already, it would have wiped an average of £10m each off the profits of a selec-

tion of 40 large companies.

The opposite is true in times of pension fund deficiencies. the extra costs of reinforcing their pension schemes. The interesting thing for the

This type of accounting djustment may prompt the

instinctive cry of "foul!" salary increases and investafter all, companies appear to ment returns, as does the marbe conjuring up assets (and ket value of the scheme's assets. These give an informed reader an indication of how hence extra reserves) from However, the method is theoconservative or otherwise a company is being, and hints at any further undisclosed sur-

retically sound, since a prepay-ment of contributions has all the hallmarks of an asset (it plus (or deficiency) there may reduces the contributions a company would otherwise have had to make to its penbe in a scheme.

This information is also of use to employees. Take Wilsion fund in the future). liams, which says that its pension surplus is based partly on an assumption that salaries The profit and loss account

alternative has also been in evidence. Reed last week announced a £17m leg-up to profits thanks to SSAP24, prewill rise by 7 per cent a year. Employees will no doubt take this indication of management intentions into account in any ferring this to setting up a new future wage bargaining. The transitional arrange-

ments are not the only part of the standard which will be exercising the minds of finance directors. The rule which forces companies to spread variations in their contributions is overridden in some cir-

For instance, when there has been a "significant reduction" in the number of employees, the effect on contributions is recognised immediately. What "significant" means will no doubt provide ample scope for and their auditors over the coming years, since it could make a considerable difference to reported profits.

Another exception is when a company takes a refund from its scheme. These refunds are subject to tax at 40 per cent following the 1986 Finance Act. This favourable profit and loss account treatment could encourage some companies to take refunds rather than con-tribution holidays — though in cash terms they would suffer

as a result.

As Mr Ron Paterson, technical partner at Arthur Young, says: "You would have to be pretty desperate to do it — but there may be some desperate people around."

The requirement to spread other variations in pension fund contributions (the basic point of the standard) also

point of the standard) also leaves room for choice. No single amortisation method is specified, leaving it up to com-panies to choose for themselves how this spreading is

number of factors can make significant differmake significant differences to the amounts

 Should the amount be amortised in a straight line over, say, ten years, or at a reducing rate to reflect the fact that the employees in the scheme at the start of the period will gradu-ally leave? The second method loads more of the effect into

the early years.

• Should expected salary rises be built into the equation? This will shift more of the cost into the later years. Should the amounts include

interest (after all, the surplus or deficit identified by the scheme's actuary is a discounted amount, and so should not logically be treated as an absolute sum in the accounts)? Adding in interest increases all the amortised amounts substantially.

• The choice of actuarial method itself may have an impact. The standard does not specify any particular method (unlike the comparable US standard), leaving it largely open to companies and their actuaries to choose their own.

While juggling with all these factors, companies should not overlook one other important point about the pension costs standard: they will have to disclose much more information about their pension schemes, and that can only be of help to outsiders (including potential predators) seeking a better understanding of their figures. The assumptions underlying

be disclosed, such as expected

Evans Halshaw shares fall 44p

SHARES IN Evans Halshaw fell 44p to 285p yesterday after the Birmingham-based motor dealer warned that a depression in the components aftermarket was proving to be somewhat deeper and longer lasting than anticipated."

Mr Geoffrey Dale, chairman, told Evans Haishaw's annual meeting that the problem had been "created by a second consecutive mild winter, com-pounded by high interest rates, which have put severe pressure on our customers, the retail and wholesale parts dis-

As a result of this, and the costs of integrating the Moprod distribution business with the competing Supra group acquired in December, the division was operating well below expected profit lev

Mr Dale said, however, that profitability in the group's car and truck retailing and vehicle management service businesses was running according

Steetley makes further buy in Spain

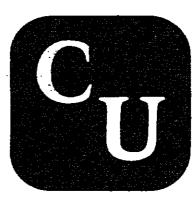
By Philip Coggan

Steetley, the UK construction materials group, has made a further acquisition in Spain with the purchase of an 80 per cent stake in Ariberia, a Madrid-based construction materials group, for an undisclosed cash sum.

Last year, Steetley made two substantial acquisitions in Spain - Canteras La Pola and the Casla group. According to Mr Peter Roberts, finance director. Steetley now has less than 4 per cent of the total Spanish aggregates market but a 30 per cent share in the Madrid area.

THE SCOTTISH FINANCIAL YEARBOOK Where people still count. As the Investor's Chronicle recently remarked, "... you get caring and understanding from Scotland's financial institutions. You will not be handed on like a paper parcel." This is because in Scotland investments are largely managed by single function houses, not by faceless international conglomerates. When you need someone to care for your funds or to help your business to grow get the book on the Scottish financial sector.

A^VÆ VAV SCOTTISH FINANCIAL ENTERPRISE



MONTHS'

TLIDEE

ASSURANCE

Operating profit before taxation £45.1m

- ★ Satisfactory start to the year despite increasing competition in some markets.
- ★ Life profits of £21.1m provided ★ Shareholders' funds increased almost half of the operating profit before taxation.
- ★ Excellent profit improvement in the Netherlands and a continued strong performance in the United Kingdom.
 - to £1,345m.

Н . Н	IGHLIGHTS		
	3 months 1989 Unaudited	3 months 1988 Unaudited	
Total premium income	£901.8m	£850.3m	+6%
Operating profit before taxation	£45.1m	£47.5m	-5%
Operating profit after taxation	£25.9m	£28.2m	-8%
Earnings per share	6.1 p	6.7p	-9%



Commercial Union Assurance Company plc

Ridley warns farmers on pollution

BRITISH FARMERS were told last night to re-shape their attitudes to food production and reduce water poliution in an reduce water pointion in a hard hitting speech by Mr Nicholas Ridley, the Environ-ment Secretary. Speaking at a meeting of the Agricultural Forum of farmers and farm retailers in London, Mr Ridley disappointing" to see that inci-dents of pollution caused by farmers had risen by 6 per

cent last year. He said: "The overall posi-tion has reached an unacceptable level. The time has come not only for this trend to be stopped, but to put it firmly

into reverse."
Mr Ridley warned that the

National Rivers Authority, to be established under water privatisation, would take tough action against the small minority of farmers who per-sisted in polluting the environment through thoughtlessness.

The authority would have the backing of regulations under preparation at present, specifying minimum standards for the construction of silage

and slurry installations, the source of most incidents. Reinforcing the Ministry of Agriculture announcement this week of proposed curbs on the use of nitrogen fertilisers in pilot areas, Mr Ridley said government policy was to encourage voluntary restricinstance, and urged farmers to adopt good agricultural practice and not add unnece

He also urged greater con-tact between farmers and retailers to encourage the growing of products the public would buy. Food retailing had to be market-oriented. "Why can't I buy English artichokes, endives, salsify, chicory, yel-low tomatoes, sea kale, tarra-gon, celeriac and a host of other things," said Mr Ridley. Digging for victory and production at any price, he said, were things of the past. Farmers had to respond to markets, such as the increasing demand for organically-grown food, although he commented:

"Some of us may be more sym-pathetic to this than others. I personally view it as a way to rip off the customer by charging more for identical pro-

Mr Ridley called for a move away from the persistent use of pesticides and said the Government was seeking a more constructive relationship between agricultural and envi-ronmental policies recognising "the farmer's role as the man-ager and the custodian of the countryside." Countryside Commission schemes to create new landscape features and wildlife habitats from set-aside land would attract extra grants over and above set-

Biotechnology 'could add 10 per cent to EC crops'

in the agricultural industry is raise worried about public accep-crop tance of its products. BREAKTHROUGHS biotechnology could raise European Community crop The report, by the Brusselsyields by well over 10 per cent by the turn of the century, based agency Bureau Europeen de Recherches (BER), draws on according to a report drawn up for the EC Commission, a survey BER conducted of companies and research institutes throughout the EC, reports Reuter from Brussels. But analysts say such the US and Switzerland. The advances could be a mixed blessing for EC farm policy and companies are not named.

"The technologies. . . have the potential to increase yields, reduce losses and improve output quality," says the report.
The study says a sophisti-

cated method to detect diseases early is likely to make the most immediate impact on

crop production.
Known as DNA/MAB probes,

this technique could add 10 per cent to the total production of cereals, oilseeds and sugar beet, the report says in estimates based on present areas under crops. It could be used for sugar beet as early as 1991, it estimates. The Impact of Biotechnology on

Agriculture in the European Community to the year 2005.

US expected to play down drought losses

A KEY report due out from the US Department of Agriculture later today is likely to provide age wrought by still-pervasive drought in important wheat growing states, according to most traders.

It is also unlikely to shed much light on the murky US wheat outlook. Although the report will not say so, traders believe the losses to the US winter wheat crop, piled atop last summer's poor durum harvest, will drop US wheat exports next year, perhaps by as much as one-third.

"People think the USDA will not address the maximum losses feared in Kansas," said

BANKING AND FINANCE

IN THE NETHERLANDS

The Financial Times proposes to publish this survey on:

1st JUNE 1989

For a full editorial synopsis and elvertisement details, please contact

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FINANCIAL TIMES

LONDON MARKETS

Mr Steve Freed, a grains analyst with Dean Witter Reyn-"The numbers could be the highest of the year." The winter drought has devastated hard red winter wheat

crops in a four state area: Kansas, the nation's top producer; Colorado; Oklahoma; and Texas. Losses, however, could be somewhat offset by the 12 per cent increase in planted acreage - because the Government required lower set-asides this year - as well as a rise in production of white winter wheat and of soft red winter wheat in areas unaffected by drought.

According to Mr Barry Jen-kins, a spokesman for the

National Association of Wheat Growers, the trade estimates are for a total hard red output of 680m to 900m bushels, compared with the 800m produced last year. The 1987-88 hard red winter wheat harvest was less abundant than usual, having endured damage from both

A survey of the top trading houses by the Knight-Ridder news service produced an average winter wheat estimate of 1.4bn to 1.685bn bushels, not much less, at the very worst, then last year's 1.561bn bush-els. But stocks are much lower than usual and could fall below

insects and disease.

In the months to come, trad-

a year earlier.

ers will be closely monitoring the weather because improvement is still possible; farmers who lost their winter crop could plant again in the spring. But there are worries about low moisture in the subsoil, particularly in the Dakotas and Canada.

Even more important to prices will be USDA decisions about export subsidies. An aggressive export policy will firm up prices, said Mr Freed. But prices could be depressed by timid or badly-timed subsidy offers.

World wheat demand is expected to remain constant. but US exports are likely to drop from 1.5bn bushels to 1bn.

By contrast, stocks of rapeseed were higher than 1987-88 levels at 2.43m tonnes

against 1.76m, while oats

Canadian exports to fall by a third

By David Owen in Toronto

CANADIAN GRAIN exports in the 1988-89 crop year, ending July 31, are set to fall by at least a third from 1987-88 decline to only 12 per cent levels, as a consequence of last from around 20 per cent in summer's protracted drought recent years, some experts As at the end of April, Canada had exported only . Barring a bumper crop this

14.2m tonnes of grain, the corresponding year-earlier period, according to the Canadian Wheat Board. Exports of wheat, the most important single crop, were down to 10.3m tonnes from 15.7m tonnes in

With little spare material left in storage bins, Canada's share of the global wheat trade could have predicted.

season, little improvement is spect for 1989-90, since carryover stocks are approaching historically low levels. Statistics Canada's March 31 report put overall wheat stocks at just under 11m tonnes, com-

stocks were down only marginally at 1.58m tonnes, compared

LONDON METAL EXCHANGE

Previous

Close

with 1.67m.

With planting time for the new season approaching, Canadian farmers are again hoping for rain. According to recent estimates, topsoil moisture in the three prairie provinces of Manitoba, Saskatchewan and Alberta is currently at between pared with almost 22m tonnes 60 and 75 per cent of adequate levels.

2175/2135

1701/1698 1683/1673

14100/13900 14000/13750

High/Low AM Official Kerb close Open Interest

2148-50

1676-6.5

35,356 loss

29.763 lots

Ring turnover 0 cza

316 lots

10,271 lots

Ring turnover 6,175 toring

Ring turnover 738 tonne

7,601 lots

Ring turnover 30,726 tons

2155-60

1689-700 1680-1

382-3 374-4.5

14050-10 13900-25

'Miserable years' forecast for copper

By Kenneth Gooding, Mining Correspondent

THE MASSIVE Escondida project in Chile will have a seriously depressing impact on copper prices when it comes into production, predicted Sir Bruce Watson, chairman of MIM Holdings, yester-

day. He suggested that copper prices would maintain "reason-able levels" of more than \$1 a lb until the middle of next

to anticipate Escondida and I expect 1991 and 1992 to be pretty miserable years."

MIM has a vested interest in copper's performance because its Mount Isa Mine in Australia is the world's largest silver and lead producer and is among the

"Then the market will start

Sir Bruce pointed out that when Escondida came into operation it would involve a big step up in world copper production – about 300,000 tonnes of copper in concentrate a year at a price below 40 cents

top ten copper and zinc produc-

The mine is due to start full production in 1991 but construction is rumoured to be six months ahead of sched-

Sir Bruce said in London yesterday that MIM was also a low-cost copper producer and would weather the storm Escondida would create. As for the short-to-medium-

term prospects for other metals, Sir Bruce suggested "lead will float along, silver will fall a bit more and zinc will continue to do well."

He said the advent of Com-inco's new Red Dog zinc mine in Alaska, due to come on stream soon, might hit zinc prices but he did not expect them to fall below \$1,200 a tonne during the next 18

S Yemen looks forward to its own oil income

Victor Mallet reports on prospects for the latest recruit to the ranks of the world's exporters

fter North Yemen, it is A now South Yemen's turn to join the ranks of the world's oil exporters. For a long time the alling economy of South Yemen – officially the People's Demo-cratic Republic of Yemen – has depended heavily on the oil wealth of other Arab states, in the form of Arab financial aid and above all remittances from Yemenis working in Saudi Arabia and elsewhere in the Gulf.

South Yemen has for years been importing goods worth ten times as much as its exports and is finally looking forward to some oil income of

The Soviet Union found commercial quantities of oil in the Shabwa region in 1987 and by the end of this month output from exploration wells in the Eastern Ayyad, Western Ayyad and Amal fields is expected to reach about 7,000 barrels a day. At present the crude oil is sent by truck to the Aden refinery but Soviet technicians are building a 220 km pipeline to Bir Ali on the coast which should be completed by early

next year.

Although the pipeline could probably handle about 120,000 b/d for export from a new Bir Ali terminal, initial production from Shabwa is thought unlikely to exceed 50,000 to 70,000 b/d. Early announce-ments that South Yemen had reserves of more than 3bn barrels are now treated with scepticism in the oil industry, but it will not be long before the country, with domestic requirements of only about 15.000 b/d, becomes a net

exporter. The discovery of oil in Shabwa - and the oil is said to be of good quality, light and low in sulphur - has quickened the pace of exploration in

South Yemen as a whole. The Soviet Union, working under agreements between the Aden Government and Technoexport, a commercial arm of the Soviet Ministry of Foreign Economic Relations, has invested the most. Credits worth some \$500m have been granted to South Yemen for the pipeline construction and development of the oilfields, and the loans will be repaid from future production. There are about 15 Soviet rigs cur-rently working on delineation and development of the fields and further exploration.

and further exploration.

Exploration by Western oil companies in South Yemen has lso intensified since 1980, and the French have taken a leading role. Total, in partnership with Kufpec of Kuwait and Union Oil of California, completed a seismic survey this year and is expected to spud its first exploration well in June

in its East Shabwa concession next to the Shabwa block. Elf, together with BP and Lasmo, is working on an onshore and offshore concession in the Aden region, and has recently been granted a second block at Sirr Hazar in the north. Canadian Oxy, with CCC, is exploring in the Massia block around Mukalla. The Western companies have production-sharing agreements, while the title to the Shabwa concession being developed by the Soviet Union remains with

South Yemen's Petroleum Exploration Department. Some areas of South Yemen are still open. Particular attention is being paid to the 2,200 square km corridor in a once-disputed border area between North and South Yemen, because it lies near the oil-bearing Marib/al-Jawf zone of North Yemen and Shabwa in the south. More than 35 compa-

nies have expressed an interest

in the area, which comes under the aegis of the Yemen Com-pany for investment in Oil and Mineral Resources, a joint company with headquarters in Sanaa formed after the two countries reached agreement last year. Exploration in the area could begin in 1990 if the two sides can agree on how to award the concession.

in the meantime the Soviet Union is considering stepping up production from Shabwa earlier than expected if it can use the section of the pipeline already completed to increase output and reduce the length of the truck journeys new

required.

If Shabwa production turns out to be particularly high there are tentative plans to extend the pipeline from Bir Ali to the Aden refinery. although present projections suggest the investment would not be worthwhile. The oil can easily be transported from Bir

Ali to Aden by ship. South Yemeni officials are attempting to ensure that the expectations of their citizens, many of whom covet the luxu-ries they see while working in the Gulf states, are not raised too high by the recent oil finds.
"We will not all be buying videos," says Mr Hasan Hubelshi, the Deputy Trade Minister.

Any increase in foreign exchange earnings will, however, be a welcome relief for a country which has suffered from falling remittances and foreign aid flows. With North Yemen already producing some 200,000 b/d, some predictions suggest that the two Yemens together may eventually produce as much as 1m b/d, which would make them a force to be reckoned with, whether or not they join the Organisation of Petroleum Exporting Coun-

Brazil weathers home-grown energy crisis

By John Barham in Sao Paulo

BRAZIL HAS only just avoided a home-grown energy crisis after supplies of fuel alcohol, distilled from sugar cane, started running dangerously

Fuel pumps throughout the country began drying up as stocks dwindled from 3bn litres of the alternative fuel to 500,000 litres at the beginning of the month - enough only for about two weeks' consump-

The present shortage high-lights the contorted economics of Brazil's alternative energy policy, which analysts say are the underlying cause of the shortage.

US MARKETS

IN THE METALS, gold prices slipped in

quiet trading on mostly local activity. reports Drexel Burnham Lambert.

Silver futures drifted lower as profit

taking in absence of follow-through

nlatinum markets were steady in

lackluster dealings. In the softs,

commission house and speculative activity helped support the cocoa.

Sugar futures had sideways action before fund buying rallied prices near

the close. Long liquidation sank coffee

futures as prices almost 200 basis July

The livestock markets again featured

strong a strong belly market as

carryover buying railled prices.

fund buying was seen. Coppper and

Fortunately, the 1989 sugar cane harvest is just beginning, averting a potentially crippling fuel shortage. About a third of Brazil's cars run on alcohol and a shortage could aggravate a strike wave gripping the

country.

Brazil introduced fuel alcohol-during the energy crises of the 1970s to reduce the dependence on imported oil. However, Petrobras, the national oil company, must subsidise alcohol, which costs about three times more to produce

than a barrel of petrol. Sugar cane growers in the north-east of Brazil are blamed for the present alcohol crisis.

They had promised the Gov-ernment to deliver 2.7bn litres of alcohol at the last harvest but produced only 1.7 bn litres

— although they harvested
enough sugar to make the full amount. They used the surples sugar cane to produce more demerata sugar and sold it for export creating an immediate alcohol shortage of the litres. Worse still, the Government

holding the price of alcohol down as part of its anti-infla-tion Summer Plan. Consumption is said to have increased by almost 20 per cent in March

Prof. Eli Roberto Pelin of the

years, output had risen by only a fifth. Producers complained, he added, that government controlled prices were too low, discouraging investment. "there had to be a scarcity of alcohol."

University of Sao Paulo, an

authority on the alcohol policy.

said that "long term factors are

also at work to create a short-

age." He said that while con-sumption had increased by 60

per cent over the past five

Ironically, Brazil has become a prisoner of its own energy policies, which it thought would free it from unreliable Middle Eastern suppliers.

€ :...

WORLD COMMODITIES PRICES

Close Previous High/Low

NEARBY coffee prices again rose sharply yesterday amid talk of a squeeze by a US operator which is believed to have an uncovered position of around 6,000 lots out of a total of 7.760 lots for the soot month. Dealers said that although there was robusta coffee around, much of it was not tenderable quality. On the LME aluminium prices closed down after rallying in the morning when the IPAI announced non-Communist world producer stocks had fallen by 43,000 tonnes to 3.15m tonnes. They had been expected to rise by up to 30,000 tonnes. The gains were wiped out in the afternoon, partly because of easier copper prices and partly because three-month prices had falled to test \$2,200 a tonne in the morning rally. On the BFE, the Baltic Freight Index reached 1,715, a rise of 11, and the fifth

SPOT MARKETS		
Crude oil (per barrel FOB)		+ or -
Dubei Brent Blend W.T.J. (1 pm est)	\$15,10-5,20q \$17,90-8,00q \$19,50-9 55q	-0 15
Oli products (NWE prompt delivery per to	onne CIF)	+ or -
Premium Gasoline Gas Oli Heavy Fuel Oil Naphtha Petroleum Argus Estimates	\$260-262 \$142-143 \$85-87 \$178-179	-3 -1.5
Other		+ or -
Gold (per troy oz) Silver (por troy oz) Platinum (per troy oz) Palladium (per troy oz)	\$377.25 566c \$537.66 \$159.50	+0.50 +3 +6.15 -1.25
Aluminium (freo market) Copper (US Producer) Lead (US Producer) Nickel (free market)	\$2300 132 ³ g-136c 36c 630c	-35 -1 ₂
Tin (European tree market) Tin (Kuata Lumpur market) Tin (New York) Zinc (US Prime Western)	\$10465.0 27 86r	+ 10 -22.5 -0.12 -1.0
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	116.69p 258 42p 86.12p	-3.21° +6.37° -2.51
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$307.4u \$351u \$296	+0.4 +1
Barley (English teod) Maize (US No. 3 yellow) Wheat (US Dark Northern)		-1.5 -0.75
Rubber (spot)♥ Rubber (Jun)♥ Rubber (Jul) ♥ Rubber (KL RSS No 1 Jun)	64 25p 64 25p	-1.00 -1.00 -1.00
Coconut oil (Philippines)) Paim Oil (Malaysian)) Copra (Philippines)) Soyabeans (US) Cotton "A" index Wooltops (64s Super)	\$567.5z \$415 \$370 \$202 77.05c 618p	-0.20

2 a tonne unless otherwise stated, p-pence/ke cents/lb. r-ringgit/kg. v-Jun/Jul u-May/Jul

q-Jun x-ApriMay, w-Aug, z-Jul/Aug, tMeat

§CIF Rotterdam. 🦣 Sullion market close. m-Ma-

ission average falstock prices. * change week ago. VLondon physical market.

	0.000	1 1271000	I I-B-I-Fow				
May	690	697	697 689	Alumin	ium, 99.7	% purity (S	per tonne)
Jul	711	714	712 703	Cash	2300	-10	2320-30
Sep	727	732	727 718	3 mont	ns 2145	-50	2155-60
Dec	772	776	771 763	Conner	Grade /	A (£ per tor	ne)
Mar	767	770	767 760				
May	776	779	774 767	Cash	1693		1699-701
lui	788	795	790 787	3 mont	1677	-8	1685-6
urnov	er:7410 (8	983) lots of	10 tonnes	Silver (US cents	fine ounce	1)
price fo	w May 9:	926.44 (924.	s per tonne). Daily 37): 10 day average		561- 569-		558-60 566-8
lor May	/ 10: 951.0)4 (956.53)		Lead (E	per tonn	ie)	
COPFE	驾 £/tonne	•		Cash 3 monti	376-		372.5-3 370-1
	Close	Previous	High/Low	<u> </u>	S per ton		3/0-1
May	1360	1315	1360 1330				
Jly .	1148	1149	1166 1144	Cash			13900-50
Sep	1085	1085	1100 1082	3 mont	13/5	0-800	13800-50
Nov	1061	1050	1076 1056	Zinc, Sp	pecial His	gh Grade (\$ per tonne
lan	1057	1056	1070 1057	Cash	1680	L-GA)	1665-70
Mar	1050	1055	1068 106G	3 monti			1598-600
Way	1060	1060	1062		per tons	-	
Turnov	er 5431 <i>(</i> 7	021) lots of	5 tonnes				
IÇO ini	dicator or	ices (US c	ents per pound) for	Cash	1610		1590-5
May 9:	Comp. da	lly 115.72 (*	14.85). 15 day aver-	3 monti	ha 1560	⊷	1547-50
SUGAI	8 (\$ per to	nne)					
Rew	Close	Previous	High/Low	POTAT	DES E/to		
\ug	279.20	276.00	280.00 271.00		Close	Previous	High/Low
Det	277.40	274.40	277.80 270.40	May	160.0	181.0	185.0 179
Dec	278.03	274.00	270.00	Nov	91.O	91.0	81.9
Mar	268.00	265.20	266.00 252.00	Feb	100.0	100.0	
May	268.00	265.00	265.00	Арг	147.7	147.4 161.0	148.5 147 161.0 160
White	Close	Previous	High/Low	May	182.0		40 tonnes.
Aug	347.00	347.00	345.00 342.00	INITIO		-,	wallion

ecutive record his	gh.			Comp. dai 3.98 (117.1		174.85). 15 day avı
MARKETS			SUGAF	\$ (\$ per tar	nne)	
oll (per barrel FOB)		+ or -	Rew	Close	Previous	High/Low
Blend (1 pm est)	\$15.10-5.200 \$17.90-8.000 \$19.50-9.550	-0 15	Aug Oct Dec	279.20 277.40 278.00	276.00 274.40 274.00	280.00 271.06 277.80 270.40 270.00
ducts Frompt delivery per t	onne CIF)	+ or -	Mar May	268.00 268.00	265.20 265.00	266.00 262.00 265.00
m Gasoline II Fuel Oil a um Argus Estimates	\$260-262 \$142-143 \$85-87 \$178-179	-3 -1.5	White Aug Oct Dec Mar	347.00 331.00 327.00 319.00	947.00 330.00 323.00 317.00	High/Low 345.00 342.00 331.00 326.00 \$18.50 315.00
cer froy oz) 4 (por troy oz) 4 m (per froy oz) um (per froy oz)	\$377.25 566c \$537.66 \$159.50	+ or - +0.50 +3 +6.15 -1.25	White 4 Paris- V	85 (1530). Vhite (FFr:	per tonne):	311.50 lots of 50 tonne Aug 2797, Oct 205 005, Aug 1995.
ium (freo market) (US Producer) US Producer) (free market) tropcen free market) ala Lumpur market) wy York) S Prime Western)		-35 -1 ₂ + 10 -22.5 -0.12 -1.0	Jun Jul Aug IPE Inde		18.04 17.22 16.77 18.56	18.05 17.81 17.20 17.01 16.70 16.59
(live weight)† (dead weight)† ve weight)†	116.69p 258 42p 86.12p	-3.21° +6.37° -2.51		E \$/tonne Close	Previous	High/Low
i dally sugar (raw) i daily sugar (white) id Lyle export price		+0.4	Jun Jul Aug	141.25 141.00 142.50	144.50 141.00 141.00 141.75	143.50 142.25 141.50 139.00 141.00 138.75 142.50 139.50
(English tead) (US No. 3 yellow) (US Dark Northern)	£104.25w £133.0 £126.00u	-1.5 -0.75	Sep Oct Nov Dec	143.50 144.00 145.50 147.00	142.75 144.50 146.00 146.50	142.00 140.25 144.00 142.00 145.00 143.00 144.00
(spot)♥ (Jun)♥ (Jul) ♥ (KL RSS No 1 Jun)	56.25p 64 25p 64 25p 265m	-1.00 -1.00 -1.08	Yurnove	r 8362 (75	67)lots of	100 lonnes
t oil (Philippines)§ il (Malaysian)§ Philippines)§ sns (US)	\$567.5z \$415 \$370 \$202		chang definit South	e but there a dearer to Africa sup	endency. In port buying	show little vincing sign of a I Australia and I is an important if improved

				- Mickeli (1	a ber mi	nej	
May Hy	1360	1315	1360 1330	Cash			13900
, D	1148 1065	1149 1085	1166 1144 1100 1082	3 month			13800
;	1061	1050	1076 1056	Zinc. Sp	ecial His	ah Grade (\$	par
	1057	1056	1070 1057		1680		_
	1050	1055	1068 1060	Cash 3 month			1665- 1598-
	1060	1060	1062		per tonsk		
OVE	9F 5431 (7)	021) lots of	5 tonnes		161D	-	1590-
			ents per pound) for	0			1547-
	Comp. da 3.98 (117.1		114.85). 15 day aver-	<u> </u>			
DAR	(\$ per to	nne)		-			
	Close	Previous	High/Low	POTATO	DES E/to	nne	
,	279.20	276.00	280.00 271.00	•	Close	Previous	ΗĶ
	277.40	274.40	277.80 270.40	May	160.0	181.0	185
:	278.03	274.00	270.00	Nov	D1.0	91.0	81
•	268.00	265.20	266.00 252.00	Feb	100.0	100.0	
<u> </u>	268.00	265.00	265.00	Apr	147.7	147.4	145
ite	Close	Previous	High/Low	May	162.0	161.0	161
•	347.00	347.00	345.00 342.00	- Turnova	F 338 (24	18) lots of 4	10 101
	331.00	330.00	331.00 326.00	4004	TAN WE	AL Chonne	
;	327.00	323.00	***	SOTAB			
	319.00	317.00	318.50 315.00		Close	Previous	Hiç
	316.00	214 00					
_	316.00	314,00	311.50	Jun	158.50	159.00	
nove to 4	er: Raw 2 85 (1530). White (FFr	2501 (2236) per tonne):	311.50 lots of 50 tonnes. Aug 2197, Oct 2097.	Aug Oct	161.00 150.00	159.00 152.50 152.00 lots of 20 l	
move ito 4 ris- W	er: Raw 2 85 (1530). Vhite (FFr i5, Mar 20	2501 (2236) per tonne): 226, May 20	311.50 lots of 50 tonnes.	Aug Oct Turnove	161.00 150.00 r 50 (53)	152.50 152.00 los of 20 l	onne
nove ite 4 is- W	er: Raw 2 85 (1530). White (FFr 65, Mar 20 COLL \$/ba	2501 (2236) per tonne): 726, May 20	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 005, Aug 1995.	Aug Oct Turnove	161.00 150.00 r 50 (53)	152.50 152.00	
nove ite 4 is- W 206	er: Raw 2 85 (1530). Vhite (FFr i5, Mar 20 Clos	2501 (2236) per tonne): 226, May 20 cret e Previo	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 005, Aug 1985. us High/Low	Aug Oct Turnove	161.00 150.00 r 50 (53)	152.50 152.00 lots of 20 L	dex p
nove ite 4 is- W 206	Raw 2 85 (1530). White (FFr 15, Mar 20 108 17.96 17.15	2501 (2236) per tonne): 726, May 20 errel e Previo 18.04 5 17.22	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 005, Aug 1995.	Aug Oct Turnove	161.00 150.00 r 50 (53) T FUTU Close 1694 1625	152.50 152.00 lots of 20 l RES \$10/in Previous 1685 1618	dex p
nove to 4 is- W 206	85 (1530). Vhite (FFr i5, Mar 2(Clos 17.96 17.15 16.71	2501 (2236) per tonne): 226, May 20 errel e Previo: 18.04 17.22 16.77	311.50 lots of 50 tonnes. Aug 2797, Oct 2097, 005, Aug 1985. us High/Low 18.05 17.81	Aug Oct Turnove PREEGH May Jun Jul	161.00 150.00 r 50 (53) r FUTU Close 1694 1625 1470	152.50 152.00 lots of 20 l RES \$10/in Previous 1685 1618 1462	dex p
hove to 4 is- W 206	85 (1530). Vhite (FFr i5, Mar 2(Clos 17.96 17.15 16.71	2501 (2236) per tonne): 226, May 20 errel e Previo: 18.04 17.22 16.77	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01	Aug Oct Turnove PREIGH May Jun Jul Oct	161.00 150.00 r 50 (53) r FUTU Close 1694 1625 1470 1560	152.50 152.00 lots of 20 l RES \$10/in Previous 1685 1618 1462 1585	dex p
nove ito 4 is- W 206	85 (1530). Vhite (FFr i5, Mar 2(Clos 17.96 17.15 16.71	2501 (2236) per tonne): 225, May 20 pret e Previo: 3 18.24 1 16.77 1 18.56	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01	Aug Oct Turnove: PREIGH May Jun Jun Jul Jean	161.00 150.00 r 50 (53) r 50 (53) Close 1694 1625 1470 1560 1590	152.50 152.00 lots of 20 l Previous 1685 1618 1482 1585 1585	dex (Hig 189 180 147
POPE Inde	H: Raw 2 85 (1530). White (FFr 15, Mar 2 Clos 17.95 17.95 16.71 18.8351 (7	2501 (2236) per tonne): 225. May 20 per tonne): 225. May 20 pred e Previo: 3 18.04 17.22 16.77 18.56	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01	Aug Oct Turnove PREIGH May Jun Jul Oct	161.00 150.00 r 50 (53) r FUTU Close 1694 1625 1470 1560	152.50 152.00 lots of 20 l RES \$10/in Previous 1685 1618 1462 1585	dex p
ris- W ris- W c 206	85 (1530). Vhite (FFr 55, Mar 20 Clos 17.96 17.15 16.71	2501 (2236) per torne): 226, May 20 per torne): 226, May 20 per torne): 8 Previo: 9 18.04 16.77 18.56 1961)	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01 16.70 15.59	Aug Oct Turnove: PREIGH May Jun Jul Oct Jan Apr BFI	151.00 150.00 r 50 (53) T FUTU Close 1694 1625 1470 1560 1590	152.50 152.00 153.00 lors of 20 l Previous 1685 1618 1462 1565 1585 1603 1704	dex (Hig 189 180 147
Inde	H: Raw 2 85 (1530). White (FFr 6, Mar 2 Close 17.95 17.15 16.71 8x 17.94 1. S/tonne	2501 (2236) per tonne): 225. May 20 per tonne): 225. May 20 pred e Previo: 3 18.04 17.22 16.77 18.56	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 005, Aug 1995. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59	Aug Oct Turnove: PREIGH May Jun Jul Oct Jan Apr Apr Turnove:	151.00 150.00 7 50 (53) 7 FUTUI Close 1625 1470 1560 1590 1715 7 364 (29	152.50 152.00 152.00 168 of 20 t Previous 1685 1618 1462 1585 1585 1585 1603 1704	dex Hig 189 180 147
nove te 4 is- W 206 UDE	er: Raw 2 85 (1530). White (FFr 55, Mar 2). Clos. 17.96 17.15 16.71 ax 17.94 L Stonne Close 141.25	2501 (2236) per torme): 226, May 20 per torme): 18.04 17.22 16.77 18.56 1961) Previous 144.50 141.00	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01 16.70 15.89 High/Low 143.50 142.25 141.50 139.00	Aug Oct Turnove: PREIGH May Jun Jul Oct Jan Apr BFI	151.00 150.00 7 50 (53) 7 FUTUI Close 1625 1470 1560 1590 1715 7 364 (29	152.50 152.00 152.00 168 of 20 t Previous 1685 1618 1462 1585 1585 1585 1603 1704	High 165 165 166 166
Inde	er: Raw 2 85 (1530). Phite (FFr 5, Mar 2t COL S/bs Close 17.95 17.15 16.71 17.94 17.93 17.93 17.94 17.95 17.95 17.15 17.95 17.95 17.15 17.95 17.	2501 (2236) per torme): 26. May 20 per torme): 8	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.00 141.00 138.75	Aug Oct Turnove: PREIGH May Jun Jul Oct Jan Apr Apr Turnove:	151.00 150.00 7 50 (53) 7 FUTUI Close 1625 1470 1560 1590 1715 7 364 (29	152.50 152.00 152.00 168 of 20 t Previous 1685 1618 1462 1585 1585 1585 1603 1704	dex p Hig 169 169 167 156
Inde	er: Raw 2 85 (1530). Phite (FFr 5, Mar 2t Close 17.15 16.71 8x 17.94 1r: 8351 (7 L Stonne Close 141.25 141.25 141.25	2501 (2236) per tomne): 226, May 20 226, May 20 227, May 20 228, May 20 228, May 20 238, May 20 248, M	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01 16.70 16.69 High/Low 143.50 142.25 141.50 139.00 141.00 138.75 142.50 139.50	Aug Oct Turnove: PREIGH May Jun Jul Oct Jan Apr BFI Turnove: Wheel	151.00 150.00 7 50 (53) 7 FUTU Close 1684 1625 1470 1560 1560 1715 7 364 (28	152.50 152.50 152.00 lors of 20 I RES \$10/In Previous 1685 1685 1603 1704 1704 1704 17.80	dex High 163 163 163 166 166
nove is 205 UDE	er: Raw 2 85 (1530). Phite (FFr 5, Mar 2t COL S/bs Close 17.95 17.15 16.71 17.94 17.93 17.93 17.94 17.95 17.95 17.15 17.95 17.95 17.15 17.95 17.	2501 (2236) per torme): 26. May 20 per torme): 8	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.00 138.75 142.00 139.50 142.00 140.25	Aug Oct Turnove: PRESCH May Jun Jul Oct Jan Apr BFI Turnove: Wheel May Jun	151.00 150.00 r 50 (53) r 50 (53) T FUTU Close 1625 1470 1590 1625 1470 1590 1625 1470 1590 1625 1470 1590 1625 1470 1590 1625 1775 r 364 (28 8 Extenne Close	152.50 152.00 152.00 152.00 152.00 152.51 1018 1482 1685 1685 1685 1683 1704 10)	High 186
Inde	er: Raw 2 85 (1530). White (FFF 15, Mar 20 Close 17.95 17.15 16.77 ax 17.94 ir: 8351 (7 14.25 141.25 141.25 143.50 144.50	2501 (2236) per torme): 226. May 20 irrel e Previo: 1 18.04 1 7.22 1 16.77 1 18.56 1961) Previous 144.50 141.00 141.75 142.75 144.50 146.00	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.50 139.50 142.50 139.50 142.00 142.00	Aug Oct Turnove: FRENCH May Jun Jul Oct Jan Apr Bri Turnove: GRADES	151.00 150.00 r 50 (53) r 50 (53) r FUTU Close 1694 1626 1470 1590 1715 r 364 (26 3 Exonne Close 117.10	152.50 152.50 152.00 lors of 20 I RES \$10/In Previous 1685 1685 1603 1704 1704 1704 17.80	185 185 185 185 185 186 186 186
Index	85 (1530). White (FF 5. Mar 2) Close Close 17.99	2501 (2236) per torme): 26, May 20 per torme): 18,04 17,22 16,77 18,56 144,50 141,00 141,00 141,75 142,75 144,50 146,50 146,50 146,50	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 105, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.50 139.50 142.50 140.25 142.50 140.25 143.00 143.00 144.00 143.00	Aug Oct Turnove: FRENCH May Jun Jul Oct Jan Apr BFI Turnove: GRADES Wheet	151.00 150.00 r 50 (53) r 50 (53) r FUTU Close 1625 1470 1560 1560 1570 1600 1715 r 364 (28 1715 r 364 (29 1715 r 364 (25 1715 r 364 (25 1715 r 1840 195.15	152.50 152.00 152.00 10rs of 20 I RES \$10/In Previous 1685 1618 1482 1565 1603 1704 10)	dex p High 183 147 150 160 160 160
Inde	85 (1530). White (FF 5. Mar 2) Close Close 17.99	2501 (2236) per torme): 226. May 20 irrel e Previo: 1 18.04 1 7.22 1 16.77 1 18.56 1961) Previous 144.50 141.00 141.75 142.75 144.50 146.00	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 105, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.50 139.50 142.50 140.25 142.50 140.25 143.00 143.00 144.00 143.00	Aug Oct Turnove: FREIGH May Jun Jul Oct Jan Apr Bri Turnove: GRAIKS Vineet May Jun Sep Barley	151.00 150.00 r 50 (53) r 50 (53) r 50 (53) r 50 (53) r 50 (53) 1625 1470 1590 1590 1590 1775 r 364 (29 1775 r	152.50 152.00 152.00 152.00 152.00 152.00 1685 1618 1685 1618 1685 1585 1585 1704 117.80 119.25 105.10	High 1160 1160 1160 1160 1160 1160 1160 116
Inde	er: Raw : 85 (1530). White (FFF) Fish Mar 20 (Olk Sha Close 17.96 17.91 16.71 18.17.92 16.71 18.17.93 17.94 19.18.17.94 19.19.19 19.19 19.19.19 19.19 19.19.19 19.19 19.19.19 19.19 19.1	2501 (2236) per torme): 26, May 20 per torme): 18,04 17,22 16,77 18,56 144,50 141,00 141,00 141,75 142,75 144,50 146,50 146,50 146,50	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 105, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.50 139.50 142.50 140.25 142.50 140.25 143.00 143.00 144.00 143.00	Aug Oct Turnove: FREICH May Jun Jul Oct Jan Apr BFI Turnove: GRADES Wheet May Jun Sep	151.00 150.00 r 50 (53) r 50 (53) r 50 (53) r 750 (53) 1694 1625 1470 1590 1715 r 364 (26) 1715 r 364 (26) 1715 r 364 (26) 1715 r 364 (26) 1715 r 118.40 105.15	192.50 152.00 152.00 10rs of 20 I Previous 1685 1618 1462 1565 1585 1603 1704 10) Previous 117.20 119.25 105.10	High 106
Inde	er: Raw 285 (1530). White (FFT S. Mar 28 Close 17.99 1	2501 (2236) per torme): 26, May 20 per torme): 18,04 previous 18,07 18,56 144,50 141,00 141,00 141,75 142,75 144,50 146,50 146,50 146,50 146,50	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.00 140.25 142.00 140.25 144.00 142.00 144.00 143.00 144.00 100 tonnes	Aug Oct Turnove: FREIGH May Jun Jun Oct Jan Apr Bri Turnove: GRAIMS Wheel May Jun Sep Barley May Sep	151.00 150.00 r 50 (53) r 50 (53) r 50 (53) r 50 (53) r 50 (53) 1694 1625 1470 1590 1715 1600 1715 1600 1715 1710 1840 195.15 117.10 105.15	192,50 152,00 152,00 107 of 20 I 192,50 1918 1985 1918 1482 1482 1585 1585 1704 1704 1925 195,10 1925 195,10	High 105
Indexes S Oil	er: Raw 2 85 (1530). White (FFF 15. Mar 20 Close 17. 95 17. 16. 71 8x 17. 94 17. 18351 (7 L Stronne Close 142. 25 141. 25 141. 25 141. 20 143. 50 145. 50 147.	2501 (2236) per tormel: 225. May 20 per tormel: 25. May 20 per tormel: 25. May 20 per tormel: 26. Previous 27. 18.56 28.56 29.51 24.50 24.	311.50 Lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. US High/Low 18.05 17.81 17.20 17.01 16.70 16.69 High/Low 143.50 142.25 141.50 139.50 141.00 138.75 142.50 139.50 142.00 140.25 144.00 140.25 144.00 140.25 144.00 140.00 165.00 143.00 165.00 lonnes	Aug Oct Turnove: PRESCH May Jun Jul Oct Jan Apr BFI Turnove: Wheet May Jun Sep May Sep Nov	151.00 150.00 r 50 (53) r 50 (53) r 50 (53) r 750 (53) r 1694 1625 1470 1560 1715 r 364 (26) 1715 r 364 (26) 1	192.50 152.00 152.00 10rs of 20 I Previous 1685 1618 1462 1565 1585 1603 1704 10) Previous 117.20 119.25 105.10	High 106
Index S Oi	er: Raw 285 (1530). White (FFF 15). Mar 20 Close 17.99 17.13 16.71 ax 17.94 17	2501 (2236) per torme): 226. May 20 per torme): 240. 18.04 18.06 18.06 141.00 141.00 141.75 142.75 144.50 145.00 146.50 567)lots of	311.50 lots of 50 tonnes. Aug 2197, Oct 2097, 05, Aug 1985. us High/Low 18.05 17.81 17.20 17.01 16.70 16.59 High/Low 143.50 142.25 141.50 139.50 142.00 140.25 142.00 140.25 144.00 142.00 144.00 143.00 144.00 100 tonnes	Aug Oct Turnove: FREIGH May Jun Jun Oct Jan Apr Bri Turnove: GRAIMS Wheel May Jun Sep Barley May Sep	151.00 150.00 r 50 (53) r 50 (53) r 50 (53) r 50 (53) r 50 (53) 1694 1625 1470 1590 1715 1600 1715 1600 1715 1710 1840 195.15 117.10 105.15	192.50 152.00 152.00 152.00 152.00 152.00 1685 1685 1685 1685 1683 1704 100 117.20 117.20 119.25 105.50 102.60 102.65 105.55	High 100 100 100 100 100 100 100 100 100 10

to from the market was crucial in the

try is not up to capa

despread fear of further deteriora

Prices are just about steady with 6120 per

Zinc, Sp	Zinc. Special High Grade (\$ per tonne) Ring turnover 4,200 tonne								
Cash 3 months	1680- 8 1612-		1665-70 1596-600	1722/1720 1635/1615		1610-	5	11,02	5 lots
Zinc (\$ p	er tonne)				R	ing tur	nover 7	,700 tonne
Cash 3 months	1610- s 1560-		1590-5 1547-50	1635 1580/1 <i>5</i> 57	1630-5 1580-6	- 1 555 -	60	11,39	å lots
POTATO					LONDON St	NTION MY	RIKET		
	Close	Previous	-		Gold (fine oz	S price		viupe 3	el ent
May Nov Feb Apr May Turnovar	180.0 91.0 100.0 147.7 182.0	181.0 91.0 100.0 147.4 161.0	185.0 179.9 91.9 148.5 147.5 161.0 160.0 40 tonnes.		Close Opening Morning flx Attendoon fix Day's high Day's low	377-377 ½ 378-378 ½ 378.1 377.2 378 ¼-379 376 ½-377		225 ¹ 2-2 226 ¹ 2-2 226.651 226.644	28 27
	AM ME	L Chonne							
	Close	Previous			Coins	\$ price		viupe 2	elent
Jun Aug Oct Turnover	158.50 161.00 150.00	159.00 152.50 152.00 ors of 20	152.00		Mapletest Britannia US Eagle Angel Krugerrand	388-393 388-393 388-393 387 ¹ 2 -392 ¹ 376-379	2	232-235 232-235 232-235 231 J ₄ -2 225-227	
			_		New Sov. Old Sov.	884-894 884-894		53-53- <u>1</u> , 53-53- <u>1</u> ,	
PRESENT	FUTUR	ES \$10/ir	dex point		Noble Plat	540.1-548.0		323.8-3	5.95
	Close	Previous	High/Low_						
May Jun	1694 1625	1685 1618	1698 1685 1622 1610		Silver fix	p/fine oz		US cts	equiv
Jul Oct Jen Apr BFI	1470 1560 1590 1600 1715	1462 1565 1585 1603 1704	1475 1468 1565 1560 1605 1600		Spot 3 months 6 months 12 months	339.70 350.75 361.85 363.90		567.00 581.35 586.55 624.80	
Turnover					LONDON ME	Tat EVOUL	WOT T		-
					Abunialum (9		Calls		Puts.
GRADUS		Previous	High/Low						
Wheel	Close	717.90	116 B0		Strike price \$	303	Sep. 182		Sep
May Jun Sep	117.10 118.40 105.15	119.25 105.10	118.50 118.0 105.20	xo ·	2000 2200 - 1 2400	165 76	98 49	25 84 192	119 229 49
		S	High/Low		Copper (Grad	la A)	Çelis		Puts
Barley May Sep.	108.60 102.70	108.60 102.65	108.75 108.7 102.70	70	2650 2750	195 132	190 140	43 79	104 151
Nov Jan	105.45 108.10 110.60	105.55 108.10 110.60	105.45 108.10 110.60		2850	84	100	130	268
Mar			Barley 50 (32	<u> </u>	LONDON POS	K TRADED	CPTIO	13	
Turnover	loss of	100 tonne	5.	4.	Coffee	Jul	Sep	.3 0)	Sep
					1050 1100	80	96 72	32	64 90
PIGS (Ca		ment) puk			1150	55	53	57 57	121
Jun	110.5	Previous 110.5	110.0		1200	33	٠	85	
Aug	108.5	108.5			Cocoe	Jul	Şep	ţui	Sep
QCI Nov	111.5 112.0	111.5			650 700	64 28	47	4 18	21
Feb Turnover	108 0	107.5 iota of 3.2	107.5 250 kg '		750 · 800	9	28 10	49	47 84

	Was I	neutral t	of town of triendly	. Catile	futures
nue.			s an expe		rge ras noted.
	Live	hogs we	re steady	due to	the firm
			and inc		
			eat future or the day		
	reco\	rered by	way of c	ommiss	ion
_	house	e buying	and stop	orders	adding
			energy c		was seitha in
		rate vol			
			٠		
	Ne	w Y	ork		
- .	GOLD	100 troy (z.; \$/troy o	Z .	
	_	Close	Previous	High/Lo	*
	May	877.7	378.8	378.7	37B.7
	gray Trace	379.0 381.0	380.3. 382.3	361.2 0	378.6 0
	Aug	382.9	384,4 388,9	385.2	362.6
	Dec	367.3 391.6	393.3	389.3 384,2	357.0 391,4
	Feb Apr	396.0 400.4	397.7 402.0	395.5 400.1	395.5 400.1
	Jun	404.8	406.3	0	9
- .	PLAT	MUM 50 tr	oy oz; \$/tro	y oz.	
		Close	Previous	High/Lo	 ·
	May.	536.0 539.0	531.8 538.0	0 545,0	0 538.5
	Oct	536.5	535.9	543.D	535.5
=	Jan Apr	538.0 540.5	537.5 539.5	542.8 643.0	540.0 543.0
_	SILVE	A 5,000 tro	y oz; cent	Utray az.	 -
_		Close	Previous	High/Lo	, · · ·
	May Jun	580.7 . 584.1	566.7 570.1	585.0 0	0
_	.but	689.5	575.6	577.5	. 0 .569.0
_	Sep	579.7 594.0	585.7 800.0	587.0 801.0	579.5 594.0
	Jan Mar	596.6 808.3	604.6 614.3	604.0 615.0	604,0
	May	618.2	624.2	625.5	606.0 618.0
_	Jul Sep	626.2 638.6	634.2 644.5	0	. Q
		•		<u> </u>	<u>. " : :</u> ·
	IND	CES			
	REU		e: Seplemb	er 18 193	1 = 100)
_		May 9	May 8	moth ag	o yr ago
	I	2007.6	2007.3	2020.3	1768.0
	DOW		lase: Dec. 3		100)
	Spot	138.21 es 138.79	138.38 136.73	137.30 137.91	131.02 134.39

	٠.								
COP	PER 25:00	0 lbs, cent	s/the		Ch	icag	0.		
	Close	Previou	s High/Lo						
May	125.20	125.60	126.60	125.00	SOYA		100 ba min; o		
	129.80 · 122.50	123.70 122.10	123.70 123.30	129.70		Close	Previous	High/Low	
Sep	119.70	119.00	120.20	122.00 119.40	. May Jul	768/2 748/4	766/2	768/0	758/0
Dec	117.00	118.00	117.50	118.50	Aug	743/4	753/2 748/0	758/0 750/4	748/0 743/0
	 -				Sep Nov	728/0	730/2	730/4	726/4
CHEVI		 	US galts \$		معد	717/4 - 725/4	720/4 730/0	720/4 729/0	716/4 725/4
<u></u>	Letest				Mer	734/6	737/0	737/0	734/4
اللا. اللا	19.43 . 18.50	19.76 . 18.75 ·	19.58 - 18.62	19.34	May	<u> </u>	741/0	743/0	739/0
Ana	18.02	18.22	18.13	17.93	SOYA		60,000 lbs; (
Sep Oct	. 17,74 ⁻ 17,56	17.87	17.84 17.64	17.62		Close	Previous	High/Low	• •
Nov	17.46	17.65 17.46	17.48	17.50 17.38	May Jul	23.65	23.68	23.84	23.65
Dec .	17.32	17.30	17.38	17.22	Aug	24.14 24.40	24.17 24.41	24.38 24.80	24.12 24.40
Feb Mar	17.10 17.05	17.05 16.96	17.10 17.05	17.10 -17.05	. Sep	24.62	24.60	24.80	24,62
	<u> </u>	·.			Oct. Dec	24.80 25.14	24.75 25.11	-24.95 25.35	24.78 25.12
ÆΑι	THE OIL 4	2,000 US g	alla, cents/	US galls	Jan	25.30	25.25	25.30	25.31
	Letnet	Previous	High/Lon	v	Mari	25.82	25.65	25.85	25.70
Aug Aug	4740 4685	4899 4862	4760	4680	BUTA		UL 100 tons	\$1ton	-
Bep	4780	4787	4705 4780	_4650 4725	-	Ciose	Previous	High/Low	
Oct.	4845	4812	4865	4800	May	221.9 221,4	223.7	223.5	221.1
Nov Dea	4915 4990	4867 4962	4930 5010	4890 4970	Aug	218.7	223.4 220.8	223.8 220,7	221,0 218.0
len Feb	5045 4975	4967 4947	5045	4900	Sep Oct	· 216.0 211.0	217.2	217.5	214.5
-	4010	4841	4675	4975	Оес	209.4	213.0 210.7	213.5 212.0	210.5 208.5
X)C0	A 10 tonn	es;\$/tonne	B		Jan Mar	206.7 206.0	209.7	209.5	208.5
	Close	Previous	High/Low	, · · ·			208.0 min; cents/5	210.0	208.0
	1229	1230	1235	1225	===	Close			
uí. kep	1156 1169	1151 1161	1166 1176	1136	May		Previous	High/Low	
lea "	1181	1170	1186	1158 1167	Jul	279/4 275/0	27714 27410	279/4 275/2	277/6 274/0
ler ley	1185 1193	1175 1178	1189 1198	1170 1178	Sec Dec	265/0 261/4	264/4	265/4	254/2
ď	1156	1151	1165	1136	Mar	268/0	:262/2 268/4	262/6 268/6	250/4 267/2
ер	1231	1213	1230	- 1220 .	- May Jul	270/0	270/2	271/2 ·	269/4
OFT.	E "C" 37,	,500lbs; ce	nts/fbs	 -		271/6 T 6 000 b	272/2	272/4	271/4
	Close	Previous	. High/Low			Close	mirr; cents/	5016-bushel	<u> </u>
lay	137.75	141.25	142.20	137.10	May	425/4	Previous	High/Low	
ep H	128.41 122.50	130.49 123.60	130.80 123.90	128.05 122.30	Jul _	414/6	426/0 414/0	428/2 . 416/0	425/4 412/6
lec fer	118.65	119.00	119.75	118.50	Sep Dec	421/0 433/2	420/0 . 432/2	422/0	419/0
ley	116.86 117.38	117.56 116.69	117.70 117.25	117.00 117.25	Mar .	438/0	438/4	433/6 · 438/0	430/5 436/0
ul ep	116.75 116.75	116.50 115.50	0.	O .	May	428/0	427/0	428/0	428/4
-		•	0	<u> </u>	DIAE C	ATTLE 40	.000 lbe; cen	redites	
UGA			000 lbs; cen		_	Close	Previous	High/Low	
	Close	Previous			Jun Aug	72.07 68.10	72.42 58.42	72.62	71.82
ul . let	12.45 12.47	12,31 12,29	12.48 12.50	12.18	Sep	68.40	66.40	68.70 68.50	67.92 0
الگ	12.08	11.68	C	12.10 0	Dec	69.95 71.07	99.96 71.00	70.17	69,75
ler Vi	11.98 11.85	11.84 11.79	11.98 11.75	11.75 11.75	Feb Jun	71 <i>3</i> 0	71:70	71.20 71.70	70,87 71,40
lot ·	11.77	11.66	0	å · · ·) DATE OF	72.00	72.00	0	71.95
OTTO	W 50,000	cents/ibe				Chose	06 lb; cents/(be	
	Close	Previous			Jun	48.30	. Previous	High/Low	-
gf	67.35	86.76	67.55	86.50	Jul	48.42	48.17 48.52	48.40 48.70	47.85 48.15
et :	-67.85 67.70	67.35 - 67.15	68.00 -	65.80	Aug	47.22 44.12	47.12	47,40	47.00
Mar.	68.10	67.80	67,80 68.10	65.63	- Dec Feb	46.55	43.90 45.75	44.25 45.85	43 82 45.50
ket	68.35	66.12	68.50	67.80	Apr	46.97 45.02	46.87 44,92	47.02	46.70
MAN	GE JUICE	15,000 lbs	; cents/lbs.	5 7 .	Jun	47.80	47.70	45.02 47.85	44.92 47.50
<u>.</u>	Close	Previous	High/Low	A. 18	PORK	BELLES A	0,000 lbs; c	arthy/ib.	
ley	191,20	190.55	191.75	189.50	· <u></u> -	Close	Previous	High/Low	
uí ep.	193.85 · 186.90	192.25 186.20	195.00 187.50	191.80 186.75	May	35.80	34.00	36.00	24 15
lov	175.20	174.20	175.50	174.00	. JUI. Aug	35.75 98.37	33.85	35.85	34.15 34.15
en. Aer	170.45 170.10	169.75 169.55	170.50 169.75	169.60	Feb	50.80	.33.42 49.27	35.40 51.22	33.70
ARY .	189.85	169.15	0 .	189.25 0	Mar May -	50.40 · 51.50	48.40	51.27 50.40	49.45 50.00
kd. Kop	.160.85 160.85	169,15 169,15	0	D	Jul .	51.00	49.50 49.80	51.50	Ð
-			0	- q .	Aug	49.25	48.25	51.00 49.25	0
	-	٠				•			₹.

LONDON STOCK EXCHANGE

Equities easier in nervous trading

THE UNEASY mood persisted in the UK stock market yester day as managers of the big investment funds reacted cau-tiously to uncertainties over the dollar and the continued weakness on Wall Street Firm-ness in financial stocks, against the trend of the rest of the market, reflected a move towards risk averse issues in a market which has begun to has stready reacted uncomfortreact sharply to disappointing

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Corporate news.

This week presents a significant test of equity market con-fidence as a number of leading UK companies report trading progress for a period likely to show the effects of high domestic interest rates. The market

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٠	`Apr 17	May 8	Name :	22
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æ	May 15	₹. v.	Jun 1	
7	our time des		de place for	

ably this week to discouraging news from English China Clay, BAA and McCarthy & Stone. A major hundle comes this morning, with first quarter results from British Petroleum and Shell - equities dipped smartly at mid-session on hints, generally disbelieved, that BP planned a rights issue. The FT-SE Index, on the downside throughout the session, closed above the worst at 2,117.9, a loss of 8.1. With the New York market uncertain in early deals as it waited news from the anction of ten year Federal securities, London closed on a quiet note.

The renewed tension in the

US dollar, together with Wall Street's eight downward ses-atons and mability to hold onto the Dow 2,400 mark, has turned London's attention back towards international influences on the UK market. At Salomon International Michael Howell commented that foreign investors may

have been upset by the reap-pearance of industrial labour tensions in the UK. BZW, the UK securities house, pointed out that since February the UK equity market stands "head and shoulders" above other major international markets in the performance tables, and that the key yardstick now is the Dow.

London money market rates were more subdued yesterday but two securities houses. Kleinwort Benson and Warburg Securities, repeated their views that "14 per cent base rates are coming", questioning market confidence that rates have peaked at their current 13

Consolidated Gold Fields eased in thin trade as American Barrick Resources denied hints circulating in London that it was about to bid for Newmont Mining in the US, a development which could, even at this stage, bring vic-tory for Minorco's £3.5bn offer for Gold Fields.

BAA, operator of UK airports, continued to fall as City analysts waited to see if the group has run foul of the UK Monopolies and Mergers Commission. An almost lone firm spot among leading stocks was British Aerospace, encouraged by optimistic comments from the chairman at the annual

FINANCIAL TIMES STOCK INDICES Since Compliation High Low Government Secs 49,18 (3/1/75) 86.56 86.52 (13/4)(9/1/35) 97.38 97.54 97.27 97.59 97.50 99.50 95.93 105.4 (28/11/47) (3/1/75) 1783.4 1770.9 1758.1 1406.4 1926.2 (3/1) 154.7 734.7 43.5 (17/2) (15/2/83) (26/10/71) (28/3) • S.E. ACTIVITY

4.42 4.43 4.41 10.77 10.79 10.74 11.21 11.20 11.24 28,024 27,059 34,315 1274.38 1110.80 1175.81 Ord. DI. Yield Earning Yill %(fulf) P/E Ratio(Net)(\$\times) SEAQ Bargains(5pm 10.81 11.17 24,128 Equity Turnover(Em)† Equity Bargains† Shares Traded (mi)† 1398.76 1224.68 30,856 27.134

Opening #19 am. #11 am. #12 pm. #1 pm. #2 pm. #3 pm. #4 pm. 1788.2 1765.1 1765.8 1784.0 1780.1 1760.8 1761.2 1761.0 DAY'S LOW 1758.9 DAY'S HIGH 1767.3 Basis 100 Govt, Secs 15/10/26, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/55, SE Activity 1974, ANII 11.08 (Excluding intra-market

May 9 May 8 Glit Edged Bargains 198.8 210.1 Equity Value 5-Day average Gilt Edged Bargains 207.1 207.5 2397.8

6 London Report and latest Share Index: Tel. 0898 123001

BP weak ahead of figures

BP was said by traders to have been partly responsible for the marked weakness of the equity market around midday when stories of a sizeable rights issue - to accompany the first quarter figures expected today

- went round the City. The
rumour, it was said, emanated from the traded options mar-

BP shares, trading around the 279p mark for much of the morning, suddenly fell back to 275p on the rights issue stories. The fund raising, according to market accounts, was to pay for the compulsory reduction of the KIO stake from around 22 per cent to below 10 per cent. Dealers, sceptical of the rights hints, said the specula-tion was accompanied by a number of hefty selling orders, but that these quickly dried up. The share price then steadied and eventually closed a net 3 off at 278%p on turnover

approaching 7m. Oil sector specialists also shrugged aside the rumours but said the shares could have been unsettled by news that the Alaskan Senate had raised the state's Severance Tax and that BP would be adversely affected. "Over a full-year it could cost BP possibly \$100m pre-corporation tax, reducing to \$50m-\$60m post tax, or some £35m," said one analyst. He added that the move was "more a loss of a benefit than an imposition, just an irrita-

Another story was that the nminence of a second trancheof BP's issue of Prudhoe, Bay royalty units had been misin-terpreted as a cash raising issue via a rights. The first tranche of the royalty units was sold around two months

Berisford news

The revelation that Mr Larry Goodman, the Irish meat mil-lionaire, had increased his stake in foods group Berisford International from 7.4 per cent to just over 9 per cent caught dealers by surprise. It was announced later - after the market had closed - that two directors on the Berisford board had resigned, and that the company is to reorganise

its property division.
As for the Goodman stake, last week the sighting of a large line of Berisford stock sold into the market had led some observers to conclude that the Irishman was lighten-ing his holding. News of the increased stake helped Beris-ford buck the market trend,

and the shares closed a shade better at 158p.

Analysts were mostly left scratching their heads as to why Mr. Goodman should add to his stake. The only thing that could interest him was the British Sugar subsidiary, said one researcher, "otherwise the overlap of Goodman's business

existent" However, Mr David Lang of Henderson Crosthwaite — the one analyst who said he was not surprised by the increase in the stake — pointed out that Mr Goodman does have ambitions to move into the world of European agricultural com-modifies, and Berisford's Brit-ish Sugar subsidiary could be a genuine target. "But who's to say what might happen next," concluded Mr Lang, a thought echoed by Mr Carl Short of Kitcat & Altken, who borrowed from Winston Churchill to describe Mr Larry Goodman as "a puzzle inside a mystery wrapped up in an enigma."

Unitech hints

Unitech, the electronics components and equipment group, was among the market's best performers, the shares racing ahead to a year's best of 355p before closing 20 stronger at 351p; dealers said there had been heavy speculative buying of Unitech shares, particularly from Switzerland

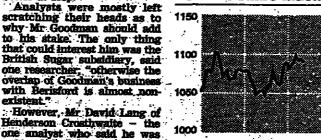
Dr Tito Tettamanti, based in erland, recently revealed he and his associates had built up a stake of more than 8 per cent in Unitech, where another Swiss group, Elektrowatt, has with the Swiss arbs getting back in it seems likely that Dr Tettamanti has been back in

the market, or will be pretty soon," was the comment from one close observer of the com-pany, Last month Unitech paid 22mm (2117m) for Wells Elec-trodics a US manufacturer of electronic connectors Eurotunnel units gained 17 to 850p in active trade as Salo-mon Brothers introduced 25m

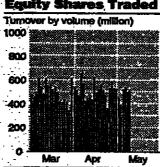
new three year covered warrants. ... The banks continued to out-

perform the rest of the market. "It's been the same all week. institutions are still turning to

FT-A All-Share Index



Equity Shares Traded



the banks, they are fundamentally cheap against the mar-ket, said one specialist salesman. Kleinwort Benson were among the major securities houses giving the sector a mish; Mr Norrie Morrison and Mr Graeme Moyse rate Barclays and NatWest as buys. On the sector the KB team says it expects the traditional seasonal outperformance prior to the interim results. "Over the last ten years," KB says, "the sector has outperformed in May 50 per cent of the time and by a very conclusive 85 per cent during June."

Barclays moved up 7 to 464p, NatWest 8 to 613p and Lloyds, still helped by the Citicorp recommendation, added 4 more

at 390p.
Allied Irish Banks' preliminary figures, showing preliminary profits up from RE124.9m
ta: IR£155.7m; were well received with the shares up 5

Commercial Union's first quarter figures left the share price unmoved at 383p in vigorous trading which saw some 3.3m shares change hands. Insurance brokers showed Sedgwick up 3 at 249p amid talk that the group may be

shout to announce the sale and leaseback of its London head-

quarters. investors continued to back away from the international blue chips in the face of the confusion over the outlook for

the US dollar.
With the market convinced that the merger with Smith-Kline Beckman is all but signed, sealed and delivered, Beecham traded quietly, easing 3 to 619p. Fisons at 295p lost 1, still overshadowed by the sell circular from a leading UK

However, with the German mark firm against the pound, ICI stood out against the market trend, adding 5 to 1219p.

The speculation over a rights issue from BP upset the rest of the oil sector where Shell alipped back to 396p before steadying and closing only a fraction easier at 398p after turnover of 2.2m shares. UBS Phillips & Drew are forecasting net income from Shell of £1.25bn, Kitcat & Aitken £1.2bn, BZW £1.035bn and Kleinwort Benson £1bn.

Ultramar were a vulnerable market and dipped 3 to 313p, upset by hints that Sir Ron Brierley could be considering reducing his near 14 per cent stake in the oil group; one dealer said: "If you listen to every rumour about the Brier-ley stake, he's been selling his shares for the past couple of

Tuesday's major casualties in the building sector, shel-tered housing groups McCar-thy & Stone and Anglia Secure Homes, remained under strong downward pressure after the former's profits warning issued along with the interim figures. McCarthy shares dipped fur-ther to 245p before settling a

net 5 lower at 246p. Among quietly traded Stores Lowndes Queensway, the furniture and carpets retailer, reported interim profits of £9.1m, down from £16.9m at the sale of London toyshop Ham-leys for £22m to Larchwood. The market reacted initially by sending Lowndes 3 lower to 390 as the company warned that current sales were below expectations, but the price recovered later in the day to end % better at 42%p.

Fashion group Etam also performed well against the market, its shares climbing 9 to 184p; UBS Phillips & Drew, the company's broker, is host-ing a presentation in Scotland next week. Trading in T & S Stores, the tobacco, cards, newspaper and confectionary retailer, was suspended with the shares standing at 143p. The company is said to be deep in negotiations over a "major" acquisition, and market sources suggested that two Next-owned newsagents, Alfred Preedy or Dillons, could be part of a deal which should

be finalised in the next few

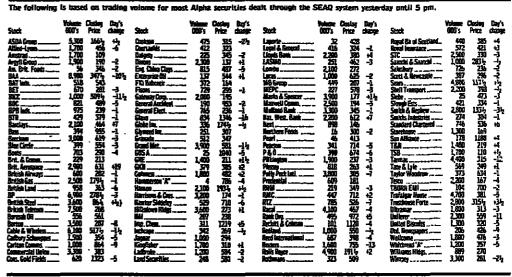
Turnover in the leading electronics kept up well but was said by dealers to have fallen below the recent high levels of activity. Racal Electronics came under slight pressure and

settled 4 down at 467p. British Aerospace became all the rage late, rising 19 to 631p as news filtered through of the chairman's comments at the annual meeting. On the other hand, BAA continued to suffer from a possible MMC referral over recently proposed price increases and fell 101/2

further to 347%p. The de-rating of English China Clays continued when Smith New Court concluded a sell note saying, "the slow-down in growth rate in European clay demand may be tem-porary but this together with the uncertainties created by higher interest rates for the construction releated divisions suggests that more cautious forecasts are appropriate and reinforces our argument that the premium rating is unwarranted." ECC shares lost 5 more for a three-day fall of 48

to 487p. The demerger of Hardy Oil & Gas has not convinced the market nor has it enamoured investors, said a leading trader as Trafalgar House shares dropped 5 further to 381p. There has again been sizeable selling which fuels concern about the group's gearing, giv-ing rise to fears of possible funding needs, he continued.

Armstrong Equipment found support after the disposal of its automotive suspension businesses in the UK and Spain to Tenneco for around £58m. Current bid speculation was not



TRADING VOLUME IN MAJOR STOCKS

eliminated by the news and the shares rose 3 to 163p amid talk that any prospective bidder would have to pay up to 200p a

share for the company. Evans Halshaw scurried lower when the chairman warned at yesterday's annual meeting that the depression in the components aftermarket was deeper than expected with two subsidiaries operating well below the anticipated profit levels. The shares tumbled 36

to 293p.
WPP staged a technical rally, gaining 18 to 609p helped by US stories that the bid for Ogilvy Group could be thwarted by the appearance of a number of white knights, although American Express was not thought to be one of them. Boase Massimi Pollitt continued to pull higher and

closed at 331p, compared with the 300p-a-share offered by French group BDDP, on speculation that US agency Omnicom Group could emerge as a friendly bidder or that BDDP is poised to increase its terms.

Chesterfield Properties put in a tremendous performance, climbing 102 to 955p after revealing a 35 per cent improvement in annual profits to £10.6m. The chief factor behind the surge in the share price was the massive rise in

the company's net asset value, Sharply increased annual profits enabled Walter Runciman (376p) to beat the trend, but Mersey Docks & Harbour units slipped on profit-taking to end 23 down at 705p.

Tootal traded nervously in heavy volume to close 3½ down at 122½p awaiting the

next move in the bid situation: Coats Viyella's ultimatum for an agreed offer expires at mid-

Trusthouse Forte continued to climb, the shares adding 31/2 at 315%p on turnover of 2.8m.
The refusal by French holiday group Club Med to confirm or deny rumours that it is planning a cross-shareholding agreement with THF was duly noted by dealers. Ladbroke fell 2 to 584p after launching a £140m Euro-convertible issue; dealers said they expect some investors to switch out of the ordinary shares and into the convertibles.

■ Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 25

NEW HIGHS AND LOWS FOR 1989

MENT HERRE (129).

BRITISH FUNDS (2) LOANS (3) AMERICA,
(4) CANADIANS (2) BLUES (1) MICERNI,
BILLDROSE (4) Angle Ust, "Life" (F.J.C.).

Rughy Grp., CHEMICALS (2) STORES

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Uninsch, Stores, Gent on Double, St. Mac.,
Descotter, Stres, Gent on Double, St. Mac.,
Descotter, Stres, Gent on Endagenesse,
Brother, Ross-Cesherat, PODIS (8)
BRUSTRUKES, GRP, Africanal AS "B", Serry
Welmiller, Stear Brand, Brit. Aerospace,
Srt. Syphon, Brooks Service, Bullern,
Capairo, DSC, Durby Grp., Hawthorn Lestie,
Hughes (H.T.), Hurthgroon Int'l., Hutch
Whitmp, Jerdine Hidge, Leidlew Thomson,
Macfarian Grp., Securitor Grp., Do. "A"
N-V, Sirchier (Win.); Schiebys Hids. Inc.
Class A, Sarire Pastifo, Triebs, YRM,

Style, TRADERS (27) OLS (4) OVERSEAS TRADERS PLANTATIONS (1) MORES (2) Kons PLANTATIONS (1) MORES (2) Kons TABLE MARKET (3).

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MEDIATRIALS (6) ENGINEERING (a) BENERTHIALS, ep Elswick, reas Homes Gine, Hodgson Halge, Hyman, Raung-Repola, Sale Timey, BEURANCE (2) Abbey Lie, PWS Holga, MOTORS (1) PROPERTY (2) Humbro Countywide, Marlin Intl. Props., TEXTR.28 (1) Palme Grp., TRUSTS (2) MRES (4)

COMPANY NOTICES

Caisse Nationale des Télécommunications

FF 600,000,000 Adjustable Rate Series A Bonds due 1996 (issued on May 14, 1986)

FF 400,000,000 Adjustable Rate Series A Bonds due 1996 (issued on September 30, 1987) Unconditionally guaranteed by the Republic of France

In accordance with the Conditions of the Series A Bonds, notice is hereby given that for the interest period from May 14, 1989 to May 14, 1990 the Series A Bonds will carry an interest rate of 8.77 % per annum.



The Fiscal Agent KREDIETBANK S.A. LUXEMBOURGEOISE

MUNICIPAL FINANCE AUTHORITY OF BRITISH COLUMBIA CANS 25,000,000 11% % Bonds due 1993

On April 27, 1929, Bonds for the amount of CANS 2,507,000 have been drawn in the presence of a Notary public for redemption on June 15,1989. The following Bonds will be redeemable coupon due June 15, 1990 and following

19.767 to 21.157 incl. 21.501 to 21.525 incl. 22.051 to 23.141 incl.

Amount outstanding: CANS 13,039,000 Bonds previously drawn and not yet p

Luxembourg, May 11, 1959

THE FISCAL AGENT KREDIETBANK S.A. Luxembourgeoise

NOTICE OF APPOINTMENT OF ADMINISTRATIVE RECEIVER

PROPERTY INVESTMENT & FINANCE

6th July 1989

on 01-873 3269 or write to her at: Number One, Southwark Bridge London, SEI 9HL

Tiger Oats Limited

(Registration No. 05/17881/06) Incopprated in the Republic of South Africa OPOSED SUB-DIVISION OF ORDINARY SHARES

UAL Merchant Bank limited in rised to announce that the board authorised to announce that the board of directors of the Company has proposed that each of the ordinary shares of RI in the share capital of the Company be sub-divided in to 10 ordinary shares of 10 cents each.

The sub-division should increase marketability by adjusting the market price of the strares to approximately one-tenth of the market price prior to the sub-division. Documentation concerning the above proposal is being prepared and will be desparched to ordinary shareholders as soon as possible. A

further announcement giving notice of the effective date of the sub-division will be published at the appropriate time. Merchant banker:

Merchant bankers
UAL Merchant Bank Limited
(Reg No 55/03181/06)
(Registered bank)
Sponsoring brokers
Frankel, Kruger, Vinderine Inc
coporating Menell, Jack Hyman,
Rosenberg & Co
(Member of the Johannesburg
Stock Fyrhanes) Stock Exchange) (Reg No 72/08352/21) London Office 40 Holborn Viaduct London ECIP IAJ 11 May 1989

NOTICES

PARKBAY PROPERTIES LIMITED

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NOTICE OF APPOINTMENT OF **ADMINISTRATIVE RECEIVER**

Registered number SC2812 by the Governor and Compan

ADMINISTRATIVE RECEIVER

i, John Ross of Cork Gully, Chartered Accountants, 102 Great Victoria Street, Bet-fest BT2 7AX was appointed administrative receiver of SHEMARA TEXTILES LIMITED. Registered number 2132572 by the Governor and Company of the Bank of Ireland on 27 April 1988.

Contracts & Tenders

REPUBLIC OF PERU MINISTRY OF ENERGY AND MINES EMPRESA PROMOTORA BAYOVAR S.A.

A PUBLIC INTERNATIONAL BID FOR A TURN-KEY CONTRACT
WITH FINANCING FOR THE EXPLOITATION OF PHOSPHATES

- NOTICE OF EXTENSION -

Any consultation on the bidding documents can

Act of opening of the proposals for prequalification June the 20th, 1989.

Rank Xerox

director Mr Barnard Fournier is to succeed Mr Roland Magnin at RANK XEROX as managing director from June 1. He has been deputy managing director at Rank Xerox, the photocopying business jointly owned by Xerox of the US and the British Rank Organisation, since February. Mr Magnin has been elected a corporate vice president at Xerox. He will assume many functions which were formerly the responsibility of Mr William. F. Glavin, a Xerox vice

managing

Mr lan Tyler has been appointed group treasurer at STOREHOUSE. He is currently manager of financial accounting. Ms Sarah Laws has been promoted from assistant group treasurer to financial controller of Oppidan Estates, the joint venture property company with London and Edinburgh Trust.

■ VENTURE FACTORS. Haywards Heath, has appointed Mr Tony Cox as managing director of the new company. He was sales and marketing director of -Bank subsidiary. Mr John MacKenzie, previously head of client operations at International Factors, joins Venture Factors as operations director. Sales and marketing director is Mr John Peters,



Mr Michael Chapman has been appointed managing director of BANK OF MONTREAL CAPchairman of Wood Gundy in the US.

also from International Factors. Mr Stephen Wood,

Mr Ian Eggleden has been appointed managing director of the benefits consulting division of SEDGWICK

Mr Philip Elsegood has been appointed finance director of NATIONWIDE DIRECT

MARKETING.

has appointed Mr Adrian Reeve as managing director of Wessex Advanced Switching Products, Havant. He was business development executive at the group's headquarters, and succe Mr Ron Turner who died in February.

Kwik-Fit Holdings. management division has appointed Mr Richard Bennett

Management. Mr Alec Webster, regional deputy chairman of British Gas Southern, has been elected

as London operations director.

ACCOUNTANTS. ■ Mr Rrnie Harvey has been appointed construction director of DECLAN KELLY HOMES. He was construction director with Super Homes,

Mr R.A. Laurenson has been appointed a non-executive director of JAMES FINLAY BANK. Mr G.R. Thomas, a non-executive director, will

stems. He will have particular responsibility for human

> affairs. ■ The AJS GROUP has appointed Mr Jeremy F.
> Atkinson as its group financial director. He was previously finance director of speciality

SG Worburg & Co. Ltd. United Kingdom Shareholders who wish to offend and vote at the Annual General Meeting should by 13th June, 1989, Inform S.G. Warburg & resources and corporate

holders if the COTIEs concerned prove their standing as shareholders in good

BAYER AKTIENGESELLSCHAFT The Annual General Meeting of Soyer Aktiengeselschaft will be held on 21st June, 1989 in Cologne, Payment of a Dwidenia of 24% for the year 1988 will be proposed. Copies of the Company's Annual ent of a Dwidena of 24% for me year

able from:-Hambros Bank Limited. Hill Samuel Bank Limited. Kleinwort Benson Limited.

Co. Ud., Poying Agency, 2 Finsbury Avenue, London EC2M 2PA, who will make the necessary attempements on their behalf.

Under Section 125 of the German Companies Act, the Board of Management is only obliged to provide information on proposals and nominations that may be made by share-before the provide reconstruction.

Report for 1988 in English will be avail-

BAYER AKTIENGESELSOHAFI 11th May, 1989

LEGAL NOTICES

t, John Ross, of Cark Gully, Chartered Accountants, 100 Great Victoria Street, Beliast 8T2 7AK Great Victoria Street, Beliast 8T2 7AK was appointed administrative receiver of SPERRIM INVESTMENTS LIMITED Registered number 1811983 by the Governor and Company of the Bank of Ireland on 27 April 1983

The Financial Times proposes o publish this survey on:

For a full editorial synopsis and dvertisement details, please contact Joanna Dawson

FINANCIAL TIMES

LEGAL

Registered number 2039092 Nature of business REAL ESTATE Trade classification 35 Date of appointment of admin receiver(s) 25 April 1989 Name of present manufacture to the

I, John Ross of Cork Gully. Chartered Accountants, 108 Great Victoria Street, Bel-tast BT2 7AX was appointed administrative receiver of SCORELINE PROMOTIONS LIMITED

NOTICE OF APPOINTMENT OF

IN BAYOVAR - AREA II

NO. PB-LPI-001-89

Upon request of the interested party, we herewith inform that the submission for the International Public Bid in its prequalification phase has been modified in accordance to the following schedule:

- Sale of prequalification documents until June the 3rd, 1989.

be made until June the 10th, 1989.

Publication of results will be on June the 30th,

Lima, April the 28th, 1989

chairman, who is retiring.

International Factors, a Lloyds



ITAL MARKETS and NESRITT THOMSON DEACON INC in London. He was formerly vice

finance director, joins from Lloyds Leasing. Venture Factors is 80 per cent owned by The United Bank of Kuwait.

FINANCIAL SERVICES: He was deputy managing director.

BOWTHORPE BOLDINGS



APPOINTMENTS

CARPENTER'S has appointed Mr John Taylor as shop operations director. He was a divisional director of **■ TARMAC** construction

He was with John Lelliott president of THE CHARTERED ASSOCIATION OF CERTIFIED

part of the Laing Homes Group

retire on May 24. Mr Bo C.E. Ramfors, managing director, Skandinaviska Enskilda Banken, Gothenburg, and Mr Björgvin Vilmundarson, managing director, Landsbanki

Islands, Reykjavik, have been appointed non-executive directors of SCANDINAVIAN BANK GROUP. They succeed Mr Jacob Palmstierna and Mr Helgi Bergs who have retired. Mr Peter S. Houston has

been made a non-executive director of BDA HOLDINGS. He was managing director of Technip UK, a member company of the French engineering and contracting group, Technip. ■ Prince Michael of Kent has joined the board of FIRST TECHNOLOGY.

INTERNATIONAL, the Halma safety division subsidiary specialising in industrial safety ■ Mr Bill Simpson has been appointed a director of DAWSON INTERNATIONAL.

Mr David Milner has been

appointed managing director of CASTELL SAFETY

chemical company, MTM. ■ Mr Ray Kemp has been promoted to managing director of LOCKTON SHOPS, twin audio retailing chains, Auditions and Wires. He joined Wires a year ago as general manager.

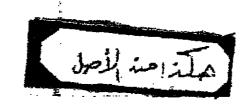
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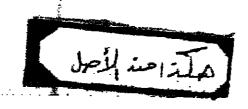
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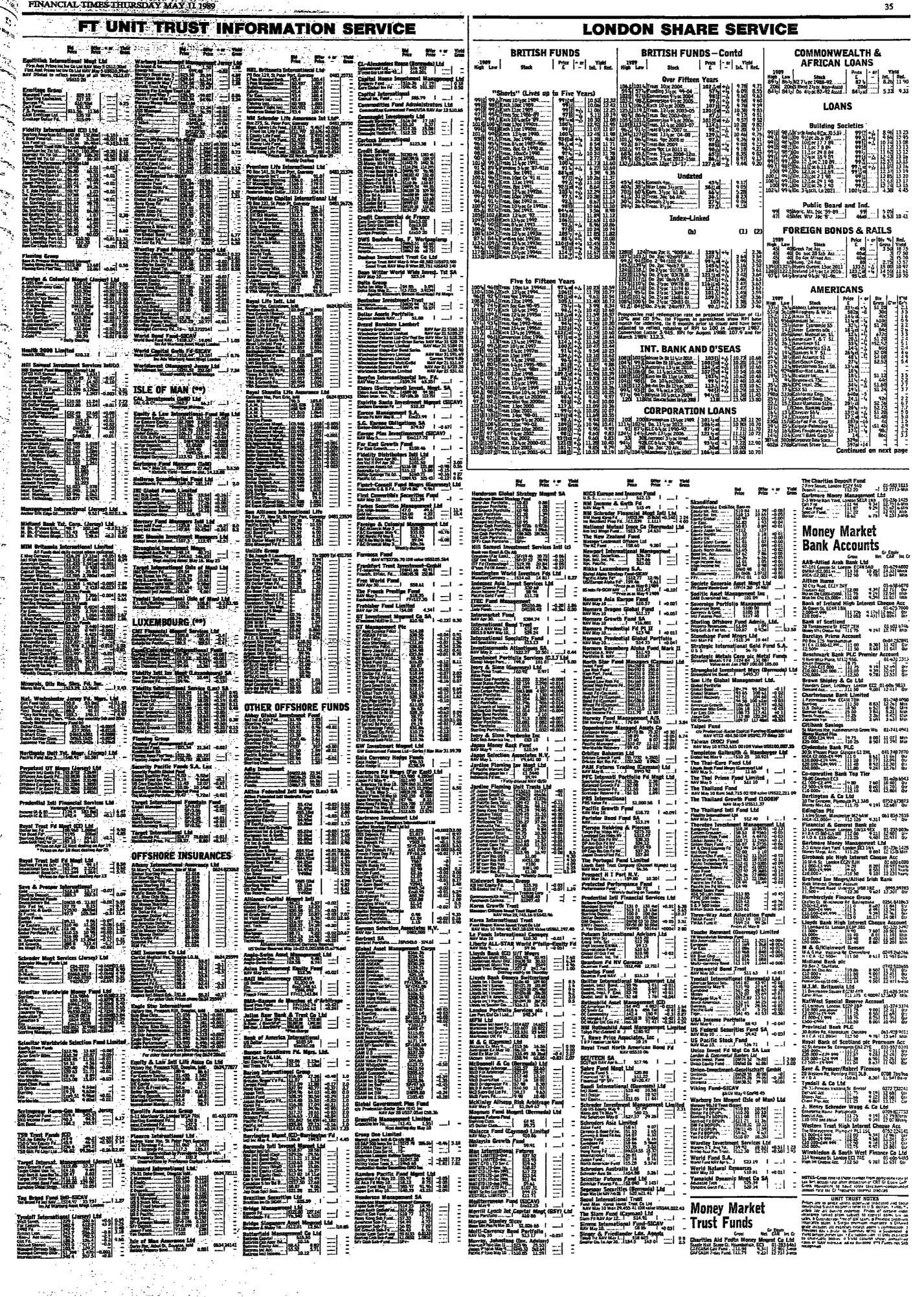
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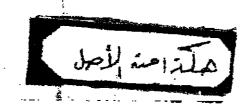
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Profit taking hits dollar

PROFIT TAKING pushed the dollar lower on foreign exchanges yesterday amid some doubt about the future prospects for the currency. It was said in Tokyo that Japanese demand for three-year US Treasury notes, at Tuesday's part of this week's quarterly refunding auction, was disap-pointing leading to selling of the dollar in Tokyo.

There was a general pause for breath yesterday and a move towards consolidation after the dollar's recent strong performance. The rise has taken the dollar through the previous top of its range at DM1.90, but has inevitably led to fears the central banks are waiting to set a trap for hold-

ers of long dollar positions.

This may be the case, but according to a survey by IDEA, an international financial forecasting organisation, the dollar is expected to reach DM1.9700 this year. The view from the survey was that DM1.92 is not a natural peak and that the currency will move higher as fears fade that central banks will attempt to push the dollar back through DM1.90.

Idea's survey indicates the main factor limiting the dol-lar's advance over the next two months is likely to be US data and any increasing indication of a slowdown in the economy. The market does not appear to

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Forward premiums and discounts apply to the US dollar					
STERLING INDEX					

acro acro acro acro acro acro

CURRENCY RA	-						
CURRENCY RATES							
May.10 Bank Special* rate Drawing Rights	Esropean Currency Unit						
Sterling	0 654703 1.09270 1.29270 14.6444 43.5905 8.10291 2.08214 2.34701 7.03425 1517.76 1548.859 7.52542 129.354						

CURRENCY MOVEMENTS					
May.10	Bank of England Index	Morgan ^{es} Guaranty Changes %			
Sterling U.S Dollar Cassalian Dollar Austrian Schilling Rekpan Franc Dazish Krone Dostsche Mark Swiss Franc Guilder French Franc Lira Yen	95.0 69.25 103.5 105.6 102.7 112.4 103.5 109.9 97.8 145.8	-166 -8.7 +9.8 -6.32 +20.1 +12.33 +12.33 -15.3 -17.3			
Morgan Guaranty	changes: at	erage 1980.			

OTHER CURRENCIES						
May 10	£	5				
Argentina Australia Brazil Finland Greece Hong Kong Iran KoreatStn Kowati Licembourg Matoysia Mesico M. Zealand Saudi Ar Saudi Ar Saudi Ar S. Af (Cm) S. Af (Cm)	176.60 - 176.80 2 1040 - 2.10e5 1.7390 - 1.7480 7.0680 - 7.0810 258.25 - 272.75 12.9630 - 12.9960 120.00° 1106.45 - 1115.35 0.48620 - 0.48720 66.66 66.70 4.9455 - 4.505 4077.50 - 2.6420 2.6880 - 2.6420 3.2575 - 3.2630 4.3425 - 6.2475 3.2575 - 3.2630	105.90 - 106.00 1.3410 - 1.2625 1.0430 - 1.0480 4.2390 - 4.2410 160.85 - 164.05 7.7780 - 7.7800 71.200 663.70 - 669.10 1.24200 - 0.2425 39.80 - 39.90 2.6445 - 0.2446.00 1.6100 - 1.6126 1.7405 - 3.7505 1.7525 - 1.952 2.6620 - 2.6650				
Talwan U.A.E	6.9560 - 7.1045 45 80 - 46.15 6.1145 - 6 1180	4 1665 - 4 2556 25.75 - 25.80 3.6720 - 3 6730				

fear that any rise in West Ger-man or Japanese interest rates will hit the dollar. In Frankfurt a tightening of credit conditions by the Bund-esbank led to suggestions that the German central bank is considering another rise in key interest rates. The possibility of a rise in Swiss interest rates is also not ruled out. This led to a firming of the Swiss franc against the D-Mark, in spite of deathst that the Swiss National doubts that the Swiss National Bank would wish to make a move putting upward pressure on politically sensitive mort-

gage rates and rents.

There were no new data or other factors to influence the dollar yesterday and although today's figures on US retail sales are expected to be strong, sales are expected these will have any great impact. A survey by MMS International points to a rise of 1.0 per cent in April retail sales compared with only 0.1 per cent in the control of the cent in t with only 0.1 per cent in March. If any figure has an

impact this week, it is most likely to be Friday's announce-ment of April US producer

As the market took profits, As the market took profits, the dollar closed weaker in London, falling to DM1.9050 from DM1.9155; to Y134.40 from Y134.80; to SFr1.6925 from SFr1.7040; and to FFr6.4325 from SFr6.4675. On Bank of England figures the dollar's index fell to 69.2 from 69.4.

Sterling lacked any fresh impetus, but appeared to shrug off fears that industrial unrest is growing in the UK. The pound gained from the weakness of the dollar, rising 1.15 cents to \$1.6720 and it also had a firmer tone against most other major currencies. It rose to DM3.1850 from DM3.1800; to Y224.75 from Y223.75; and to FFr10.7550 from FFr10.7400, but was unchanged at SFr2.8300. According to the Bank of England sterling's exchange rate index rose 0.2 to 95.0.

EMS EUROPEAN CURRENCY UNIT RATES								
	Ecu central rates	Corrency amounts against Eco May.10	% change from central rate	% charge adjusted for disergence	Dh ega nc fimit %			
Belgian Franc	42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.56	43.5905 8 10291 2.08214 7 03425 2 34701 0.778609 1517.76	+2.67 +3.19 +1.15 +1.89 +1.19 +1.33 +2.30	+1.55 +1.55 +1.55 +1.55 +1.55 +1.55 +1.30	±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684			

anges are Justment	for Eco. calculate	therefore d by First	positive change poial Times.	denotes a	weak	æ

May.10	Day's spread	Clase	One month	P.A.	Three months	% p.a.
S	1.6645 - 1.6730	1.6715 - 1.6725	0.38-0.36cpm	2.66	1.20-1.16pm	2,1
anada	19730 1.9825	1 19810 - 1.9820 3.584 - 3.594	0.05ds-0.05cpm	0.10	0.72-0.50m	Q.
etherlands . elgium		66.60 - 66.70	15-14 cpm 26-24 cpm	5.72 5.40	5-47 per 80-76 per	5. 3. 3.
egnark	12.37 - 12.3914	12.384 - 12.394	44-34 orton	3.81	115.107,00	3.
eland	1.1860 - 1.1930	11890 - 11900	0.40-0.35enm	240	1.10-1.0000	3,
. Germany	3.18-3 184	3.184 - 3.184	15-12ppm	5.89	47-44 pm	2
ortugal	261.65 - 263.85	262.85 263.85	3-30edis	-0.72	12-99015	-Ĭ.
Naka	197.45 - 198 05	197.45 - 197.90	30-2cds	-0.65	11-4pm	-ō.
aly		23204 - 23214	2-partiresm	0.52	8-5cm	Ĭ.
orway		11504 - 11514	2-150-enm	170	6%-6sm	1.
rance	10.74 - 10.76	10.75 - 10.76	35-33-cpm	3.91	11-10 pm	4,
weden	10.75% - 10.78	10.77 - 10 78	13-140/20m	1.45	44-3400	1
192N		2244 - 2254	15-13-1900	8.01	45-43 pm	8.
uştrıa	22.35 - 22.45	22.35 - 22.40	8%-74groom	5.49	30 հ-27 հրա	5.
nitzerlaad .	2817-2837	28212-28312	14-14cpm	5.04	44-34pm	5.

DOLL	DOLLAR SPOT- FORWARD AGAINST THE DOLLAR								
May.10	Day's Spread	Close	(Ize month .	64 64	Three arontis	% p.a.			
UKr	39 80 - 40 10 7 401; - 7 431; 1 9020 - 1 9115 1574; - 1574; 118.05 - 118.70 1386; - 13924; 6 683 - 6.894; 6 424; - 6.464; 134.20 - 134.75 13.39 - 13.44	1.9045 - 1.9055 157 \(\) - 157 \(\) 118.40 - 118.50 1388 - 1388 \(\) 6.88 \(\) 6.88 \(\) 6.88 \(\) 6.43 \(\) 6.44 \(\) 134.35 - 134.45	0.38-0.36cpm 0.15-0.20cits 0.24-0.28cits 0.50-0.48cpm 7.00-5.50cpm 0.55-0.53cpm 15-25cits 15-25cits 2.00-2.50irrelis 0.25-0.35cpm 0.76-0.55cpm 0.78-0.75cpm 0.58-0.75cpm 0.58-0.75cpm 0.59-0.35cpm	24503748174978745514715565	1.20-1.16pm 0.30-0.40ds 0.67-0.73ds 1.43-1.37gm 1.55-1.15gm 1.55-1.15gm 1.55-1.15gh 76-86ds 6-0.45db 1.10-1.00gm 1.88-1.75gm 2.10-2.35ds 1.10-1.75gm 9.40-7.75gm 9.40-7.75gm	282 -100 -2363 -175 -380 -280 -280 -280 -280 -138 -519 -519 -519 -519 -519 -519 -519 -519			
t UK and Incl	and are quoted in US	correscy. Forward pre	misms and discour	ts apply t	the US dollar and	sot to the			

		<u>.</u>						
EURO-CURRENCY INTEREST RATES								
May.10	Short term	7 Days notice	One Mónth	Three Months	Six · Months	Que Year		
Sterling US Dollar Las. Dollar Las. Dollar Dollar Dollar Sw. Frant Las. Dollar Fr. Frant Lailan Lire B. Fr. (Fin) S. Fr. (Con.)	124-125 98-94 124-114 68-68 74-7 64-6 8-11-9 74-75 8-75-4	124-125 911-911 124-117 611-611 74-74 611-611 8-73 84-73 84-44	124-125 95-93 125-115 74-7 74-74 63-64 85-85 12-115 84-84 85-8	123-127 1693 124-118 74-74 74-74 63-84 12-11-2 83-84 42-84	131-121 10-93 12-11-11 73-74 74-74 76-3 81-83 12-11-3 84-84 85-84 85-84	13-124 10-10 12-10 12-11-5 74-74 74-74 94-81 12-1-1 84-84 85-84		

Long term Eurodollars: two years 101-93; per cest; three years 101-93; per cest; four years 101-93; per cest five years 101-93; per cest comised. Short term rates are call for US Dollars and Januaries Yen; others, two dor

85-85 93-94

88-84 | 92-92 | 95-92 | 95-92 91-92 | 10-94 | 102-92 | 102-102

May 10	£	5	DM	Yen	F Fr.	S Fr.	H FL	Lira	C S
£	0.598	1.672	3.185	224.8	10.755	2.830	3.588	2321.	198
\$		1	1.905	134.4	6.432	1.693	2.146	1388	118
AEM	0.314	0.525	14.17	70.58	3.377	0.889	1.127	728.7	0.6Z
DAM	4.448	7.438		1000.	47.84	12.59	15.%	10325	8.817
F Fr.	0.930	1.555	2 %1	209.0	10.	2631	3.336	2158	1.B43
S Fr.	0.353	0.591	1 125	79.43	3.800	1	1.268	820.1	0.700
H FI.	0.279	0.466	0.888	62.65	2.997	0.789	1	646.9	0.552
Lifa	0.431	0.720	1.372	%.85	4.634	1.219	1.546	1000.	0.854
C S	0.505	0.844	1.607	113.4	5.426	1.428	1.810	1171	1
B Fr.	1.500	2.509	4.779	337.3	16.14	4.246	5.383	3482	2.974

FINANCIAL FUTURES

Short sterling edges firmer

SHORT STERLING prices were marginally firmer in Liffe trad-ing yesterday, after a small ing yesterday, after a sman decline in cash market rates. However, the extent of the rise in contract prices was limited because most traders see little likelihood of a fall in interest rates just yet, and certainly not before the maturity of the near

contract in June. Consequently, any improve-ments are likely to be clipped

LIFFE LONG GOLT FUTURES OPTION

LIFFE E/S OPTEMS S25,000 (cents per E1)

LONDON (LIFFE)

Estimated Volume 8982 (13418) Previous day's open ust. 23121 (23471)

Estimated Volume () (0) Previous day's open int. 165 (165)

Estimated Volume 344 (459) Previous day's open lmt. 892 (861)

Est. Vol. (Inc. figs. not shown) 5204 (6885) Previous day's open int. 60615 (61076)

POUND-S (POREIGN EXCHANGE)

RANGE SE per É

Close High Low Pres. 213.95 214.90 213.40 214.55 217.60 217.50 217.50 218.55

1-mth. 3-mth. 6-mth. 12-mth 1,6683 16602 16489 16307

High Low Pres. 16656 16624 16618 16534 16510 16502 - 16414

High 95-09 95-29

州(本 93.25 92.80

yesterday before slipping back to finish at 86.92 compared with 86.87 at the opening and

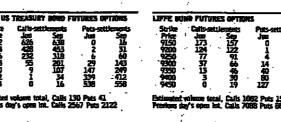
86.39 on Tuesday.
West German bond futures finished on a firmer note as a stronger D-Mark helped to

back as investors take profits at the higher levels. The June price touched a high of 86.95

relieve upward pressure on cash rates. The June bond price recovered from a nervous

start to finish at 93.23, up from 93.09 at the opening and 93.15 on Tuesday.

US Treasury bond futures were lower ahead of the \$9.5bn 10-year US Treasury note auc-tion; held after the close of business in London. Values in the cash market were marked down in order to draw bidders into the auction. The June futures price slipped to 88-13 from 89-10 previously.



PHILABELPHIA SE 1/3 SPTIME 131,250 (cents per 61)

CHICAGO 91.61 91.72 10# 91.57 91.68 Pres. 91.60 91.70 91.72 91.92 92.00

SWISS FRANC (DAID SF: 125,000 \$ per SF 194 But Store to All St. 18 19 18

EUROPEAN OPTIONS EXCHANGE 83 17 670 10.50 Dec. 89 May 89 25 -10.80 50 - 31 - 7 35 30 12 28 127 8 - 4 9 54 372 168 60 1 36 80 78 112 4.80 1.20 Jal. 89 .Oct. 89 Jan. 90

FI. 455 FI. 150 FI. 15 7.80 - 9 5.80 2.30 1.10 2.50 4.20 15.40 -4.40 392 204 60 \$<u>4</u> 6.40 3.10 2.60 5.40 17 1.70 b
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1.90
1.80
4.30
4.30
1.7 36711271142 - 251000057185 942 36 4 43521324 - - 3716938857 - - -9.80 5,20

TOTAL VOLUME IN CONTRACTS: 52.564

	A	E LENDING A	ATES
	%	%	%
ABN Bank	ï	Cordesdale Bank	Nat Westminster 13
Adam & Company	13	Commo Bk M East 13	Northern Bank Ltd 13
AAB - Alfled Arab Bk	13	Co-operative Bank *13	Norwich Ges. Trest
Allied Irish Back	13	Courtis & Co	PRIVAThankes Limited 13
Honry Ansbacher	13	Controc Propelar Rb 12	Provincial Bank PLC 14
ANZ Banking Group		Daniel Bank PLC 13	R. Raybael & Sons 13
Associates Cap Corp		Deotas Laurie	Rexburghe 6 rantes 135.
Authority Bank	13	Equatorial Bank pic 13	Royal Bit of Scottland 13
Authority Bank B & C Merchant Bank	13	Exertar Transit List 131 ₂	Royal Trest Bank
Bank of Baroda	ij	Financial & Gen. Bank 13	Smith & Williams Secs 13
Banco Silkao Vizrana		First National Bank Pic. 14	
Bank Happahin		Robert Fleming & Co 13	Standard Chartered 13 TSB
Bank Credit & Comm		Rathert Fraser & Plans 1315	United Bk of Korrait 13
Bank of Oppres	13	Cirobank 13	United Microbi Bant 13
Bank of Ireland	ĩ	Girobank 13 Grioness Makon 13	Unity Trust Bank Pic 13
Bark of Jodia	13	HFC Bant plc	Western Tries 13
Bank of Scotland	ĩš	Hamkrus Bask	Westpac Bank Corp 13
Banque Belge Ltd	Ĩ3	Heritable & Gee km Bet 13	Westparent aller 191
Barclays Back	13	Hill Samuel	Whitemay Laldar 13½ Yorkshire Bank
Benchmark Bank PLC	13	C. Hoare & Co	Yorkshire Bank
Berliner Bast AG	ī	Hearthout & Shangh 13	
Brit Bir of Wild East	ĭ		A 45-4
Brown Shipley	ij	Lloyds Bank 13	• Members of British Merchant
Business Mage Tst			Banking & Securities Houses
CL Bank Nederland	127	Meghraj Bask Ltd	Association. * Deposit new 5.9%
Cardeni Carllani arrang	12	McDonnell Douglas Bok 13	Szecwise 8.5%, Top Tier-£10,000+
Central Capital	ñ	Mikland Bank	ustant access 12.1% & Merigage
Charterhoese Back	13	Mortgage Express Ltd. 413,75	base rate. § Demand deposit 8%.

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FINANCIAL TIMES

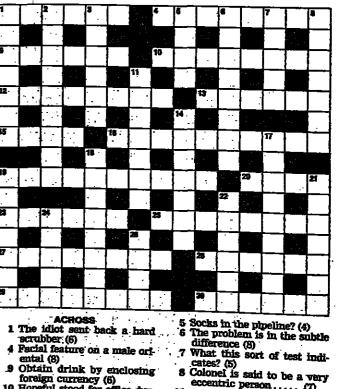
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JOTTER PAD

CROSSWORD

No.6,931 Set by HIGHLANDER



1 The idiot sent back a hard ... scrubber (6)
4 Facial feature on a male ori-

ental (8)
9 Obtain drink by enclosing foreign currency (6)

10 Hopeful stood for office dur-

ing depression (8)

12 Killer is caught by misplaced greed here in France

(5)
13 initially not anticipating unpleasant sea-sickness (6)
15 Could turn south for tropl-

cal potatoes (4)

16 Thoughtful, like The Mirror? (10)

19 Criticise one who puts finger on American beggar (10)

20 One can reform an Indian

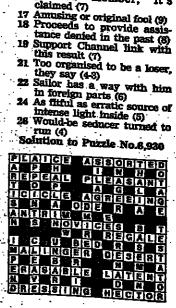
23 Operating with telephone connection linked directly

connection linked directly to computer (2,4)
25 Shrub starts bearing unusual berriés (8)
27 Bedfordshire town hasn't died but is tottering (8)
28 Earlier, queen has followed protocol (6)
29 Reduce the volume of refuse (44)

(4.4) 30 Favourite rum issue (4-2)

DOWN

 Sort of bodies heard offering freedom (?)
 Secret Protestant test area in Arabian sultanate (9) 3 Carry off type of blood tube



eccentric person (7)

11and dead furny with riders (7)

14 Deal arbitrarily with incor-

porated member, it's claimed (7)

UK rates steadier UK INTEREST rates were relatively steady in London yesterday, reflecting a slightly more relaxed tone, as sterling

MONEY MARKETS

showed an overall improvement in currency markets. A weaker dollar relieved some of the upward pressure on interest rates in West Germany and Japan, and this helped the key three-month

UK clearing bank base lending rate 13 per sent from November 25

London interbank rate to finish at 1213-12% per cent against 13-12% per cent on Tuesday.

The Bank of England forecast a shortage of around \$450m. Factors affecting the market included bills maturing in official hands and a take in in official hands and a take up of Treasury bills, together with repayment of any late assistance draining £327m. There was also a rise in the note circulation of £85m, and banks brought forward balances £110m below target. These were partly offset by Exchequer transactions which added

The forecast was revised to a shortage of around £500m, and the Bank gave assistance in the morning of £125m through outright purchases of eligible bank bills in band 1 at 12% per

A further revision took the forecast to a shortage of around £450m, and the Bank around £450m, and the Bank ing at 9% per cent against 9 gave additional assistance in per cent on Tuesday.

the afternoon of £91m through further eligible bank bill pur-chases in band 1 at 12% per cent. Late help came to £110m, making a total of £326m.

In Frankfurt, the Bundesbank accepted bids of DM12.1bn at the latest sale and repurchase tender at between 6.2 per cent and 6.5 per cent. Successful applicants for the 28-day facility received their allocations yesterday, coinciding with a maturing facility which drained DM13.3bn.

In Amsterdam, the Dutch central bank added F1 5.27bn to the money market through a six-day special advances facility at an unchanged rate of 6.7 per cent. The new agreement replaces a maturing facility of F1 4.97bn.

Liquidity levels were reduced in Brussels when the central bank added BFr9.275bn through a 14-day repurchase agreement on Government paper, replacing an earlier facility of BFr14.075bn. Interest rates were higher in Dublin after the Bank of

Ireland, one of the leading commercial banks, increased its prime lending rate to 9 per cent from 8 per cent. In New York, the US Federal Reserve added temporary reserves through customer repurchase agreements of \$2bn. At the time of the intervention, Fed funds were trad-

FT LONDON INTERBANK FIXING C11.00 a.m. May 101 3 months US dollars 6 months US Dollars

NEW YORK		ONE		Blils and	Bonds	
(Lunicint.ime) Prime rate Broker loan rate Fed finds Fed finds at Intervention		Gee month Two month Three mosth Sis month Goe year Two year		8.52 Times 8.96 Four 8.86 Fire; 9.05 Seven 9.19 10-re	year year year year	9.24 9.24 9.21 9.21
May 10	Ortentyla	One Mooth	Tero Months	Three Months	Wouthe Zix	Lombard Intervention
Frankfurt. Paris Zurich Ausserdam. Tokyo Afallan Brassels	6.25-6.35 8/4-8/4 6/4-6/4 6/4-7.06 4/4-4/4 12/4-12/4 4.20 8-81	6.50-6.65 81-815 71-7-7-7 712-7-22 45-415 12-125-5 81-83-83	6.55-6.70 8½-8½	6.65-6.80 84-82 7-74 7-33-7-43 48-48 124-124 84-82-94-94	6.85-7.00 813-833	6.50 7.25 - - - -

	ONDO	M WC	NEY	RATE	S	
May.10	Overnight	7 days notice	One Month	Three Months	Six Months	One Year
erbank Offer	131	13 125	121 121 121 121	13 123 123 13	13. 12. 12. 13	13.4 12.4 12.4 13.4
rling CDs		15.5	123	123	123	123
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al Authority Bonds		25.4	1213	ایا	וייי	13
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ince House Deposits.	1	-	1212	12:1	131 _a	134 12(2
Bury Bills (Buy)	' <u> </u>	-	12]]	121		
k Bilis (Buy)	_ <u> </u>	-	12%	12.7	124	-
e Trade Bills (Buy) lar CDs		- :	13%	13,4	12%	-
Linked Dep Offer	<u> </u>	-	7,8/	9.95	9.95	10.00
Unked Dep Bid	_ 1			812	8.9	ă#
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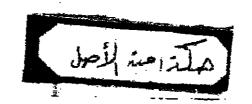
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WORLD STOCK MARKETS

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4pm prices May 10 **AMEX COMPOSITE PRICES** | Stock | Div. E | 1600 | Might | Low | 159 | 27 | 67 | 67 | 68 | 159 | 159 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 151 | Stock Dow. AT Sec. ATT Sec. ATT F62 24e Acton Art F62 24e Acton Art F62 24e Acton Art F62 24e Acton Art F62 24e Art F62 25e Ar

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Jamaica proves

Dow breaks through after long run of daily declines

THE Dow Jones Industrial Average finally broke out of its long run of daily declines yesterday although the gain was minimal writes Janet Bush in

The index closed 3.12 points higher at 2.374.45 on low volume of 146m shares. In a very dull session, the Dow stuck within a 10 point trading

range.
About the only point of interest in the market this week has been looking up historical records for strings of declines.
The last time the Dow fell

for eight consecutive sessions was in August, 1982, and the last nine-day losing run was in February, 1978.

The drift downwards has been more notable for its rarity than for what is says about the state of the market.

The losses have been very small in the context of some of the very large daily fluctua-tions seen recently. All financial markets were subdued yesterday. The US Treasury market drifted lower

and remained in negative territory after the 10-year auction which was only described as

The dollar also weakened modestly after its surge earlier this week above DM1.90, partly as Group of Seven officials in the US, Japan and Europe made a concerted verbal assault on the US currency. The bond market may be the key to the equity market's per-formance for the rest of this

It was a sharp fall in bond futures on rumours that the three-year auction was going poorly on Tuesday afternoon which provoked the only real selling in an otherwise fairly

stable day.

When the results of the three-year were announced and were better than people had anticipated, the Dow recovered some of its losses.

Bond dealers were express-

ing considerable concern yes-terday about what interest would emerge at the 10-year and today's 30-year sale. Financial markets were also bracing themselves for the publication today of April retail sales figures and tomorrow's April producer prices

These releases are expected

to show both robust demand and higher inflation than in March.

The consensus forecast for retail sales is for a rise of 1.3 per cent due to a rebound in car sales related to incentive schemes. Sales were up by a marginal 0.1 per cent in March and fell 0.6 per cent in Febru-

ary.

The PPI is forecast to have risen by 0.7 per cent compared with a gain of 0.4 per cent in April's PPI is expected to have been boosted by higher

fuel costs, particularly gasoline

Among featured stocks was Avon Products which received a \$39 a share bid from Amway. Avon, whose stock rose \$31/4 to \$39% said it was not commentthe most actively traded issues on the New York Stock Exchange and jumped \$1 to

\$40% on bid speculation.
Public Service of New
Mexico added \$% to \$11% after its board approved an account ing reorganisation which would permit the issue of com-mon stock dividends which have been suspended until the end of the year.

Honeywell dipped \$1 to \$76%, reversing some of its \$3% surge on Tuesday.

The company declined to comment on this price volatilities.

ity although there was specula-tion that it was related to a proxy fight by institutional investors seeking to overturn two anti-takeover proposals.

NWA dipped \$\% to \$103\% as investors continued to signal

Newmont Mining was one of disapproval of any takeover by Pan Am.

Blockbuster Entertainment dropped \$4 to \$26% in active trading after an assault on the company by analysts.

Canada

INVESTORS showed little interest and prefered to wait for tomorrow's US producer price index as Toronto share prices closed mixed in tren-dless trading.

The composite index gained 6.10 to 3,575.10, but declines outran advances 377 to 292 On the active list, Laidlaw Class B declined C\$¼ to C\$15½, and Bank of Nova Scotia rose C\$% to C\$16%. Sherritt Gordon fell C\$% to C\$12% as labour talks contin-ued at its Alberta nickel mine.

5,980.58, up 9.91 points. Leading holding Société Générale edged BFr5 lower to

BFr4,690 after announcing a BFr2.4bn group loss in 1988. OSLO closed generally lower.

depressed by news of higher-than-expected domestic infla-

tion figures and by profittaking

after recent gains.
The all-share index lost 3.23

points to 489.23 in moderate

Saga Petroleum, which reported rocketing operating profit of NKr158 in the first

quarter compared with NKr17m, retreated by NKr3 to

Norsk Hydro fell NKr2.5 to

HELSINKI fell for the sev-

enth successive day in very

quiet trading, with the Unitas all-share index falling 1.6 to 795.5. There were 53 rising and

60 falling stocks, with volume a poor FM34m. STOCKHOLM ended virtu-

ally unchanged in very slow

and cautious trading before a

government news conference on anti-inflation measures.

trading worth NKr497.4m.

NKr141.

NKr167.

time ever. A week ago on Tuesday, when it passed the previous all-time high of 1,939.85 set in February 1987, it did so in style, soaring by a record 91 Several factors lie behind

Jamaica's jump, which has

1200

Jan

Jamaica Stock Exchange Index 2000 1800 1600 2 1400 🖫

taken share prices about 45 per cent higher this year.

1989

May

The economic fundamentals are promising. Companies are reporting sharply higher profits, with an average rise of more than 30 per cent last year, according Mr Wain Iton, general manager of the Jamaica Stock Exchange. New reporting requirements have also aided sentiment,

with companies having to report quarterly results for the first time in March this year, instead of the previous halfyearly requirement.

Analysts agree that the sharp rise in corporate earnings has not yet fed through fully into share prices, which are still considered to be undervalued, after falling in 1987 and 1988.

Price earnings ratios currently stand at 8-9, compared

shares top highs

Hilary de Boerr on the surge in corporate and political optimism

a hot spot as

with the 12-15 seen in early HINGS are hotting up in 1987.
Politics has also played a Jamaica's emerging stock exchange, one of large part in the present rally, the smallest in the world.

In the past three trading ses which was unleashed by the general election in early Februsions, the market has notched ary. Initial concern over possible anti-business policies from Mr Michael Manley, leader of the newly-elected social demoup daily all-time highs, breaking the 2,000 level on the stock exchange index for the first cratic People's National Party (PNP), soon dissipated on indi-cations that the status quo

would be maintained.
One analyst said: "The business community was concerned about the PNP and the (market's) decline continued until the election. The PNP said it would allow things to remain as is for big business and stocks were so cheap that people started to buy. They've been climbing steadily since

omestic institutions have been buying madly after a two-year hiatus, according to Mr Oliver Chen, director at Paul Chen-Young & Co, the Kingston-based brokers, with demand inspired not only by the good political scene and economic fundamentals but also by the feeling that the inflation rate is on the way up and that stocks

might prove a good hedge.

The stock market index closed at 2,092.23 on Tucsday - trading takes place on Tues-days and Thursdays only -and probably has further to go. said Mr Chen.

He anticipates a fresh injec-tion of liquidity into the mar-ket next month as a result of the public offer by Lascelles de Mercado, the holding company. for the remaining 49 per cent of Ray Nephew Group, the rum and liqueurs producer, at a cost of about J\$120m (US\$21.7m). About 30 per cent of the sum could make its way back into the market and boost share prices, said Mr Chen.

The Jamaican market is capitalised at J\$6bn and covers 45 listed companies. The largest is the Bank of Nova Scotia (Jamaica), with a market capitalisation of about J\$1bn.

Interest focuses on company figures and speculation

A STEADY flow of company results and sporadic specula-tion added interest to European bourses yesterday, but most ended lower nevertheless.

writes Our Markets Staff. FRANKFURT was enlivened by a lot of corporate news, but the general market ended mixed in volume worth DM3.7bn. The strong dollar, with its implications of a possible interest rate rise, kept trad-

ing cautious.

The DAX index slipped 0.44 to 1,365.78 and the FAZ index. based on midday prices, edged down 0.37 to 575.89.

BASF gained 50 pfg to DM303.50 after turning in bet-ter figures than its main rivals in the chemicals sector, Hoescht and Bayer. It announced group net profits up 25 per cent in the first quarter. Bayer rose 20 plg to DM302 after Tuesday's report of a 20 per cent increase in first quarter profits.

VW picked up DM3 to DM513.50 after reporting a 25 per cent rise in first quarter profits and higher earnings per share for last year. The market

SPECIII.ATION about higher

interest rates, together with

arbitrage activity, undermined

an early show of strength and share prices slipped on very

thin volume yesterday, *writes*

The Nikkei average made a strong start in early trading,

adding over 100 points in the

morning to a new high of 34,153.57. Later, unwinding of

arbitrage positions by foreign securities firms led the index

downwards, closing at 33,992.35, off 39.52. The day's

low was 33,988.23. Declines out-

numbered advances by 482 to 406 while 204 issues were

Turnover fell sharply to 865.75m shares from the 1.02bn

traded on Tuesday. The Topix index of all listed share declined 3.15 to 2,535.08, while

the ISE/Nikkei index added

0.67 to 2,011.70 in London

In addition to the arbitrage

moves to sell cash and buy futures, another factor that

pulled the Nikkei index lower

was speculation that the increase in the official discount

rate would be greater than has

been expected.

Recently, the market has remained calm in the face of

growing expectations that there would be an increase in

the official discount rate; it was said that a rise of 1/2 per-

123.64 133.01 134.66 181.03

national and Regional Markets

Floures in parenthese:

Denmark (38)..... Finland (26).....

Australia (69).

trading.

Michiyo Nakamoto in Tokyo.

was relieved when the group announced a DM800 warrant bond - the stock had been under pressure recently amid speculation that VW was planning a rights issue, said one

analyst. Elsewhere in the car sector, Daimler added to its previous day's losses, falling a further DM3 to DM654. It predicted unchanged profits in 1989 on

Tuesday. Deutsche Bank eased DM1 to DM550 after news of a 14.2 per cent rise in its first quarter profit and a possible issue of participation certificates with

warrants attached. MILAN was an "odd market" yesterday, according to one analyst. In spite of a general strike and the recent broker insolvencies, the market "seemed to be a little bit

cheery," he said. The strike, in protest at higher health charges, pre-vented many investors from participating and also meant that a lot of business was missing from the banking sector. Nevertheless, volume was reported to be slightly up on

centage point had already been

taken into account. Yesterday,

speculation that the increase

would be 1 point - and that it

could take place as early as tomorrow - rekindled fears about the effects such a rise

Furthermore, although the

dollar was slightly weaker

against the yen, the recent strength of the US currency

raised concerns about the

effects a high dollar could have

on inflation in Japan.
As these concerns

resurfaced, investors took profits or stayed on the sidelines, in spite of the market's promis-

cal buying continued. In the absence of strong market lead-ers, investors have moved

quickly from one sector to

another. Many analysts expec-ted this directionless trading to

continue until clear market

leaders emerge. Electricals were selected in

early trading but later suc-cumbed to profit-taking. Inter-est in such stocks stemmed

partly from higher earnings

prospects and partly from spec-ulation that blue-chip electri-

cals will be selected by public funds, such as pension funds and postal savings, entering

Toshiba, first on the most

actives list for the second con-

secutive session with 50m shares traded, rose Y20 to

Y1,330 during the day but

WEDNESDAY MAY 10 198

Widespread interest in cycli-

would have.

ing early gains.

the market.

Nikkei slips as turnover weakens

Tuesday's as foreign interest kept the market going. The Comit rose 2.14 to 608.32.

Toro Assicurazoni lost L200 to L20,400 after its parent company announced profit up 18.5 per cent. The insurance sector opened firmly after Generali's sharply higher results on Tues-day, before slipping back to end slightly up overall. Generali rose L90 to L41,410.

PARIS saw pockets of activity in individual stocks, but finished a generally quiet session near the day's lows. The CAC General index,

based on opening prices, was 1.2 lower at 463, while the ses-sion closed with the OMF 50 index off 1.75 at 475.11 and the CAC 40 index down 4.27 at 1,672.52. Volumes were estimated to be similar to Tuesday's FFr1.3bn.

Fives-Lille, the heavy engineering issue, was busy rising FFr17.90, or 5 per cent, to FFr374.90 on turnover of 104,650 shares. The group is a potential takeover target and is rumoured to be in line for a couple of significant contracts. Club Med jumped to a high

closed down Y10 at Y1,300.

Among electricals, Sanken, a leading maker of semiconduc-

tors, advanced Y80 to Y1,190. It

was selected as a lagging issue, as well as on the strength of

electric appliance parts.

Large-capital issues were weak. Sumitomo Metal, second

most actively traded with

39.8m shares, dropped Y15 to Y941. Kawasaki Steel, third in

volume terms with 19.4m

shares, was unchanged at

High technology issues suf-fered from profit-taking in Osaka. The OSE average lost 40.73 to 33,031.29 as turnover

dropped to 75.59m shares

against 86.63m traded on

LEADING Asian Pacific mar-

kets ended higher after revers-

ing early losses caused by the

overnight decline on Wall

AUSTRALIA opened lower

after Wall Street's decline the

previous day, but strong indus-trial stocks helped the market

rebound to end slightly higher.

Bond Corporation declined sharply, falling 10 cents, or 9 per cent, to A\$1 as 1.1m shares

changed hands. It denied a report that it might shift its

brewing interests into Bell

Resources in order to reduce

the parent group's debt. Among companies controlled

Y1,060.

Tuesday

Roundup

for the year of FFr606, up FFr7, as speculation continued about possible share swaps or a take-over. Zodiac, which makes rubberised air chutes, went limit up for the second consecutive session, ending FFr23 higher at

One analyst said investors were reluctant to play the mar-ket in such thin volumes; sentiment was generally positive but he expected the bourse to be dull in the near-term.

AMSTERDAM eased gradually to end at the day's low in a quiet session. The CBS tendency index slipped 2.5 to 179.1. Investors were discouraged by interest rate fears and stayed away in anticipation of tomorrow's US producer price index. There was some activity in Unilever, off Fl 6.60 at Fl 132, and Royal Dutch, 70 cents lower at F1 136.90. Both report

Bührmann Tetterode, the printing and packaging company trading ex dividend, declined Fl 2.90 to Fl 68. On Tuesday it announced a rights issue and higher first quarter

Bell Resources were both unchanged at 33 cents and 89

cents respectively, while the

Bell Group added 13 cents to 78

The industrial sector per-

formed well after profit-taking

on Tuesday. Brambles gained 15 cents to A\$12.40, News Corp

rose 10 cents to A\$12.35 and

Coles Myer added 10 cents to

ANI, facing a takeover bld from Consolidated Press, fell 2 cents to A\$2.55 on turnover of

The All Ordinaries index edged up 1.1 to 1,502.9 in moderate turnover of 91m shares

HONG KONG bounced back

from an early fall, although trading remained lacklustre.

Blue chips helped the Hang Seng index end 18.73 higher at 3.280.98 after dropping 15.04

points in the morning.

Turnover declined from
Tuesday's HK\$1.79bn to

HK\$1.59bn worth of shares

about HK\$665m of which was

traded in the final half an

Hongkong Land was again the most active stock, rising 20

SINGAPORE ended slightly

higher in moderate activity,

early losses which had fol-lowed Wall Street's overnight

drop. The Straits Times indus-trial index edged up 0.10 to

DOLLAR INDEX

after bargain hunting recoupe

cents to HK\$12.70.

about 502,000 shares.

worth A\$198m.

cents.

A\$8.56.

results this week.

Schuitema, the retailer, gained Fl 75 to Fl 1,625 after a former shareholder failed to regain his stake through court action. The verdict was said to enable Ahold, majority stake holder, to buy out remaining

MADRID took a breather after a five-session rally, with the general index slipping from its year high to close at 303.57, off 0.17.

The bolsa heard government estimates of a 12 per cent annual growth in cement consumption to 1992 and Asland picked up another 75 points to

ZURICH was an interest rate story once again, closing weaker with few features other than worries that domestic interest rates might have to be The Crédit Suisse index fell

1.9 to 563.3. BRUSSELS closed a moderately active session mostly firmer, with scarcity of blue

chips spurring demand for smaller companies reporting strong annual results. The cash market index hit

SOUTH AFRICA

GOLD shares closed slightly firmer after a generally trendless day, propped up mainly by local currency weakness and a steady bullion price.

Other minings and mining

financials mostly followed golds, but industrials drifted aimlessly in lacklustre trading in response to the tightening of monetary policy announced

1000

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Money to invest? The stockmarket yields the best returns, if you know how to handle it.

A glance at our graph above shows how UK ordinary shares have performed over the past ten years. From the beginning of 1979 to the end of 1988 the increase was 32! per cent. That ignores all dividends received and is despite the highly publicised stockmarket collapse in October 1987.

Over the same period, the average increase for UK house prices was 272 per cent; this is the figure taken from the Nationwide Anglia Building Society quarterly House Price Index, which is based on averages for the preceding three

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ACCOUNTANCY COLUMN

The race is on to replace a rare commodity

roves

IF YOU are a graduate being sucked into that great brain drain, the accountancy profession, then look at the person next to you: chances are that he or she is a school-leaver, a German or a computer.

These are some of the answers that accountancy firms are coming up with to the challenge of finding resources to cope with their expected growth over the next decade while the British graduate is becoming a rare com-

The impending graduate shortage was thrown into sharp relief in a report from the Institute of Manpower Studies earlier this week.

The 25 per cent drop in the number of 18-year-olds and the introduction of student loans in 1990 signal a falling off in graduate numbers at a time when demand is likely to be

growing at an uninterrupted rate. In 1992 the supply will begin to drop, the report says.

The accountancy profession is particularly affected by this. Nearly one in six graduates. going into employment in 1987 opted for an accountancy training course. Peat Marwick McLintock took more than 1,000 graduates last year almost as many as the entire intake into social work. A number of responses to

the shortage are being considered. They include: • Bringing more school leav-

ers into the profession. Arthur Young is the only large firm to have seriously tried this. It aims to get up to 20 per cent of its annual intake from schools

rather than universities. The school leavers train with the Association of Accounting Technicians. The brighter and more ambitious ones will go on to qualify as chartered accoun-

The Institute of Chartered Accountants in England and Wales does not make this easy. Only those with a distriction in their AAT examinations can go on to train as chartered accountants (until the end of last year the rule was even stricter, with a distinction needed in both intermediate and final AAT exams).

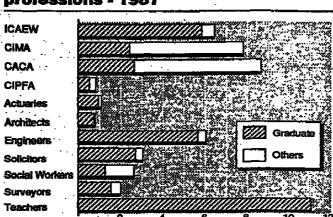
Some say this snacks of a restrictive practice, while the ICAEW says that it has a responsibility to only allow people into training contracts if they have a fair chance of mulifying qualifying.

Canying.

Employers seem prepared to bide their time in this situation. "The Institute sets its starting point quite high — we might say, unreasistically high. But then, we want to feel our way in seeing how these things work out as well as the Institute," says Mr. John Howells, head of auditing at Arthur Young

The crunch, if any, will come when a firm like Arthur Young has young people that it wants

Graduate intakes to selected professions - 1987



way to a qualification, but are

expected to display managerial skills. "Auditing is not the drudgery it was." says Mr Gor-

don Anderson, chairman of Arthur Young.

The result: accountancy firms may need fewer gradu-ates, but they need to be of a

much higher calibre.
This will overturn the tradi-

tional culture of accountancy firms, which have always prided themselves on all pro-

of making it to partner. In future, they will have to cope with a system more like that of

an industrial company, where

scional staff having a chance

to train as chartered accountants who will not be accepted by the Institute. This day is still some way off.

 Redesigning working practices. The emergence of school leavers in audit firms fits neatly with a process of deskilling that is taking place in auditing. As tasks are automated, it is possible to turn more of the work over to technicians rather than fully-fiedged professionals.

This also makes life more interpring for the graduates.

interesting for the graduates. working on audits. They no longer spend their formative years number-crunching their

tancy firms will have turned themselves from partnerships into companies anyway. The automation of work is likely to extend much further than the use of portable computers to organise work. Expert systems offer the possibility of duplicating some of the thought processes of highly skilled professionals.

management trainees are iden-

tified at an early stage. But

 Recruiting graduates from other European countries. As the shortage of UK graduates begins to bite, firms may look for overseas recruits - thanks in part to the planned mutual recognition of professional qualifications in the European Community.

Peat Marwick is exploring

this route. It is helped by its willingness to take general graduates, whereas Continen-tal accountancy firms look almost exclusively to graduates with relevant degrees, says Mr David Clifford, national student recruitment

UK firms have an advantage over their Continental counterparts because a UK graduate can qualify at the age of 24. A German graduate generally does not become fully qualified until the age of 30. It may be possible to attract a young German to Britain to qualify to take advantage of the age difference, says Mr Clifford.

One advantage accountancy firms have over other UK nent is that they have contacts through their local offices. They will escape the problem described by the IMS, of not knowing where to go to recruit or how to make judgments about European graduates.

This cross-border recruitment is going on in other areas, says the IMS - Seimans, Thompson and Philips are recruiting in the UK. The movement of managerial and professional staff is presently away from, rather than towards, the UK three times as many left for Europe in 1986 than came to this country. • Most accountancy firms have spent much of the last two or three years looking at their retention rates for newly qualified staff and trying to

nprove them.
The most obvious is Coopers & Lybrand, which two years ago found it hard to increase staff numbers. For a professional firm whose success depends on its staff base, this was potentially disastrous. Things have since improved - thanks partly to the introduction of company cars for the key group of young, recently qualified staff.

The next few years are likely to be just like the last in at least one way - it will be a wonderful time to be an

MANAGEMENT FLAIR

N.W. London

A record of successful growth backed by a wide variety of bousehold name brands bas put this forward looking marketing led company in a position far ahead of its

A key factor in their long list of achievements to date has been the creativity of its management team. To supplement the work of this function they now seek to appoint a qualified management accountant to take control of the preparation of reports for the board. Corporate planning and analysis of competitors also forms a major part of the function of this role.

The corporation has operating interests throughout the world and therefore prospects for rapid career development are superb.

Interested applicants should contact Lee Acton quoting Ref. FT.70.

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approach from its staff.

The company now seeks to recruit an assistant finance manager, to be responsible for the management and development of accurate accounting systems and controls, and for the provision of financial data to board

To succeed wilbin this exciting environment candidates should be qualified accountants ideally aged 25:35. Future prospects include a European Controllership. Interested applicants should call Fergus Hooley, quoting Ref. FT.589.



ACCOUNTANCY APPOINTMENTS

FINANCE DIRECTOR

Expanding out-of-town Retail Business

London

Our client, a privately owned retail chain, has been in operation for 15 years. Already with 12 major outlets in the South, a further 5 are scheduled to open shortly. Turnover is currently £20 million and a Stock Exchange listing is on the horizon. The company's success is founded upon accurately anticipating market trends and a flexible response to customer demand.

A Finance Director is now sought for the department and act as company secretary, sitting on the main board and reporting to the Chief Executive. He/she will be fully responsible for all financial matters including the production of management reports and plans and group statutory

£35-40,000 & Car

accounts. This wide ranging and 'hands on' role will stretch the imagination and abilities of candidates, who will have an open brief to develop the department. To succeed in this position, applicants are

likely to be qualified accountants with a blend of management and financial accounting expertise. An understanding of small expanding businesses and previous knowledge of the retail sector would be style is essential, coupled with strong communication skills, adaptability, and the ability to represent the company at all levels. Please send a full curriculum vitae to Hilary Douglas, quoting reference F3344 should this challenge appeal.

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

Assistant Financial Director c.£35,000

Repid growth creates the need to reallocate duties at top level in the finance function of this £250 million division, part of a large corporation with European-wide interests in

distribution and retailing.

This new role responds to the Financial Director and, with a staff of eighty, assumes control of all accounting, financial and reporting activities. The immediate task is to consolidate and to prepare for further business growth.

The requirement is for a qualified accountant, CA or ACMA, with a record of success in financial management. **Central Scotland** within a large well-organised group or company. Sound MIS knowledge and well-developed management skills are

essential, white experience of financial control in large scale, multi-unit computerised businesses would be helpful. Age: Around 35. Salary: Negotiable around £35,000. Please reply in complete confidence to Peter Craigle as

adviser to the Group: Anthur Young, Corporate Resourcing, 17 Abercromby Place, Edinburgh EH3 SLT.

Arthur Young Corporate Resourcing

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Newly/Recently Qualified Accountant European Investment Banking

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Working within the finance team and assisting the Financial Operations Manager, your duties will include reporting on and analysing the financial results for each area of the Bank's activities including trading and corporate finance. Based in impressive new City premises, monitored by the European Head Office and supported by leading-edge technology and considerable investment, this branch will be a model for the future.

it is envisaged that you will spend some two years in this position, with outstanding career prospects thereafter, including the opportunity to take on the top role in one of the projected overseas branches in New York, Hong Kong, Singapore or Milan.

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MANAGEMENT SELECTION



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West London The successful candidate will be a graduate chartered

accountant, aged around 30, of high intelligence and with exceptional technical and presentation skills. Career progression will have been rapid, and candidates should have demonstrated the potential to reach the top of their present field. Coming either from within the profession or a commercial environment, success in the job will be rewarded by excellent career development opportunities. as evidenced by previous lob holders.

Please reply in confidence giving concise career, personal and salary details to: Sarah Orwin, Ref. ER 173, Arthur Young Corporate Resourcing,

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City

The appointment is with the headquarters of a prestigious service organisation which has a turnover of over £200 million. Continued

This is a senior position and the emphasis will be on the strategic development of credit policies and their implementation. A small team already undertakes day to day operations and the Credit Manager will further develop the effectiveness of this in-house facility.

expansion has created the need to appoint an

experienced Credit Manager.

You will be qualified as an accountant or as a member of the Institute of Credit Management and will have already made

substantial progress in your career. You will be able to demonstrate wide experience of all aspects of credit control operations and growing advancement within the discipline. You will have the ability to deal sensitively with people at a senior level - experience gained in a similar organisation is desirable.

The excellent remuneration package will include a car, a first class pension scheme, health insurance and membership of a private medical scheme.

Roland Orr & Partners Management Consultants 12 New Burlington Street, London WIX 1FF Telephone 01 439 6891

Please reply to Patricia Fox with details of age, career and salary progression and qualifications, quoting reference PF181 on both envelope and letter.

Finance Director

West London

Part of a major multinational group, the company has expanded dramatically in the past two years. Turnover currently exceeds £1 billion.

Working closely with the Managing Director, you will be part of a small, high-calibre Board, providing overall financial control and strategic direction to the business. Responsible for all aspects of financial and management accounting, treasury and tax, you will also oversee the upgrading of existing systems and controls. In addition, you will play a significant part in the company's active acquisitions and disposals strategy.

You are being recruited for your commercial judgement, excellent financial skills and ability to con-

£70k + Bonus + Car

tribute to the strategic management of the business. You should be a qualified accountant, midlate thirties, with a successful track record of senior financial positions within a multi-site company, operating sophisticated financial controls.

Interested applicants should write enclosing a comprehensive Curriculum Vitae and daytime telephone number, quoting Ref: 326 to Jeremy White, Whitehead Rice, 43 Welbeck Street, London WIM 7PG. Tel: 01-637 8736.

Whitehead Rice

to £30,000 + Car + Banking Benefits

This is a role for a qualified graduate accountant (or MBA) with a flair for working on profit analysis and improvement programmes. The vacancy is in a small business analysis team which stands aside from regular reporting and accounting in order to operate closely with line management in sharpening up the competitiveness and financial performance of the business.

The client is a core business in a major UK Investment Banking Group. The Group is strongly resourced, and committed to long term strategies for the development of its key businesses.

Three to five years previous experience of business analysis in a large technologically sophisticated organisation is required – not necessarily in the City. Age guideline 27–30.

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Financial Controller

North East, c £27,500, Car To join this successful company, part of a respected quoted group, manufacturing and marketing a wide range of high quality products with extensive applications in both home and export markets. Reporting to the Managing Director responsibility is for the total financial function, requiring the precentation of management and statutors. presentation of management and statutory accounts to strict reporting deadlines, with strong emphasis on the commercial interpretation of the prepared information. Additional key tasks include the imposition of tight budgetary and cash flow controls and the upgrading of the computerised systems. Candidates aged 30 to 50 must be qualified accountants, already successful financial managers in a fast moving manufacturing environment utilising fully developed computerised information systems. They will be motivated by this challenging career opportunity to make a major contribution to the further development of an expanding business.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, A.D. Kelly, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TINE, NE1 1DE, 091-232 7455, Fax: 081-281 8438, quoting Ref. N19019/FT.

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F'inancial Controller

(Property Development)

Middiesex.

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Because their market sector is buoyant the company now seeks to strengthen the management team by the appointment of a high calibre Financial Controller. Reporting to the Finance Director, the successful candidate will be responsible for the financial management of the company and become involved with business decisions and advise the Board accordingly.

Candidates, aged 28 to 35, should be qualified Accountants and well skilled in the use of computerised accounting systems and must have a positive personality with good communication skills. In return you can expect an excellent remuneration package including a fully expensed car and non-contributory pension scheme. pension scheme.
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Company Secretary

London

c. £35,000 + car

Our client is one of Britain's largest and most successful property investment and development companies. Sustained expansion has led to a decision to enhance the administration team by appointing a Company Secretary.

You will be responsible for undertaking all company secretarial functions including statutory returns, liaising with the company registrars and providing a full administrative service to board meetings. Working with a committed and dynamic management team you will also undertake some duties concerning personnel issues, property administration and systems development.

As a qualified Chartered Secretary, possibly with a degree or a further professional qualification, you will have good experience

in a commercial environment. A methodical approach is essential and a strong working knowledge of legal documentation would be a distinct advantage.

The company's philosophy is to recognise and reward success. An excellent renumeration package will be complet with good opportunities for developing salary, status and prospects.

Please reply to Stephen Bailey with details of age, career and salary progression quoting reference 5235/FT on both envelope and letter.

Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL



Taxation Advisors Oil Industry

Based Woking, Surrey

Phillips Petroleum Company United Kingdom Limited has played a pioneering role in the production of oil and natural gas for Britain. It continues to be in the front rank of exploration and development activities with ambitious plans for expansion in the future. This has created additional opportunities in the Taxation group for people who want to be part of an exciting and challenging environment.

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The successful candidate will be involved in a wide variety of work including petroleum revenue tax, corporation tax and some

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Taxation advice is often required on a number of technical issues including acquisitions, financing strategies and project planning. Experience of oil related taxes would be advantageous but is not a

Candidates must be able to demonstrate a high degree of interpersonal ability since communicating effectively both internally and externally is an essential element of the job. Salary will be commensurate with the seniority of the appointment and will include provision of a car.

Taxation Advisor £ Highly Attractive

A qualified Accountant is sought to fill this position which offers a challenge to a young individual to play an active role in a

The successful candidate will have gained a good practical understanding of taxation principles and will be looking to expand their experience.

Work will encompass corporation tax, petroleum revenue tax, employee tax matters and involvement in the development of project economics. The successful candidate will receive training in areas they have

not encountered and therefore must possess a willingness to

An attractive salary is offered together with other benefits associated with a progressive Company.

Phillips Petroleum Company United Kingdom Limited is an equal opportunities employer and offers excellent career progression for high calibre individuals. Relocation assistance will be offered where appropriate.

To find out more regarding these two excellent opportunities contact Graham King or Chris Nelson on 01-831 2000 (evenings and weekends on 01-785 6543) or write to them at the Taxation Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH.

In the first instance all respondents will receive a general job description and a Company information pack. Neither names nor details of respondents will be disclosed to the client without express permission.



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THE BREWERS' SOCIETY

CHIEF ACCOUNTANT

The Brewers' Society is the national trade association for the UK brewing industry, carrying out a wide range of entational and advisory functions for the industry. The Society has eleven specialist departments, whose work is supervised by the Director and the Secretary of the

The Chief Accountant is responsible to the Finance Secretary for the accounting functions of the Society and its subsidiary/associated companies and for the supervision of supporting accounts department staff, preparation of management accounts and budgets and of year-end and consolidated statutory company accounts.

Candidates must be fully qualified in accountancy and have previous experience of company financial accounting and computer systems.

Salary up to \$25,000. Benefits include 2.5% contributory pension scheme; free life cover, permanent health insurance and BUPA.

write in confidence, enclosing a full CV, to: Mrs R M Donovan, Personnel Officer 42 Portman Square London W1H 0BB

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The computer auditor should be an experienced DP professional. A recognised accounting qualification would be desirable, but relevant experience is considered more important than a formal qualification. Familiarity with all audit aspects of computer systems and installations using the latest

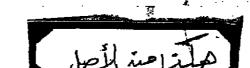
technology is essential. The work would primarily

be undertaken in the UK, but a major European language would be an asset. These posts can be located either in North West London, or the North West

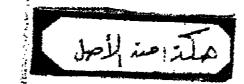
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Finance Manager

PLANNING AND DEVELOPMENT LONDON, c.£35,000 + CAR,

This new position at the centre of a prominent retail group is an exciting opportunity for a fast track qualified accountant requiring a key corporate role as a broadening career development step. The Group is currently poised to pursue significant. business developments both organically and by acquisition, thus promising an invigorating and chollenging time for the person

Directly reporting to the Group Finance Director, you will be a part of a small and elite central management team. A major lask will be assisting in the oppraising and subsequent

implementation of acquisitions and internal developments. You will also have responsibilities for group cosh management, financial planning and forecasting systems improvements and management reporting to the Board. Prospects for significant promotion into a line iole are excellent.

This is a high profile position and as such you will need to quickly establish personal credibility with the senior management tearn. Ideally you should either have had 2 to 3 years' sound post qualification commercial experience or be a high fiver from the profession with good investigations lence. Most importantly your

AGE c.28

· personal attributes must include well attuned commercial awareness, a keen sense of humour and the marked ombition to succeed.

Résumés please, including a day lime telephone number to Chris Hawarth, quoting Ref. CH555, Coopers & Lybrand Executive Resourcing Limited Shelley House, 3 Noble Street, London EC2V 7DQ.



GROUP FINANCE DIRECTOR

Southampton

c. £60,000 plus generous benefits including car and substantial share options

Following the recent £224 million management buy-out from Hanson, Allders is looking to appoint a top-flight Group Finance Director.

This £600 million turnover group comprises Allders Department Stores, one of the largest department store groups in the U.K. with eleven stores located mainly in the south-east, including the 340,000 sq. ft. Allders of Croydon, and Ailders International, one of the largest duty-free operators in the world, with outlets in the U.K., Canada and Australia. The growth

Reporting to and working closely with the Group Chief Executive, the candidate responsible for investor relationships, financial reporting, treasury and tax planning. international

DEPARTMENT STORES

prospects for both businesses are exceptional.

substantial amount of time will be spent in the operating companies, gaining an understanding of the key commercial factors influencing the the different performance

Applicants should be Chartered Accountants in their early thirties to

early forties whose sound technical ability in all aspects of the finance function may have been gained either at senior level within the profession or through working in a consumer orientated commercial environment. This opportunity will appeal to an ambitious and highly-motivated man or woman, and salary is unlikely to be a limiting factor for an outstanding candidate.

Please send a comprehensive career résumé including salary history and day-time telephone number, quoting ref. 3028, to G. J. Perkins, Executive Selection Division.

△ Touche Koss

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Telephone: 01-353 7361.

GROUP FINANCE AND PLANNING DIRECTOR

Monte Carlo based c.£50,000+

Our client is a substantial and successful international ship management and owning group with a headquarters staff in Monte Carlo exceeding 150 and offices in the U.K., U.S.A. and northern Europe.

Our task is to help recruit an outstanding financial executive to play a key role in the group's future growth.

The successful candidate will report directly to the group chief executive and will be responsible for developing corporate planning in addition to overseeing the group's financial management and accounting. It is expected that appointment to the holding company board will follow after a satisfactory period of familiarisation with the group's activities and financial planning and control systems.

Ideal candidates will be computer literate accountants, probably aged 35/40, with an early background in the accountancy profession and subsequent firsthand experience in the management of accounting, control information and corporate finance in a public group engaged in international trading or investment. A natural leader is required able to contribute in commercial decision making and with the ability to communicate at all levels in a multinational environment. Although not mandatory, knowledge of the shipping industry and experience of working in Europe would be an advantage:

The starting salary will be negotiable around the equivalent of £50,000 sterling, paid tax free. The attractive benefits package includes profit related bonus, non-contributory pension scheme and medical insurance. Please write in the strictest confidence, quoting reference number 15697,

with full career and remuneration history to: Norman Farrant, Director, Executive Selection Division,

Moore Stephens Associates Limited, I Snow Hul, London EC1A 2DH.

MOORE STEPHENS ASSOCIATES MANAGEMENT CONSULTANTS

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We are innovators and initiators of change, using the most progressive management practices to continue the development of our already extensive business on a global scale.

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and strategic plans; systems development and special exercises. You will also be involved in computerised financial systems development. Joining a young and progressive finance team, you will be ambitious to make rapid and farreaching progress. You will have the opportunity to make a measurable impact within the business and promotion can lead to high level responsibilities in one of our business operations. Initial salary will be around £25,000 p.a. plus car and comprehensive benefits. Career prospects are exceptional.

For further information, please telephone or send your c.v. to Richard Brewer, Group Personnel Controller, Lex Service Plc. Lex House, 17 Connaught Place, London W2 2EL, Tel: 01-723 1212.

Harvey Plant ...

SERVICE

Financial Director

Lancashire

around £25,000 + bonus, car

The company is an £8million turnover business distributing automotive accessories and spares in high volumes to a wide range of wholesale and retail customers and is part of an expansion-minded British industrial group.

The Financial Director, managing a dozen staff, is responsible for all aspects of accounting and DP. It is very much a shirtsleeves role with the emphasis on implementing and developing management systems and financial controls in a Please send full career details, in fast-moving business.

Candidates, male or female, probably in their early/middle 30s, must be qualified accountants experienced in applying computerised financial management controls and information systems in manufacturing industry or distribution.

Salary negotiable around £25,000 plus bonus, company car and excellent benefits package including relocation help if needed.

confidence, to D. A. Ravenscroft.

Ravenscroft & Partners

Search and Selection 20 Albert Square, Manchester M2 5PE

Finance Director

One of the country's leading privately owned groups of precision engineers with worldwide sales of over £10m, is re-aligning its strategy. With new objectives identified, the group is well placed to exploit its impressive experience in the market.

The first, critical stage in this development is the appointment of a Finance Director Designate, based at their West London headquarters, who will actively influence the future direction of the group and develop financial policies and procedures. Reporting to the Chief Executive, your principal responsibilities will be to provide financial information and advice to the board, maintain strict controls and implement more sophisticated financial reporting disciplines. Success and impact will lead to your early appointment to the board.

You will be a qualified accountant, aged 35-45, with broad commercial experience gained in a senior role in a manufacturing environment. In addition, you must have the authority and sensitivity to develop and maintain constructive working relationships at all levels throughout the operating companies.

In the first instance please write to Neil Jones quoting Ref MD2121, at Macmillan Davies, Salisbury House, Bluecoats, Hertford, SG14 1PU. Telephone (0992) 552552.

... create the climate for change

c. £35,000 + bonus + car



to £30,000

S

Financial Controller

Construction

East Midlands

450

and the second of the second o

Total c. £30,000 p.a. + car

An established construction contracting company based in the East Midlands (T/O :: c. £25m) wishes to appoint a Financial Controller. Accountable to the Financial Director the Financial Controller will be responsible for all aspects of the accounts function, treasury management and management information. The Company is at an advanced stage of applying iT to construction management, following several years of pragmatic development, and the Financial Controller will have the opportunity to consolidate and lead further innovations to create a leading company in

accountants; computer literate; experienced in construction contracting or an allied contracting activity and have held

Age is not critical; maximising the function of (potential/experience) is of greater Salary up to £25,000 p.s. + profit share (previously c. 20%); car; PHI; PPP; pension scheme. Assistance with removal

management responsibility in accounting.

expenses if required. Please write with full c.v., quoting reference 267/FT. No information will be disclosed without permission.

the sector. Candidates must be qualified

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EUROPEAN FINANCE CO-ORDINATOR

INTERNATIONAL SERVICE ORGANISATION

London, Paris or Amsterdam based

Through an intensified and assertive acquisition programme, this fastgrowing organisation continues to strengthen its market position within a highly competitive global environment.

With a clear objective of maintaining its leading European position, the company now seeks a key individual to complement its existing management

Reporting to the Group Finance Director at Corporate Headquarters in New York, you will play a leading role in the control, co-ordination and integration of operations throughout London, Paris, Amsterdam, Milan, Madrid, Frankfurt and Stockholm.

Essentially a trouble-shooting role, there will also be involvement in the monitoring and provision of business data and the development of management information systems. This will require extensive liaison with European financial management and substantial international travel is therefore envisaged.

Seen as an outstanding opportunity for a young, ambitious newly qualified accountant to join this enterprising group, successful candidates must be strong communicators, self-motivated and illustrate a degree of flexibility.

Interested applicants should telephone Shelley Kakar on 01-437 0464, or write to her, enclosing details, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

Company Secretary

Cambs

to £30,000 + Car

Our client is an extremely successful and highly acquisitive plc within the communications sector. Having achieved the reputation of being one of the fastest growth companies within the UK, it is regarded as a major force within its competitive sector.

This is an ideal opportunity for a capable, ambitious individual who must be able to demonstrate a strong desire to be part of a highly motivated and professional management team. The position will suit candidates with a financial or legal background, preferably within industry or commerce, aged late 20's/early 30's. Tasks will encompass all aspects of the company secretarial function associated with a dynamic and

progressive plc in addition to continual

involvement in ad-hoc assignments

and exposure to senior

This is an excellent opportunity to join a lively group and relocation assistance will be provided where appropriate.

Please telephone or write enclosing full curriculum vitae quoting ref: 322 to: Philip Cartwright FCMA, 97 Jermyn Street London SW1Y 6JE Tel: 01-839 4572

Cartwright

FINANCIAL SELECTION AND SEARCH

EYAMAICHI

Specialist Internal **Auditor**

City

FSA & SRO experience

Qualified/unqualified accountant

Age to 30

Salary £24-£27K plus mortgage subs, bonuses and generous

Yamaichi Securities is one of the world's leading securities houses. with 40 offices spanning 24 major financial centres.

In London, Yamaichi International (Europe) is its European flagship employing over 350 people from twelve countries, and is currently celebrating 25 years in the City.

A key position has arisen in its vital compliance department for an articulate and conscientious specialist internal auditor.

While candidates will probably be qualified accountants, it is more important that they are well-versed in the intricacies of the FSA and SRO rules, in particular TSA.

Male or female candidates should submit in confidence a detailed cy to Mrs Kath Lawrence. Personnel Department, Yamaichi International (Europe) Limited. Finsbury Court 111-117 Finsbury Pavement, London EC2A 1EQ Telephone: 01-638 5599

Yamaichi International (Europe) Limited

banking benefits

Group Management Accountant

Streetwise FCMA

This new appointment reports to the Group FD and could lead to significant career development openings. It is with a dynamic and successful industrial group turning over in excess of £150 million through some 20 operating companies engaged in manufacturing, engineering and high volume merchanting. Working out of the head office in Cheshire, the principal role will be to strengthen costing, pricing and management controls across the group and install new systems where necessary. It is a proactive role, mainly in the field, and will also include

special projects and troubleshooting

and some involvement at peak

£25,000-£30,000 plus car

times in financial accounting areas. Candidates must be FCMA, probably in their late 20s/early 30s, but possibly much older. They must have had broad management accounting experience, either in a similar role or possibly as financial manager of a small manufacturing company; in either case they must also have the necessary analytical skills and the personal clout to convince top company management.

Initial salary £25,000-£30,000 plus car and excellent benefits package including relocation help if needed. Please send full career details, in confidence, to D.A. Ravenscroft.

Ravenscroft & Partners

Search and Selection 20 Albert Square, Manchester M2 5PE

AMBITIOUS FINANCIAL **ACCOUNTANTS**

E. Midlands **Excellent Salary Packages**

The Company

The Laboratory Supplies Group of Fisons Scientific Equipment Division serves the needs of scientists throughout the U.K. and worldwide for equipment and consumables. The Group is organized into a number of discrete business units each with their own financial management teams reporting into a central L.S.G. finance function.

The Positions

Exciting opportunities exist in both our Operations area and in Central Group

In Operations the emphasis is on transac-tional accounting and financial control of the distribution functions of each business unit, development and enhancement of systems, budgetary control and reporting to

meet objectives and timetables In Central Group Finance the

nphasis is on consolidation of

results from each business unit for presentation to Group management and Division, as well as the ongoing development of financial models, reporting processes and strategic plans.

The Applicants Qualified Accountants with at least 3 years' experience within a divisionalised medium

The Rewards

Excellent salary packages, big company benefits, including cars for some positions, and the chance to join a rapidly expanding and highly successful plc, where your career will develop as fast as your talent allows. To apply please contact: The Personnel Department, Fisons Scientific Equipment, Bishop Meadow Road, Loughborough, Leics, LE11 ORG, Tel: (0509) 231166.

Applications are welcome from all irrespective of race, sex or disability.

Lucas Automotive

Financial Management

Career Development in the Lucas Group

Lucas, the multinational group, is enjoying the benefits of extensive restructuring. Enhanced competitiveness and customer service are bringing increased profits and the group is taking full advantage of the international development of

A leading division within the group's automotive business will shortly appoint a small number of key financial personnel. The successful candidates will immediately take charge of critical functions either in the Divisional Headquarters in London or in operating companies elsewhere in the UK.

Each candidate will have a planned programme of development offering the experience necessary to move rapidly into the higher echelons of management

Candidates will be qualified accountants in the likely age range 24 to 32. They will probably already have industrial experience although consideration will be given to outstanding ACAs seeking a first move from the profession.

Candidates should be able to demonstrate strong commercial awareness and a commitment to their own career development. These will be highly visible positions and final selection decisions will be made at director level. Highly attractive remuneration packages reflecting the seniority of these appointments

To apply, or for an initial discussion, please contact: Anthony Jones, Career Plan Ltd., 33 John's Mews, London, WCIN 2NS, tel: 01-242 5775, (or 01-348 3641 between 7.30 pm and 9.30 pm).

Central London c.£30k+car+bonus

Our client, Worldwide Television News, is the world's leading independent television news service company with offices in 14 countries and camera crews operating throughout the world. The company is owned by ITN, American Broadcasting Corporation and Channel 9 of Australia.

The position of Financial Controller offers an exciting opportunity with good career development to work within a rapidly evolving industry. As well as a responsibility for the day to day running of a sizeable accounting function, some travel will be involved to ensure the adequacy of local accounting in the overseas branches.

Candidates aged between 26-32, must be qualified accountants, ideally ACA, either seeking a first move out of the profession or having already gained experience of running a medium-sized accounting function. It is important that individuals are computer literate, have a strong financial systems knowledge and the flexibility to work within a fast moving and informal environment.

Please send brief career and personal details quoting reference F/259/A to Carrie Andrews.



Ernst & Whinney

Executive Recruitment Services
Becket House, 1 Lambeth Palace Road, London SE1 7EU

Financial Controller/ Director Designate

Cambridgeshire, c £30,000, Car

An excellent opportunity for an experienced professional to make a major contribution to the management and future development of this new division, part of a highly progressive £400m operation. Future progressive £400m operation. Future expansion plans encompass significant organic growth, the establishment of join venture schemes on a UK and overseas basis, and a programme of acquisition. Reporting to the Divisional Managing Director, responsibility will be for the exercise of strong financial controls, the integrity of the accounting systems, and playing a fundamental role in ensuring the future success of the business. Candidates, aged 30 plus, qualified to ACA or equivalent, must have a high degree of commercial awareness, have a high degree of commercial awareness, good inter-personal skills and a 'hands-on' management style. General technical expertise, previous involvement in acquisitions and experience of large company requirements are more important factors than possessing any specific commercial or industrial background. The prospects for personal advancement are exceptional Relocation as necessary to this attractive and accessible location.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.H. Wright, Hoggett Bowers plc. 3 Wellington Court, Wellington Street, CAMBRIDGE, CB1 1112, 0223-324441; Fax: 0223-323250, quoting Ref. F11095/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR A Member of Blue Arrow plc

FINANCIAL CONTROLLER/ DIRECTOR DESIGNATE

Age late 20s or early 30s

Neg. circa £30,000 + car and benefits

An international high technology engineering group wishes to appoint a financial controller/director designate to its U.K. company, based in the northern home counties. The U.K. company's principal activities are the engineering, sale, installation and service of plant manufactured by other divisions within the group in mainland Europe.

Candidates must be qualified accountants, in their late 20s or early 30s, and with the personality to form part of the management team negotiating contracts with leading U.K. companies. They should have experience of foreign currency management, and be capable of directing the installation of an IBM AS/400 series computer and of developing new control systems. Fluency in the German language would be an advantage.

An attractive remmeration package will be negonated. This position will appeal to ambitious young qualified accountants seeking their first board level appointment. Applications should be sent in confidence, giving full details of career to-date and of current remuneration,

quoting ref. NR/8931, to Patrick Bailey, at:

246 Bishopsgate London EC2M 4PB

FINANCIAL CONTROLLER

OFRANCE SA

ARRAS -FRANCE

OLDHAM FRANCE S.A. is a subsidiary of HAWKER SIDDELEY Group PLC manufacturing and selling industrial batteries and gas detection equipment from a modern factory complex in NORTHERN FRANCE. The company currently employs about 750 people and has enjoyed consistent growth for the past decade.

Continuing expansion has led to the creation of the function "Financial Controller" responsible for all aspects of costing, management accounting, monthly and annual reporting, budgets and consolidation of the Company's subsidiaries. The controller will report directly to the Financial Director and will head a team of four people.

Candidates should be young, qualified accountants preferably with some industrial experience. Basic knowledge of the French language is essential.

The Company offers an attractive starting salary, plus relocation expenses. ARRAS is an historic town situated in a pleasant rural environment. Housing is readily available and inexpensive. Career prospects are excellent.

Please send detailed CV together with photo and current

Chris SMITH FCA

OLDHAM FRANCE S.A. 3 ARRAS CEDEX - FRANCE

All replies will be treated in the strictest confidence.

Tax Compliance Supervisor

Central London Negotiable Salary

The Halliburton Company, a major US multi-national and listed in the Fortune 500, operates in the Oil Field Services, ering and Construction sectors.

Reporting to the European Tax Manager in London, you will supervise a team responsible for the compliance and audit issues supervise a team responsible for the compliance and andir saues arising from our substantial European operations. This will sequire, therefore, emensive travel within Europe.

The successful candidate will have considerable experience in

UK compliance work as well as knowledge of European tax issues. Candidates should be qualified Accountants with a minimum of 7 years' tax experience and have a working knowledge of another

ropean language.

This is a newly created position in our European Corporate Tax Department, so career prospects are excellent and the salary and benefits package will fully reflect this demanding position. Please send your full career details to Mike Sm Hallburton Group, 17 Hanover Square, London WIR OFL. Please quote reference TC 501



HALLIBURTON COMPANY

Knight Frank | 01-629 8171

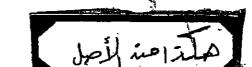
Central London Excellent Salary/Benefits

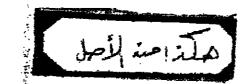
Knight Frank & Rutley is seeking to appoint a qualified Chartered Accountant to supervise the preparation and control of the management accounting information for the partnership.

The successful candidate will report to the Chief Accountant and will have a sound professional, or service company background. He or she will demonstrate sound technical ability combined with a positive personality and a good understanding of computerised accounting

Interested applicants should write, enclosing c.v. to Personnel Dept.

20 Hanover Square, London W1R OAH,





Financial Controller

Central Italy

en and benefit

Our Client is a distinguished and long established Italian Company, who are market leaders in their specialised industrial sector. The Company has in recent years benefited from a vigorous marketing campaign and both the increase in tuppow and profits have been impressive. For our client, 1997 is welcomed as a further opportunity for growth and achieve

The Italian Board of Directors now wish to appoint a Financial Controller who, reporting to the Director of Staff, will be Controller who, reporting to the Linector of other, win the responsible for the management of the finance function.

The role will encompass supervising the production of accounts for both the Group and Parent Companies, the analysis of subsidiaries performances, involvement in strategic plans plus the ongoing development of management infor The position will require commercial insight and business acumen as significant emphasis is placed the interpretation of results as part of

c£55,000-£65,000+Car+Benefits

To join this prestigious Group you will be a qualified accountant, ACA, ACMA, ACCA, probably 35-45, who is stimulated by the opportunity of working in the international commercial arens. Your track record will be one of outstanding achievement to date preferably in a multi-national environme. In addition to your commercial and accounting skills you will need to be fluent in Italian or be willing to learn. In exch. your talents the company offer an outstanding salary package which will include a generous basic salary, car and private health scheme plus relocation expenses.

ested candidates should write to Tony Hodgins ACA, Executive Division,
Michael Page Finance, Bennetts Court,
6 Bennetts Hill, Birmingham B2 5ST,
enclosing a fully comprehensive Curriculus

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Binningham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Assistant Director of Finance (Resource Management)

Glasgow

Our client is a large Scottish Service Organisation providing a range of specialist services. Their continued commitment to improving efficiency, necessitates the recruitment of an experienced accountant, to join the Head Office Finance Team.

The successful applicant will report to the Director of Finance and will head a special management accounting team working to tight time-scales, with specific responsibility for the development and establishment of a costing/pricing mechanism and involvement in the evaluation, procurement and implementation of computer based systems.

to £27,000 plus Benefits

Candidates will be qualified accountants (CA/CIMA/CACA) with a track-record of financial management in a large industrial/commercial

The role calls for significant contact with Senior Line Management and external advisors, therefore strong communication/presentation skills are essential prerequisites.

Interested applicants should contact Nicholas Maher on 041-331 2597 or write to him at Michael Page Finance, 150 West George Street, Glasgow G2 2HG.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



HAMBRO GUARDIAN ASSURANCE PLC

FINANCIAL CONTROLLER

To £40,000 + Bonus + Car

Hambro Guardian Assurance plc is the new life assurance subsidiary of Hambro Countrywide plc, one of the country's leading estate agency and financial services groups. Hambro Guardian was launched in the final quarter of 1988 and with initial capitalisation of £40 million represented the largest ever start-up of a life company in the UK. Major growth is envisaged as several new developments are put into place over the next year, including the establishment of a direct

As part of a small Head Office team, you will report to and work closely with the General Manager, taking full responsibility for the accounts function and providing positive financial input into the strategic development of the company. Early emphasis will be placed on development of management information systems.

You will be a Qualified Accountant, in your thirties or early forties with substantial experience in the life assurance sector. Your technical skills and genuine commitment will be complemented by the ability to communicate effectively and eagerness to become totally involved with this exciting, young and substantial company. The prospects for career progression are excellent.

The remuneration package includes a performance linked bonus, executive car, pension and BUPA.

Interested candidates should write, enclosing their curriculum

Glenn McGregor Hambro Guardian Assurance pics on the second London EC3N 4HA

Management accountant S

in the Training Agency

COULD YOU HELP TO MANAGE THE PROGRAMMES THAT TRAIN THE WORKERS WITHOUT JOBS TO FILL THE JOBS WITHOUT WORKERS?

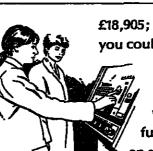
hat is one of the activities for which the Training Agency is responsible; we expect to spend approximately £3 billion this year undertaking these tasks. We need Management Accountants based in our Regional Offices in Birmingham, Basingstoke, Edinburgh and Newcastle upon Tyne to help control these funds. You would be responsible

for providing advice and assistance to the Regional Director and his senior managers, and would, co-ordinate and control financial planning and forecasting, budgeting and payment, and accounting. salary to £18,905

You are a qualified accountant with at least 2 years' experience who is able to demonstrate tact, perseverance, and excellent communication skills. Ideally you have previous experience

in a large corporate organisation, knowledge of computer-based accounting systems and

modelling techniques using a microcomputer. Your starting salary will be in the range £15,070-



£18,905; with promotion you could earn up to £30,000.

> IF THIS IS YOU, write NOW for further details and an application form

(to be returned by 2 June 1989) to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates

outside office hours). Please quote ref: G(1A)590.

The Training Agency is an equal opportunity employer



c£30,000 + Car

INTERNATIONAL **ACCOUNTING**

£25,000 + car + large company benefits Essex/City

Sedgwick is the leading European-based international insurance broker with revenue of £600 million, employing over 13,500 people, in more than 50 countries. We provide a comprehensive range of broking and consultancy services worldwide, supported by a team of committed professionals.

We are looking for a young qualified accountant, with strong communication skills and practical experience of multi-national financial reporting procedures, to join the Corporate Finance Division at the group's major accounting and information technology centre based at Witham, Essex.

As Consolidation Accountant, you will lead a small team responsible for the preparation of the group's financial results. The position requires regular contact with finance executives of group companies worldwide and listson with senior management at the group's head office in the City. The successful candidate will have a first class academic and professional training record and be expected to contribute towards the continued development of sophisticated group accounting systems in a highly

computerised environment.

Opportunities for career development are excellent for candidates who have the ability to perform to the highest standards whilst working to tight deadlines.

Please reply in confidence, enclosing your CV and salary history to: Terry Smith, Assistant Personnel Manager, Sedgwick Group plc, Grove House, Newland Street, Wittens, Person Carlo 2019. Withem, Essex CM8 2UP.



BUSINESS ANALYSTS

MAJOR RETAIL GROUP

N Home Counties

Our client is a broadly based retail group with a turnover in excess of £1.25 billion achieved through a well positioned domestic and international network. The company is committed to enhancing and expanding its portfolio of first class retail businesses, each clearly distinguished and targeted.

To meet the challenges of this highly competitive and fast moving sector, there is a requirement for high calibre individuals to make an effective contribution to the development of business strategies.

You will be responsible for initiating and managing a wide range of business projects, each critical to the achievement of maximum profitability.

Aged 25-32, your broad commercial experience should be complemented by either an MBA or professional accountancy training. Assertiveness, enterprise and first-rate communication skills are essential personal characteristics in order to command respect from

Career prospects into general management will be logical progression from these high profile roles. The ability to speak French fluently would be a distinct advantage in certain areas of the business.

Interested applicants should contact Giles Daubeney on 01-437 0464 or write, enclosing a detailed CV, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

FINANCE DIRECTOR

STAFFORDSHIRE

TO £30,000 PLUS SHARE **OPTIONS AND CAR**

This is a quite outstanding opportunity to join a young and profitable PLC as a key member of the management team. Already enjoying considerable success in the marketing of its high visibility consumer goods, realistic growth plans see a further doubling of turnover within two years. Comprehensive computer systems are being implemented to aid management information and control. The Company seeks a commercially minded accountant who will fully exploit these to guide and support his co-Directors. Candidates should therefore be graduate chartered accountants, probably in their 30's, familiar with the management of an efficient accounting department in a medium sized organisation. Enthusiasm, commitment and ambition will be rewarded with increased responsibility. very attractive financial benefits and a unique career opportunity.

If you feel able to take up the challenge, please send full career and personal details to John Overton FCA, Bernard Hodes Overton Limited, Monaco House, Bristol Street, Birmingham, B5 7AS, quoting reference 10171.

BERNARD HODES · OVERTO

MANAGEMENT SELECTION . EXECUTIVE SEARCH

HIEF ACCOUNTANT

Allders is one of the UK's premier department store groups, and as such we are looking for a Chief Accountant to become actively involved in the 11 department stores that make up our successful group. Based at our Head Office in Croydon you will head up a team of six people which we are looking to expand within the next six months.

To succeed in this demanding role you'll need to be Accountancy qualified with proven experience gained in a similar field. Working within a decentralised environment your responsibilities will include organising Head Office accounts and producing reports for cost

up to £27,000 + Car centres which are centrally controlled. Specific knowledge of cash flow and familiarity with VAT is essential as is an in-depth understanding

of budgeting and forecasting techniques. If you think you can meet the challenge of a fast-moving retail environment then write, enclosing a full CV, to Mr Graham Hawkins,

Financial Director, Allders Department Stores, Rothschild House, Whitgift Centre, Croydon, Surrey CR9 INN.

ALL TOGETHER A BETTER CHOICE

anagement Consultancy

to £35,000 plus car

YOU:

- have a good degree and a professional accounting qualification learn fast and have achieved results in successful companies, ideally at divisional as well
- understand corporate planning, management accounting and systems and, as importantly, have good commercial experience seek new challenge, intellectual stimulation and opportunity

- * are a small consultancy, dedicated to quality, a subsidiary of one of the 10 largest international accounting firms
- have a growth rate of over 30% per annum have a wide spectrum of client opportunities—ranging from strategy development in £billion organisations to implementation in medium-sized businesses
- are looking for bright people with potential for early promotion

INTERESTED?

* Telephone Paul James or Charles Reekie on 01-583 3303 or write to Paul James at:

BDO BDO Binder Hamlyn

BINDER Management Consultants 8St. Bride Street London EC4A 4DA

AUDIT MANAGER UK MERCHANT BANK

ACA

Aged 30-35

c£40,000 package

An exceptional opportunity has arisen within this leading merchant and investment banking group which has a well-established presence in the world's major financial centres. With a history of stability of ownership and consistency of management, the group prides itself on being specialised, independent and international.

The role of Audit Manager will be advisory and developmental in nature and will require extensive liaison with senior management and external advisors.

The successful candidate must be capable of recommending and improving operational procedures and controls, and managing, training and motivating

A further responsibility will be to assist in the development of the group's

overseas audit programmes. Although extensive travel is not envisaged, there will be a requirement to make occasional visits to Hong Kong, Tokyo, Sydney and New York.

To meet the demands of this position, it is essential that applicants are highly successful graduate chartered accountants. Extensive audit experience, including some at management level, will have been gained either within the profession or in the financial services industry.

Future career prospects within the group are outstanding.

Interested applicants should telephone Fiona McGahan ACA on 01-437 0464, or write to her, enclosing brief details, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

BANKING OPPORTUNITIES

- □ Corporate Finance
- □ Capital Markets □ Treasury
- □ Specialist Finance
- □ Corporate Marketing □ Credit/Risk Analysis

If you offer experience in one of the above areas in a UK or European context and are currently considering the options, please contact Sue Turner or Richard Lyons for an informal discussion.

25 City Road, London EC1Y 1AA Telephone: 01 256 5041 (24 hours)





DEPUTY FINANCIAL

£25,000 + Car

EPUTY FINANCIAL CONTROLLER

Croydon Store

Allders, one of the UK's premier department store groups, are looking for a Deputy Financial Controller who is ambitious enough to meet the challenge of a fast-moving retail environment.

Based at our Croydon store you will be working within an experienced team drawing on previous expertise to deal with management accounts up to balance sheet. The ability to organise cash and banking operations and produce detailed budgets and forecasts is essential.

To succeed in this demanding role you

will probably be accountancy qualified with a knowledge of Lotus or a similar package. Coping well under pressure you will need to be adaptable and flexible in order to meet the demands of our environment.

For further details please apply in writing, enclosing a full CV, to Mr. David Branson, Financial Controller at the address below.

of Croydon • Tel: 01-681 2577 North End, Croydon CR9 ISB



BUSINESS ANALYST

LONDON SW15

Tomkins wishes to appoint an ambitious executive whose primary responsibility will be identifying and researching acquisition opportunities.

Applicants, ideally qualified accountants between 26 and 32, should have superior analytical and presentation skills, patience in selecting the best opportunities for shareholders and a flair for determining underlying commercial potential. Self motivation, drive, teamwork and commitment are essential. Excellent scope for career advancement.

Attractive salary package, commensurate with experience, will include share options and usual executive benefits. Please send personal and career details in confidence, highlighting particular talents and experience considered relevant, together with photograph to:

> Geoff Eaton **Tomkins PLC** East Putney House 84 Upper Richmond Road, London SW15 2ST

to £30.000 + car Harrow-on-the-Hill

This is an excellent opportunity to join a small, diverse publishing and communications company as a senior member of the management team. Serving a specialist market sector, the company has enjoyed early success and anticipates steady growth for the future.

The finance director will participate actively in the management of the company as a whole, with specific responsibility for budgeting, financial and management reporting, as well as supervision of staff involved in the day-to-day accounting activities.

Candidates will be qualified accountants with previous management level experience, gained preferably in a small to medium-sized organisation. Well-developed management and motivational skills, combined with superior communications abilities are important attributes. A "hands-on" approach and the ability to work effectively in a team oriented environment are essential.

Please write quoting reference F/509/F to Frances A Bell.

Ernst & Whinney

Executive Recruitment Services Becker House, 1 Lambeth Palace Road, London SE1 7E

Financial Director

To participate fully in strategy, policy and sustained growth. North West: c £40k + substantial bonus + equity opportunities

Established for 25 years, owned by a highly to set and achieve the company's business talented management team and with a bluechip dient base, this construction company has skillfully built a leading niche position in a market with outstanding growth potential.

The result has been truly exponential expansion, a continuously increasing market share and impressive maintenance of profitability. The future promises a possible USM flotation, acquisitions and the establishment of structure and business systems.

An early priority will be the provision and interpretation of financial operating reports. It will be your responsibility to evaluate potential acquisitions and organise the best method of financing them. This is a cash hungry business and the management of cash flow and working Please send your career details, including capital is critical. Not just a FD you will also be expected to contribute fully in all capacities

objectives.

Probably between 30-40 and qualified, you will have held a senior line management position and will be familiar with the various methods of finance available to a medium sized company. A good leader you will be able to communicate skillfully at all levels. It is essential that you have the drive and ambition to constantly seek out and achieve new goals.

An excellent fully negotiable salary package including substantial bonus, benefits and relocation is available. After proving your contribution to the company a share in the equity will be offered.

salary, in strict confidence, to Sian Layzell CA reference 85032.

M5L International

FOREIGN EXCHANGE TREASURER

Cheltenham

The Dowty Group of companies is an international

high technology group with interests in aerospace, information technology, electronic systems and polymer engineering, its main operations are currently in the UK and North America. Dowly's aerospace companies conduct much of their business in US\$ and this is a major contributor to the volume of foreign currency transactions, which

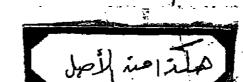
currently exceed £120 million per annum. The Group has decided to centralise the management of its foreign currency exposures, which are currently being hedged by the operating companies dealing directly with banks. A Foreign Exchange Treasurer, reporting to the Corporate Finance Director, is to be appointed to install. the necessary reporting and record systems, establish working arrangements with the operating companies and

c.£24K + Car

analyse and execute the necessary transactions to arrayse and execute the necessary transactions to provide protection to the Group at minimum cost. Probably educated to degree level and ideally a member of the Association of Corporate Treasurers, you should preferably already be working in industry or commerce in a treasury related area or a similar field within a financial institution.

You will need to combine a good understanding of commercial contracts, and the resulting foreign exchange risks, with a keen analytical mind attuned to seeking out the least costly method of risk protection.

If you are interested please send your CV to Malcolm Green, Personnel Manager, Dowly Group Services Ltd, Arie Court, Cheltenham GL51 0TP.



FINANCIAL TIMES THURSDAY MAY 11 1989

REDAY MAY

Director of Finance Home counties location

My client needs a Director of Finance (reporting to the Chief Executive) to be responsible for the organisation and efficient operation of all financial aspects of the company. A formal accountancy qualification is essential.

Apart from the normal functions which would be expected in a post at this level, there are five other key aspects to the post:

- (a) creating and implementing strategic financial plans, ensuring that they are an integral aspect of the overall planning and operation of the company and reflect its
- (b) working in a multi-national environment reconciling different national accountancy practices, and working in (and exploiting) a multi-currency environment
- (c) building an effective professional finance department, maintaining morale and ensuring job satisfaction for
- (d) advising senior management on accounting and financial matters and taking an integral role in the
- (e) creating innovative financial packages which reflect the needs of the customer base.

The company is a major multi-national, a world wide leader in its sector and well known in the market place. The salary and benefits will reflect the importance of the

Please send your Curriculum vitae (including current salary details) in confidence to:

Box A1223, Financial Times, One Southwark Bridge,

CORPORATE FINANCE

Investment Banking Group To£30,000 + Benefits

This private investment group is seeking to fill two corporate finance executive positions in its small but highly active team. Work is extremely varied and will include M & A, institutional private placements, development and venture capital, property tran floations. You will have recently gained a professional qua and thrive in a small ream atmosphere.

Mergers and Acquisitions From £29,000 + Benefits

Highly successful and expanding M & A department of this premier US commercial bank has exacting opportunities for several executives to join its team. Cross border European/North American transactions and a close working relationship with New York are on offer. Ideal candidates will have a strong academic background and at least one

UK Merchant Bank

£28,000 + Benefits Leading UK independent merchant bank requires exceptional qualified candidates for its corporate finance department. You will quanted cannot see to its corporate manne department. You will gain excellent all-round experience of raising finance, company advice, listings, acquisitions and disposals. The working environment is friendly and specialist training is available. You will be bright, articulate with an outgoing personality. Age 25-27.

For further details of these and other Corporate Finance positions please contact Katharine Seymour on 01-583 0073 (day) or 01-769 0062 (evenings and weekends). 16-18 New Bridge Street, London EC4V 6AU.

FINANCIAL SERVICES

Investment Analyst £27,000 + Mort + Car

Leading global securities house is offering a unique opportunity for a recently qualified chartered accountant to join its research department. Working closely with two other experienced analysts you will be providing research to brokers and other institutions on publicly panies. You should have an excellent academic record and possess good interpersonal skills. Age 25-28 preferred.

Financial Management

£27,509 + Banking Bens
This large investment bank requires a qualified accountant to join its finance department. Duties will include monitoring transactions, making information and producing management accounts.

Reporting to the financial controller you should have good PC experience, a well developed commercial sense and the ability to age and motivate staff. Age 25-28.

Senior Treasury Accountant

c£30,000 + Mort Sub The investment banking arm of a leading clearing bank steks a qualified accountant with at least two years financial services experience. You will provide accounting support to specific treasury business product areas, maintain profitability support and become involved in risk management. While treasury experience is not essential, strong communication skills are a prerequisite. Age 28-30.

For further details of these and other Financial Service positions please contact Marc Eschauzier on 01-583 0073 (day) or 01-350 1738 (evenings and weekends). 16-18 New Bridge Street, London EC4V 6AU.

MANAGEMENT CONSULTANCY

Mergers and Acquisitions

Aggressive corporate finance team of this high profile City based accountancy practice requires a senior manager to join their mergers and acquisitions group. The successful candidate will become involved in strategy, research, negotiation and structuring of transactions and closing deals. Applicants will probably be from a merchant bank, investment or finance house.

Financial Services

Thriving Big 8' consultancy offers a number of opportunities within its specialist financial clients group. Applicants should have at least two years' experience within a financial institution and be keen to develop their careers in an environment providing financial management, IT and general consulting services to particularly prestigious clients.

Small Business Consultancy

Prestigious medium size firm offers a superb opportunity for a newly/ recently qualified ACA to join its thriving consultancy. The department provides wide ranging services including business planning, fund raising, M&A, financial and general consultancy. Excellent opportunity for an ambitious young ac

For further details of these and other Consultancy positi please contact Colin Perkins on 01-583 0073 (day) or 61-622 6905 (evenings and weekends). 16-18 New Bridge Street, London EC4V 6AU.

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Assistant Treasurer

A challenging new treasury opportunity To £40,000

Our client is one of Britain's leading oil exploration in a major multi-national group. Familiarity with the and production companies with extensive interests London money markets, and a wide knowledge of in the North Sea and overseas.

Continued rapid growth has required the expansion of the London-based treasury function and a new Assistant Treasurer is to be appointed to manage the group's substantial and diverse liquidity reserves, and its short-term funding and borrowing requirements. Extensive use is made of current investment, hedging and funding techniques to maximise after-tax profits from these operations. The person sought is likely to have experience of

current instruments and techniques are required. Communication skills and a willingness to take responsibility within an informal but demanding management team are essential. An attractive salary will be offered, depending on

qualifications and experience, and will be supplemented by a benefits package which will include a car and share options.

If you wish to apply for this position please write in confidence - enclosing a CV to Douglas Austin, managing the investments and short-term funding



MSL International (UK) Ltd, Offices in Europe, the Americas, Australasia and Asia Pacific.

FINANCE DIRECTOR A STRATEGIC AND BUSINESS DEVELOPMENT ROLE

Warwickshire, £30-35k plus Bonus, Car and Benefits

Our client is an expanding manufacturing company within a rapidly growing quoted pic. The Company is increasing market share in the UK and Europe by means of organic growth, acquisitions and joint

The business is structured into 3 Divisions and specialises in the design, development, manufacture and supply of component systems to the road, rail and transport.

There is a now a requirement for a Finance Director who will report to the Managing

Director and work as part of a main board team which will expand the business by some 80% in the next 3 years.

This is a strategic planning and development role which includes leadership of the Finance, Supply and Administration

Candidates, ideally of degree standard and preferably members of a Professional institute, must be able to demonstrate experience in finance and investment at Divisional level and have knowledge of

Knowledge of management information systems pertinent to modern manufacturing techniques will be accompanied by high level negotiation and contract control skills. Applicants are likely to be over 35 years of

Please send your CV, or ring for a Personal History Form (24 hour answering service) quoting reference CTI/03. Jim Hart,

Consultants To Industry 48 Frederick Road, Edgbaston, Birmingham B15 1HX Telephone: 021 452 1992

FINANCE DIRECTOR

(Designate)

Gloucestershire

Circa \$25,000 + car + bonus, executive pension scheme, BUPA etc.

Our client is a successful and highly acquisitive Group with UK sites based in the Midlands area. They are a leading brand name manufacturer in FMCG, and have substantial overseas operations. Turnover is approaching £30m.

The Group wishes to appoint a Finance Director (Designate) for an £8m turnover subsidiary company based in a beautiful area of Gloucestershire. The successful applicant will form partof the site senior management team, reporting to the Managing Director. Formal appointment to the status of Director will follow a settling-in period. He/she will be of graduate calibre and ACA with in-depth experience of computerised financial accounts and management controls within a manufacturing environment. A high

is the ability and enthusiasm to get to grips with the day-to-day operation, often at grass-roots level. Some acquisitions knowledge would be advantageous. The job holder will have frequent involvement with the Group Finance Director. There is a high probability of some overseas travel to Group companies in the future.

The position carries substantial opportunity for advancement, with excellent promotional prospects within the Group. The very attractive package will also include generous relocation

Full CV including current salary, marked confidential and quoting reference 1202 in the first instance to: L J Bradshaw Appointments Ltd., 36/38 Red Lion Street,

FINANCIAL SERVICES SECTOR

Recognised as leaders in their specialisation of financial planning, our client provides a comprehensive service for

A combination of both controlled and sustained growth has resulted in the creation of two senior positions:

Finance Manager c. £28,000 + Car

As part of the senior management team, you will have primary responsibility for financial management and support to ensure demanding annual divisional objectives are achieved. Aged late 20's - early 30's, ideally you will be qualified with a minimum of two years' commercial post qualification experience.

Project Accountant c. £25,000 + Car This is an ideal opportunity for a newly qualified

looking for a first move from the profession as no commercial experience is required. Reporting to the F.D., vou will be involved in mergers and acquisitions, financial modelling, systems development and statutory year end accounts. Success will guarantee increased responsibility and career progression.

For a confidential discussion regarding either of these opportunities, please contact Mark Werman ACA, Executive Division on 01-925 0878. Alternatively send your curriculum vitae to him at the address below.



both individuals and corporate investors.

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INTERNAL CONSULTANCY

c.£27k+car West London accomptant who has had considerable Make your markin a new, high profile unit, set

up to steer a multi-million pound organisation involvement in systems design. into an increasingly competitive environment.
Our client has established a new corporate Th apply, you must be a commercially aware self-starter with a persuasive, outgoing consultancy unit to provide support and advice to its operating businesses in winning and personality. At least two years' experience in the private sector is required together with communication, presentation and ng skills. Marketing knowledge would be ng work. Two key members of this unit

Business Consultant Benefits include a company car, workplace nursery and generous relocation A qualified accountant, you will take an nce if necessary. Our client is an equal overview of each business, gat opportunity employer with facilities for the disabled. Location is a pleasant area of West needed to run it effectively, set up systems, devise business plans and momitor competitor activity. A detailed knowledge of financial and London with excellent schools, shopping and recreational facilities.

ment accounting systems is required.

Responsible for analysing the needs of the dual businesses, and implementing priate imancial systems to meet those

eds. This post would be ideal for an

Systems Consultant

Please apply in confidence with full curriculum vitae, quoting reference 471/3, to Mike Cross, Charles Barker Selection, 30 Facringdon Street, London ECAA 4EA. Tel: 01-634 1143.

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APPOINTMENT WANTED

FINANCE DIRECTOR with proven track record and experience of general management at board level socks new analgament. Experienced liner-pationally and used to turarounds, acquisitions and disposals, particularly in manufacturing.

Write Box A1231, Flumeist Times, One Southwark Bridge, London SEI 9HL

The market leader in its field with an ever expanding world wide presence, this major UK based international Group needs to ensure continued control

of its widespread operations. These are predominantly manufacturing and

contracting based activities with a combined Group turnover approaching

INTERNATIONAL BUSINESS MANAGEMENT

c £32k + Car **East Midlands** Reporting into main Board level the essential features of this role will be the critical appraisal, ongoing monitoring, and general business overview of a portfolio of subsidiary companies.

Close links need to be maintained with local financial management, the role therefore demanding highly tuned interpersonal and communicative skills. Allied to this is the need for general business acumen, commercial judgement with an acceptance of – and the opportunity for – overseas

An accounting qualification is essential and might ideally be complimented by manufacturing or contracting experience gained within an international environment. Age however will not be a restricting factor. Where applicable relocation assistance will be available as part of the attractive remuneration

Candidates should write with full details of career to date and current remuneration to: Paul Blake, quoting reference FT/0501 at: QMS Recruitment, The Crescent, King Street, Leicester, LE1 6RX.

Recruitment



North Kent c.£45,000 plus car and benefits

Our client, a private company, is one of the largest processors in the UK reclamation industry. Activities include metals recovery and the safe disposal of environmentally hazardous items. The Group invests heavily in new technology and equipment and has assets of over £12m, with a turnover of over £60m. The Group has already won two Queen's Awards for export, and there are locations throughout the UK.

Because of continued strong growth, there is now a need to recruit a Finance Director (designate). As well as being responsible for all accounting matters, and supervising an accounts department of nine, the role will include negotiations and commercial decision-making as a member of the executive team. You should be a qualified accountant in your mid thirties, with all-round financial

skills and keen to take on an increasingly commercial function and contribute to the strategic development of the business, both in the UK and overseas. If you think you meet the requirements of this role, please write to Geoffrey Rutland ACA, ATII, at the address below, quoting reference 1583, and giving concise career and salary details and a daytime telephone number, or phone him on 01-583 3303 (office) or 01-878 8395

BDO BINDER HAMLYN

BDO Binder Hamlyn Management Consultants 8 St. Bride Street, London EC4A 4DA

APPOINTMENTS

call 01-873 3000

Deirdre McCarthy

Patrick Williams

Candida Raymond ext 3351

Financial Controller

Essex c £27,500, Car, Benefits

Part of a major international group, this £90 million turnover company is a world leader in the design and manufacture of high-value electronic components and sub-systems. There are well-structured plans for rapid

There are well-structured plans for rapid growth through the mid-90's.

The successful candidate will report to the general manager responsible for operations which account for half of total company revenue. Responsibilities will include general financial support, reporting, forecasting and budgeting, systems reviews, involvement in the preparation of major quotations, as well as ad hoc projects.

The requirement is for a qualified accountant,

The requirement is for a qualified accountant, aged over 25, with experience in a manufacturing environment and at least two years in a management accounting role. Exceptionally, a finalist who can demonstrate relevant experience and ability would also be considered. You must have good analytical and communications skills and be capable of working under your own steam in a corporate

There are excellent career development opportunities within the company and the

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, L. Hadi, Hoggett Bowers plc, 1/2 Hanover Street. LONDON, W1R 9WB, 01-734 6852, Fax: 01-734 3738, quoting Ref: H29007/FT.

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EUROPE 1992: ON YOUR **FUTURE?**

Chartered **Accountant** Aged 24 - 29

£30.000 + Car+ mortgage **+ bonus**

When 1992 arrives, the demand for high calibre management with European experience will be unprecedented. With this in mind, our client, a leading continental bank in the top 100, is expanding its London

Motivating a small team you will be the focal point for the day-to-day financial control of the London branch. Specific responsibilities include financial/management reporting, budget/plans, MIS and a range of ad hoc assignments designed to track performance and to improve bottom line results.

Applicants should have relevant sector experience, gained either in practice or in a bank, and be able to demonstrate sound interpersonal skills and potential. PC experience and knowledge of French an advantage.

If you are seeking a career move with excellent prospects in an environment of change, please write briefly enclosing a C.V. or telephone for a personal history form, in either case quoting ref. 5275, to Nicola Woolf, Banking and Finance Division.



RECRUITMENT SELECTION & ADVERTISING

EXECUTIVE CONNECTIONS

43 Eagle Street London WC1R 4APTel: 01-242 8103

FINANCIAL DIRECTOR **DESIGNATE**

c. £30,000 pa + Benefits + Car Manchester

Part of the John Mowlem Group, PB Hire Service financial skills with the acute commercial is the market leader in the hire of plant and equipment to the Construction industry, employing over 500 staff at 38 locations throughout the UK. In line with our strategy of continued growth we now wish to appoint a FINANCIAL DIRECTOR based at our Manchester

As a key member of the senior management team, you'll be fully responsible for the financial management of the Company's operations making full use of the established systems available for both financial and management accounts. Particular emphasis is placed on the quality and analysis of management information on which key decisions can be made, and extensive use is made of Spreadsheets in a fully computerised Department of 28 staff. At the end of the day you will of course be expected to make a significant contribution to Company a significant profitability.

A qualified Accountant, with a determined yet flexible approach, you must combine strong

vareness necessary for a position of this kind. Previous experience, possibly in the Service industry, will have tested your management skills in an environment of rapid growth geared to achieving results.

A very attractive starting salary is combined with performance related bonus and matched by excellent career opportunities both within the Company and Group as a whole.

Please apply in writing giving concise career details including current salary to David Gittins, Personnel Director, PB Builders Hire Service, Circle House, Lostock Road, Davyhulme, Manchester M31 1SU or one our Personnel Department for an application form on 061-747 4212.

ADVERTISING

For further information

ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

ext 3694

VERY WEDNESDA

AMSTRAD

AMSTRAD GROUP APPOINTMENTS

Amstrad's rapid growth comprising expansion into new products together with acquisition of distribution companies has generated the requirement for additional qualified Financial Accountants to expand the central finance function at the Head Office in Brentwood, Essex.

SENIOR FINANCIAL ANALYSTS - GROUP

We are seeking qualified accountants with 2-3 years post qualification experience to augment the existing team carrying out in-depth reviews of subsidiary companies' financial reports and operating plans.

GROUP INVENTORY CO-ORDINATION MANAGER

This position should appeal to a senior manager in a multi-national organisation, not necessarily a qualified accountant. The job specification involves assuming responsibility for the Group's sales and inventory planning systems and the co-ordination of sub-contractors, distribution subsidiaries and third party distribution companies.

DISTRIBUTOR BUSINESS CONSULTANT

This position should appeal to a qualified accountant with a background in financial management. The responsibilities include regular communication with third party distribution companies in the UK and overseas. The individual will assist these companies with business planning and inventory management, together with occasional visits to review operations in association with Group Marketing Management.

If you are interested in any of the above vacancies with an appetite to work in an exciting electronics and personal computing environment then please write enclosing C.V. including details of current salary to:-

> Stephen Watkins Personnel Manager Amstrad plc Brentwood House 169 Kings Road Brentwood Essex CM144EF

LOOKING FOR A LITTLE EXTRA CHALLENGE?

Have you ever wanted to work for a dynamic company at the forefront of technology and yet seek the stability and benefits of working for a large established organisation? Centre-file is uniquely placed to offer both.

We were established in 1965 and are one of the UK's most successful and profitable computing service companies, with a turnover in excess of £70m. We are also part of the National Westminster Bank Group. To meet the needs of the 1990's and beyond, we are embarking on a 2 year plan for a major upgrade to our IBM mainframe based accounting systems, using McCormack and Dodge software. We are looking for three professionally qualified accountants to strengthen the Financial Control Department which currently employs 45 staff.

Senior Financial Accountant

c. £35K package

We seek an experienced Accountant to oversee the upgrade project, working in close conjunction with our own computer professionals and developing controls and procedures appropriate to the new systems. The successful candidate will also be deputy to the Financial Control Manager and will thus be involved in the other activities of this highly professional department.

This is an ideal opportunity for someone with drive, leadership skills and experience of implementing large computerised systems who wishes to expand and deepen their

The benefits package includes: car, subsidised mortgage, profit share and

Deputy Management Accountant c. £23K package

Candidates should be professionally qualified, team oriented individuals who can quickly demonstrate their ability to provide an accurate and timely management

accounting service to senior staff. Applicants will ideally have experience of a service company environment.

The benefits package includes: subsidised mortgage, profit share and annual bonus.

Newly Qualified Accountant

c. £23K package

Our continued expansion creates the need to further strengthen our Financial Accounting resources. Candidates with good financial accounting knowledge who wish to gain or enhance their experience of the information technology industry will be given full opportunity to assist in the production of management information, balance sheet controls and statutory accounts.

The benefits package includes: subsidised mortgage, profit share and annual bonus. If you think that you have what it takes to succeed in these demanding roles - we

would like to hear from you - TODAY! Please write with full career details or telephone for an application form to

Mr T.C. Turnez, Personnel Department, Centre-file Limited, 75 Leman Street, London E1 8EX. Telephone 01-480 3000.

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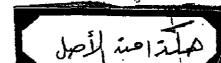
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Market leader in specialised area of freight forwarding industry requires an energetic qualified accountant to lead the accounts department. An ability to supervise and motivate

Credit management is a critical profit factor and computer systems form an integral part of the company's operations.

The Financial Controller will be an important member of a dynamic management team. Send full CV to:

Stella Davey, Personnel Manager SOMMER HOLDINGS LIMITED 8/10 Steyning Way, Green Lane, Hounslow, Middlesex, TW4 6DL Tel. No.: 01 570 3359



MONDAY